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World Business Newspaper <http://www.FT.com> TUESDAY FEBRUARY 18 1997

## Rumours sweep Beijing over state of Deng's health

Beijing was awash with rumours over the health of Deng Xiaoping, China's 83-year-old paramount leader, which is believed to have deteriorated sharply in recent weeks. President Jiang Zemin and premier Li Peng cut short provincial tours to return to the capital. One Chinese official said: "There are doubts whether he will live beyond the end of February." Page 20

### Disgraced copper trader admits fraud

Yasuo Hamanaka, (left), Sumitomo's former star copper trader, has pleaded guilty in Tokyo to fraud and forgery involving \$2.6bn. The charges stem from an illicit metal dealing loss which became Japan's biggest corporate scandal. The issue of why Mr Hamanaka tried to corner the market and for whose benefit is being probed by US and UK regulators. Page 20

**Congress threat to telecom deal:** The agreement to liberalise world telecommunications may face obstacles in the US Congress, a senior US trade official said. Page 4; A ringing endorsement, Page 19

**'Shock' treatment:** Romanian prime minister Victor Cioba has announced an economic "shock therapy" plan to slash the budget deficit, open up the foreign exchange markets, rein in inflation and speed up privatisation. Page 20; Back in from the cold, Page 18; Lex, Page 20

**Companies guilty over deaths:** Two Swedish engineering companies and the operators of the port of Ramsgate in south-east England were found guilty of failing to ensure the safety of passengers after an accident in which six people were killed when a walkway collapsed. Page 11

**The UK's relations with its European partners** may be soured again by a debate on the handling of BSE or "mad cow" disease in which Britain could face demands to repay funds spent on the crisis. Page 2

**Defector stand-off could last months:** The diplomatic stand-off over the defection of top North Korean official Hwang Jang-yop could last for months, a western official said. Mr Hwang is in the South Korean consular office in Beijing after seeking asylum. Page 8

**Bre-X Minerals,** the Calgary-based exploration company, raised its estimate of Indonesia's immense Bauxite deposit by another 35 per cent as it cemented a deal to build a \$1.6bn mine. Page 21; Lex, Page 20

**Fear over Nato:** Countries bordering Russia such as Ukraine, Georgia and the Baltic states want agreements on closer ties with the US and Nato over fears that Nato expansion would leave them vulnerable to retaliatory pressure from Russia. Page 3; Bonn seeks to calm Russian fears, Page 3; Editorial Comment, Page 19

**European commissioner for foreign affairs** Hans van den Broek has warned of "paralysis" in European Union foreign policy and proposed a system of majority voting to create a common stance. Page 4

**Brokers in Brazil tax warning:** A new tax on financial transactions in Brazil could increase the flow of foreign funds away from the country's markets, brokers say. Page 22

**Investment boost on Andorra poll:** The tiny mountain state of Andorra between France and Spain is likely to be opened to more foreign investment after the re-election of the ruling party. Page 4

**Russia's anti-monopoly committee chief** Leonid Bochin has been sacked, raising questions about the government's commitment to structural reforms said to be vital for economic growth. Page 3

**Canada lifts bank restrictions:** The Canadian government is finally easing restrictions on foreign banks, allowing them to open directly-owned branches. Page 23

**War of words on immigration bill:** French prime minister Alain Juppé has told intellectuals they are playing into the hands of the far right by preaching civil disobedience to a controversial new immigration bill. Page 4

**Russians 'dying younger':** Russian men are dying younger since the Soviet Union's collapse, according to the World Health Organisation, which blames heart disease and other illnesses often linked to stress, as well as excessive drinking and smoking. Page 6

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STOCK MARKET INDICES		GOLD	
FTSE 100	4,327.8 (-3.2)	London	\$345.25 (\$45.85)
Nikkei	14,188.85 (+0.62)	IN STERLING	
FTSE 100	2,153.20 (+0.05)	London	\$ 1,618.00 (1,621.00)
FTSE All-Share	2,113.17 (-0.05)	DM	2,747.8 (2,734.0)
Nikkei	14,188.85 (+0.62)	FF	9,271 (9,233.0)
LONDON MONEY		SFR	2,206.0 (2,270.0)
3-mo interbank	6.1/4% (same)	Y	201.188 (201.328)
Life long gilt future	113.1/4% (113.1/4%)	£ index	98.0 (97.7)
NORTH SEA OIL (Argus)		Tokyo & close	¥ 124.25
Brent Dated	\$20.51 (20.525)		

The New York markets were closed yesterday

## Bonn braced for spending curb to meet Emu target

By Lionel Barber in Brussels

Germany is ready to adopt emergency measures, including a spending freeze, to meet this year's budget deficit target for European economic and monetary union, Mr Jürgen Stark, deputy finance minister, said yesterday.

Speaking at a meeting of European Union finance ministers in Brussels, Mr Stark warned that extra spending controls might be needed to offset a shortfall in tax revenues caused by record unemployment. The jobless figure last month rose to nearly 4.7m, the highest since the 1930s.

The EU finance ministers delivered a generally confident message about Europe's economic recovery, bolstered by the lowest long-term interest rates in more than 30 years and a stronger dollar, which is helping European exporters.

But Mr Kenneth Clarke, UK chief finance minister, said Europe's failure to tackle its unemployment crisis cast a shadow over the plan to launch monetary union on January 1, 1999. By contrast, Britain was "obviously the most successful economy in western Europe at the moment in creating jobs and reducing unemployment". Diplomats

said a jovial Mr Clarke appeared to relish the chance to needle Mr Stark, who has often lectured fellow finance ministers on the need to follow German fiscal rectitude. The German minister reacted immediately.

He said Bonn was ready to take emergency measures to meet its 2.9 per cent deficit-to-GDP target in 1997, just below the target of 3 per cent set by the Maastricht treaty, which outlines the criteria for entry into a single currency. "The 2.9 per cent is a carefully calculated figure in which we have already considered all recognisable risks. If we have further shortfalls in tax revenues, we will take further corrective measures," he added.

The focus of yesterday's discussions was the European Commission's annual economic report which predicted growth of 2.3 per cent in 1997 and 2.8 per cent in 1998 as the average for the EU.

Mr Alexandre Lamfalussy, president of the European Monetary Institute, forerunner of the European Central Bank, supported arguments that the European economic recovery was picking up pace. He

Continued on Page 20  
EU struggles, Page 2



## Sharif offers hopes of peace with India

Nawaz Sharif, surrounded by well-wishers, took a conciliatory line towards India in his maiden speech after being sworn in yesterday as Pakistani prime minister in Islamabad.

He called for peace talks between the two countries to be revived. "We will take one step forward, and I am sure India will do the same;

then we can sit down to settle our issues." Mr Sharif's electoral victory this month has raised expectations that the two sides may soon resume peace talks disrupted in 1994. The two countries have fought each other three times since partition in 1947. Report, Page 6; Editorial Comment, Page 19

## VW, GM respond cautiously to bribery allegations

By Sarah Atkins in Frankfurt, Heig Simonian in London and Richard Tomkins in New York

Volkswagen and General Motors, two of the world's biggest car companies, responded cautiously yesterday to allegations that members of their purchasing staffs had extorted bribes over a period of years from suppliers seeking lucrative contracts.

The allegations, in Der Spiegel, the German news magazine, followed an admission by VW last month that it had suspended a manager in its purchasing division after an internal investigation.

The investigation came after VW received information from ABB, the Swiss-Swedish engineering group. The information, believed to concern alleged attempts by purchasing managers to demand kickbacks for contracts, was also passed to Zurich prosecutors.

The issue arose in conjunction with a dispute between ABB and VW over the costs of a new paint plant for Skoda, the German company's subsidiary in the Czech Republic.

VW yesterday announced it had asked German prosecutors to investigate bribery allegations surrounding the construction of the plant.

However, the company declined to comment on Der Spiegel's allegation that the paint plant was just one example of an established system of kickbacks between many leading car companies and their suppliers.

Der Spiegel said the affair was being investigated by the US Justice Department and involved executives who had worked with Mr José Ignacio López, VW's former head of purchasing and production. Mr López moved from GM to VW with several key staff in 1993. According to the magazine, the alleged network of bribes also took place at General Motors and its Opel subsidiary in Germany.

Last night GM said: "GM and Opel are doing exactly as you would expect any responsible

International bonds, Page 30  
Currencies, Page 31

## New highs for overseas sterling bond issues

By Edward Luce in London

The volume of bond issues in sterling by overseas issuers hit record levels in the first six weeks of this year.

Borrowers took advantage of sterling's appreciation against other European currencies and investors jumped at comparatively high yields on sterling bonds.

Just over \$9bn (\$14.6bn) of international bonds have been issued in sterling in 1997 - well over half the amount issued in 1995 as a whole and just under a third the level issued in 1996.

Among those to have launched issues this year are

Nestlé, Unilever, Siemens and Daimler-Benz.

Sterling has appreciated by 16 per cent on a trade-weighted basis since August. Mr Nicholas Medd, syndicate manager at HSBC Markets in London, said the increase has made it "very attractive for overseas retail investors to buy sterling-denominated debt".

For investors, the high rates of interest paid on UK gilts (government bonds) compared with rates on other European government bonds have proved a strong attraction. The return paid on bonds issued in sterling is about 1.7 percentage points above equivalent German government bonds.

"Gilts are now one of the highest-yielding government bonds in Europe," said Mr Philip Shaw, chief European economist at Union Discount in London. "Even if sterling stopped appreciating, the spread of gilts over German bonds would still be a strong plus factor."

Syndicate managers in London also say the popularity of sterling among overseas borrowers stems partly from its growing status as a "safe haven" currency for investors wanting to steer clear of currencies likely to enter the European monetary union.

The appeal of sterling has coincided with a correspond-

ing decline of interest in the D-Mark as an issue-currency for borrowers. While bond issues in eurosterling more than doubled to \$7.8bn in January 1997 from January last year, issues in D-Marks fell by half to DM19.83bn (\$11.6bn) in the same period.

"The decline in popularity of D-Marks exactly mirrors the reasons why investors are choosing sterling debt instead at the moment," said one

syndicate official in London. The issue last week of the first global bond to be denominated in sterling has also boosted interest in the sterling debt market. The £1bn debut sterling global bond by Fannie Mae - the US Federal National Mortgage Association - is expected to be followed by similar offerings.

## Merger set to bring fresh Swedish banking shake-up

By Hugh Carnegie in Stockholm

The pace of restructuring in Sweden's banking sector is set to intensify today with the announcement of a merger that will create the country's second-largest group by asset value.

Swedbank, one of the top four banks, and the smaller Föreningsbanken, a bank controlled by farmers, said yesterday merger talks had started. Their shares were suspended on the Stockholm bourse pending an announcement this morning.

A merger between the two would be the latest in a series of moves by leading banks to bolster themselves against sluggish market growth, increasing competition and the expected effects of European monetary union. There has been speculation that similar large-scale links may emerge in Norway as well.

Yesterday, Svenska Handelsbanken officially completed its SKr23bn (\$12.2bn) takeover bid for Stadshypotek, the coun-

### Swedbank in talks to create sector's second largest group

try's leading mortgage lender, to entrench its position as the biggest Swedish bank by asset value, with combined assets of some SKr650bn.

Skandinaviska Enskilda Banken, the financial flagship of the Wallenberg family industrial empire, recently broke off negotiations with Nordbanken on a link-up that would have brought together two groups with more than SKr900bn in combined assets.

Analysts said one effect of a link between Swedbank and Föreningsbanken, which have a combined market capitalisation of more than SKr400bn and combined assets of SKr650bn, would be to increase the pressure on SE-Banken and Nordbanken to resume talks.

Since recovering from a loan-loss crisis in the early 1990s, which prompted a

SKr650bn state bail-out of several banks including Nordbanken and the savings banks that were combined to create Swedbank, the big four have recovered their financial strength and profitability.

But with some of the lowest cost ratios in Europe, little overall market growth and rising competition from insurance companies and other institutions, the banks are looking to each other to gain volumes and greater cost-cutting opportunities. A further threat is the advent of a single currency in much of Europe.

An important feature of a Swedbank-Föreningsbanken merger would be the potential gains from their branches, which have a high degree of overlap. Swedbank, known as Sparbanken to domestic customers, has 600 branches, while the rural-based Föreningsbanken has 500.

But it may be hard for the two banks to acquire revenue gains as they are both aimed mainly at the domestic retail banking market.



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## NEWS: EUROPE

## MEPs move to censure Commission and may demand UK repayments

## Brussels on the rack over beef crisis

By Neil Buckley in Brussels

The European Commission will face a censure motion, and Britain could face demands to repay EU funds spent on dealing with the beef crisis, during three days of debate starting in the European Parliament today.

The debate threatens once again to sour relations between the UK and its EU partners. Yesterday, Lord Lindsay, Scottish agriculture minister, said in Brussels that Britain would present a programme by the end of the month on meeting terms agreed at last summer in Florence for a phased lifting of the worldwide ban on British beef.

The European assembly in Strasbourg will vote on the highly-critical final report by its inquiry committee into the handling of the "mad cow" affair, after a six-month investigation. The report accuses the UK and the Commission of serious errors, and MEPs are keen to find ways to penalise them.

Brussels faces a censure motion, to be debated today followed by a vote on Thursday, presented by Mr José Gappart, a Belgian Socialist MEP, backed by 70 signatories. The motion - the third of its type to be proposed since direct elections to the European Parliament began in 1979 - would, if passed, force the sacking of all 20 commissioners.

That would require at least 314

votes - half of all MEPs - and a two-thirds majority of votes actually cast. Few insiders expect it to clear those hurdles, but a substantial protest vote is possible.

A sizeable vote might force the Commission to go beyond the internal reforms already announced after the mad cow affair. These include transferring responsibility for human health from Mr Franz Fischler, agriculture commissioner, to Ms Emma Bonino, consumer policy commissioner.

Mr Jacques Santer, the Commission president, will this afternoon present the measures to parliament to try to head off a possible "conditional" motion of censure. Some MEPs have suggested this option,

requiring the Commission to revamp its administration within a certain deadline or face censure, is more appropriate than Mr Haggart's immediate censure.

Britain may face a call, introduced into the inquiry report by Mr André Laignel, a French Socialist, to repay EU funds spent on eradicating the disease. Mr Laignel's amendment says that if the Commission rejects responsibility for errors detailed in the report, it must at least reclaim the costs of the crisis from the prime culprit, Britain. However, the amendment, even if endorsed by MEPs, is not binding.

The Commission could also come under pressure to take legal action

against the British government over the refusal by Mr Douglas Hogg, the agriculture minister who was the subject of a censure motion in his own parliament last night, to appear before the inquiry.

The UK has responded angrily to the MEPs' report, which it disputes on 26 points.

Lord Lindsay, representing Mr Hogg, told EU farm ministers yesterday Britain would present its programme for a phased lifting of the beef ban shortly. He ruled out early lifting in Scotland or Northern Ireland, where mad cow disease is less prevalent. "The government position remains that the Florence deal was a UK deal," he said.

## EU struggles to reach statistical union

Member countries are finding it difficult to agree how to measure inflation across Union, writes Wolfgang Münchau



Preparing for Emu

European Union member states have failed to resolve a disagreement over the make-up of an inflation index, which is due to be published monthly from March 7. The index will be part of a wider set of EU statistics intended to establish comparable data across the Union in preparation for the single European currency - and to help determine which countries meet the Maastricht price stability criterion.

However, a working party of officials from national statistics offices and the Eurostat, the EU's statistical service, have proved unable to agree a common basis for assessing housing, education and health costs. Without these factors, there is a risk of significant differences between national and corresponding EU indices.

Early next year, finance ministers will consider which countries have met the inflation criterion for Emu: that inflation must be

no more than 1.5 percentage points above the average of the best three inflation performers, though the treaty leaves open how the average is calculated, and over what period it is taken.

In its convergence report last November, the European Commission adopted an inflation rate measured as the simple average of the previous 12 months.

If the statisticians cannot settle their differences, ministers may have to intervene. The issue would be bound to raise political sensitivities if a country were to challenge the statistical base for the selection of participants in Emu. One monetary official acknowledged that a country disqualified from participating in the single currency might do just that.

The working party hopes to iron out some of the differences by the end of the year. But, according to one senior statistician, disagreements have not narrowed substantially, though there has been some progress on a small item relating to housing costs.

"This is more a case of cultural than statistical differences," he said. "For exam-

## The inflation gap

Consumer price rises (left) for November 1996

Country	EU	National
Belgium	2.4	2.4
Denmark	1.4	0.7
Finland	1.4	0.7
Germany	1.3	1.4
Ireland	2.9	2.0
Netherlands	1.5	2.4
Spain	3.2	3.2
UK	3.2	2.7

Source: J.P. Morgan

\* Based on average data

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## Emu: who's going to make it

J.P. Morgan Calculator 17/2/97

Country	1996	1997	1998	1999
Belgium	100%	100%	100%	100%
Denmark	100%	100%	100%	100%
Finland	100%	100%	100%	100%
Germany	100%	100%	100%	100%
Ireland	100%	100%	100%	100%
Netherlands	100%	100%	100%	100%
Spain	100%	100%	100%	100%
UK	100%	100%	100%	100%

The Emu calculator provides a weekly snapshot of the probabilities which the financial markets place on selected countries being willing and able to join Emu.

Germany is forming a single European currency in 1999. Currency strategies at investment bank J.P. Morgan calculate the probabilities from the interest rate swap market, which investors swap floating rate interest payments on an investment for fixed-rate ones. Countries are assigned a rating from a 100% chance of joining Emu to a 0% chance of joining Emu.

The Netherlands is seen as being 100% certain of joining Emu. Finland, Ireland and Portugal will be added to the Emu calculator in the coming weeks.

Emu's expectations have been recently outside Europe's hard core.

According to the market's view, the likelihood of a wide Emu joining in 1999.

Source: J.P. Morgan

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Chancellor Helmut Kohl welcomes US secretary of state Madeleine Albright to Bonn yesterday

## Bonn seeks to calm Russian fears on Nato

By Ralph Atkins in Bonn and Bruce Clark in London

Germany yesterday used a visit by Mrs Madeleine Albright, US secretary of state, to call for maximum efforts to reassure Russia about the planned expansion of Nato.

Mr Klaus Kinkel, Germany's foreign minister, said he hoped a proposed agreement between Nato and Russia would amount to "a substantial charter". He also expressed optimism that a deal over new entrants to the alliance would be struck at Nato's Madrid summit in July.

He did not rule out French proposals for a five-power summit, including Britain, the US and Germany as well as Russia, aimed at overcoming Moscow's objections to expansion of Nato.

"We have to do everything we can to make it easier for Russia and the Russian people to accept Nato expansion... We should think about everything that might be helpful," he said.

However, Mrs Albright, on a tour of Europe intended to smooth the path to enlargement, appeared less enthusiastic about the French proposal.

"We're now focusing very much on the substance of the Nato-Russia charter," she said, adding: "It is the substance that interests us, not the process... We're steadily moving along the road to Madrid."

Russia and Nato officials have already sketched out the main areas for co-operation the charter will envisage: they include arms control, non-proliferation, the planning and execution of joint peace-keeping operations, emergency relief and environ-

mental issues related to defence.

But Moscow has called for a full-blown treaty while Nato would favour a document that is politically, but not legally, binding. Moscow would also prefer the Russia-Nato agreement to be concluded before Nato enlargement is launched, while the alliance insists that it cannot give any third party a veto over its plans to incorporate new members.

Mr Werner Hoyer, Germany's deputy foreign minister, highlighted Nato's difficult balancing act in a speech yesterday.

He said the proposed Nato-Russia relationship should be more substantial than the present practice of ad hoc consultations on a "16 plus 1 basis" - but it should not act as a block on Nato's ability to act.

As well as reassuring Russia, the alliance faces some hard questions about which countries to include in the "first wave" of Nato expansion that is due to be completed by spring 1999.

While Poland, Hungary and the Czech Republic look almost certain to be in, France is pressing hard for Romania to be added, and Slovenia is strongly backed in several quarters, from the US military to south European governments which fear that Nato's orientation is shifting northwards.

Mr Kinkel yesterday raised the prospect of a single list of countries being referred to Nato and forming the next wave of European Union members, but emphasised that no decisions had yet been taken possible entrants.

To reassure those left out, he said: "We will have to make clear that this is an ongoing process."

## Russia's anti-monopoly chief fired

By John Thornhill in Moscow

The head of Russia's anti-monopoly committee has been removed from his post, raising questions about the government's commitment to implementing the structural reforms the International Monetary Fund says are vital for promoting economic growth this year.

Mr Leonid Bochkin said his sacking earlier this month - which was abrupt but without public fuss - had been brought about by a powerful financial oligarchy which feared his committee's efforts to block developing close links between economic and political power.

"What we are now seeing is terri-

ble," Mr Bochkin said in a newspaper interview. "We are witnessing the worrying arrival in power of state monopolistic circles. Naturally, in such circumstances it is extremely beneficial to many people to get rid of me and appoint a perfectly loyal and non-confrontational person at the anti-monopoly committee." No successor has yet been named.

Mr Bochkin, an economic liberal who became head of the anti-monopoly committee in 1992, said he was informed of his dismissal by Mr Vladimir Potanin, first deputy premier in charge of the economy.

Mr Potanin, who previously headed the Otkimbank financial group, is one of a group of seven

bankers which strongly backed President Boris Yeltsin's re-election campaign and whose businesses have benefited from close links to the Kremlin.

Government officials rejected Mr Bochkin's accusations, saying he was removed from office precisely because of his ineffectiveness in implementing competition policies.

They said the government was intensifying efforts to confront the country's natural monopolies, highlighting recent comments by Mr Yevgeny Yasin, the economics minister, arguing for restructuring of gas and electricity.

This month the government created a working group to develop ways of regulating Russia's natural

monopolies - such as gas supply, electricity generation, and railways - more effectively. The group is due to present its proposals at the beginning of May.

The government is locked in talks with the IMF about its economic agenda for the year and is this week likely to commit itself to a wide-ranging programme of micro-economic reforms.

Mr Charbel Ackermann, of Boston Consulting Group, which has advised the government on structural reform, said there did appear to be a new political resolve to press ahead with anti-monopoly policies first formulated in 1992.

"This will be very important for the government's medium-term

anti-inflationary policy," he said. "It is now possible to think seriously about separating electricity production and transmission, although I am less certain whether it will be possible to separate gas transportation and production."

Reformist ministers argue that powerful monopolies are hampering the development of competition and distorting Russia's domestic market. But Mr Bochkin argued his anti-monopoly committee never had the resources, nor political backing, to tackle such strong vested economic interests.

Mr Bochkin also claimed the government decree removing him from office was illegal. Only the president had the authority to fire him.

## D'Alema draws new image for his party

The leader has put Communist past behind him and is trying to do the same for his PDS, writes Robert Graham in Rome

Mr Massimo D'Alema has successfully distanced himself from his communist past. But as leader of Italy's Party of the Democratic Left, he still has a long way to go in convincing the electorate that the PDS is something more than the metamorphosis of the Italian Communist party (PCI) which collapsed in the wake of the fall of the Berlin Wall.

Created in 1991, the PDS owes its strength to the well-oiled organisational machine inherited from the PCI, and the bulk of its vote comes from former Communist sympathisers.

One of Mr D'Alema's main tasks at the first PDS congress, which opens on Thursday, is precisely to broaden the party's appeal with a convincing endorsement of a social democratic platform. If the 47-year-old leader succeeds, the PDS has the chance of competing for the centre ground where most of the electorate is concentrated.

On other hand, if the PDS remains overly linked to its Communist past, it is unlikely to improve much on its 21 per cent of the vote for the foreseeable future. That is a very respectable percentage in Italian terms, but it would never give the party control of government, merely the dominant say - as it has in the Centre-Left Olive Tree alliance headed by Mr Romano Prodi.

In the run-up to the congress, Mr D'Alema and his allies have undertaken a critical reassessment of the role of the PCI in postwar Italy, especially during the long leadership of the late Enrico Berlinguer.

Mr D'Alema himself has referred to Berlinguer as a "defeated reformer". If he means by this that the old PCI failed to dispel the Communist bogey, he is right.

The main political anomaly in Italy was that the PCI, the second largest party after the Christian Democrats, with a third of the

vote, was denied office for four decades. Even for the April 1996 general election it was considered electorally unacceptable that an ex-Communist, Mr D'Alema, be put forward as prime minister despite leading the dominant Olive Tree partner.

A book published late last year and provocatively entitled *Dimenticare Berlinguer* (Let's Forget Berlinguer) dared to criticise the party's hero and question how much he really achieved by taking the high moral ground against a succession of corrupt Christian Democrat-led governments.

The book includes an anecdote from Mr D'Alema about how he attended as a young Communist apparition the funeral in Moscow in 1984 of the Soviet leader

Yuri Andropov, after the PCI had endorsed Italy's membership of Nato and had criticised the Soviet Union over Czechoslovakia.

The PCI delegation was kept waiting to view the coffin. The Soviets claimed that they had been waiting for the PCI wreath to arrive although it had clearly been in place for several hours.

Berlinguer then observed that Communist regimes had three basic characteristics: "The leaders always tell lies even when not necessary; the agriculture doesn't work; and the paper on the sweets they offer always sticks."

The anecdote is told to show that Berlinguer remained committed to solving an industrialised western society's problems from a Marxist viewpoint in spite

of being aware of the faults in the communist system.

Mr D'Alema no longer wishes to be so shackled. Since being elected leader in 1993, he has gradually steered the party towards a caring, market-oriented economy which looks remarkably like parts of Mr Tony Blair's New Labour in the UK.

He has been the principal backer for the privatisation campaign of Mr Carlo Azeglio Ciampi, the Treasury minister, and has accepted the need to cut back on welfare benefits, notably pensions.

He has shown considerable courage by pressing for constitutional reform, and his prestige is now staked on a reform commission (which he chairs) coming up

with serious proposals. Although the congress has been painstakingly prepared to ensure a big show of support, he does not have all the party with him.

Some, like Mr Walter Veltroni, the deputy premier, want to make a broad grouping out of the Olive Tree alliance which would absorb the PDS. Others remind him that the centre-left won the elections in part because they promised to protect, not to slash, welfare benefits.

There is also an element within the PDS which still believes it possible to win back the hardline Communists who split six years ago to form Reconstructed Communism (RC), taking almost a third of the old PCI vote.

Mr D'Alema would dearly like to separate his party



D'Alema: aiming for the centre ground

completely from RC and its astute leader, Mr Fausto Bertinotti, whom he regards as an electoral liability. But so long as the present government relies on RC for a parliamentary majority, Mr D'Alema's ambitions risk being curtailed.

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23 April 1997  
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#### Quarterly results:

1st quarter: 30 April  
2nd quarter: 25 July  
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## NEWS: EUROPE

# Weighted voting system proposed for EU

By Peter Norman in Bonn

A system of majority voting taking account of the different political, economic and military weight of European Union member states was proposed yesterday by a senior Brussels commissioner as a way of creating a common European foreign and security policy.

Mr Hans van den Broek, the foreign affairs commissioner, warned that the national veto and consequent need for unanimity was "leading to paralysis" in EU foreign policy.

## Van den Broek warns national veto is leading to foreign policy paralysis

He urged qualified majority voting for foreign policy and security issues, but said Union members would have to recognise that "some are more equal than others".

Making clear that he was expressing a personal view rather than Commission policy, Mr van den Broek told a conference organised by the European Commission's office in Bonn that numbers alone should not determine foreign policy decisions in a

system of majority votes. Germany, France and Britain occupied special positions because of their economic power, military strength or diplomatic influence, so it would be difficult for the EU to adopt a foreign policy stance against the wishes of two or more of these "major players".

He suggested a system of weighted votes to take account of these "obvious differences" or some other provisions to ensure that no important decisions

"could be taken without the assent of at least some of the major players".

Mr van den Broek was speaking in an attempt to ease a deadlock on future EU foreign policy in the intergovernmental conference to revise the Maastricht treaty that is due to be concluded at the EU summit in Amsterdam in June.

He admitted that his views would be controversial and could upset countries such as Spain and Italy.

They were immediately rejected by Mr Björn Söder, the Swedish defence minister, who said his own country was influential in foreign affairs and was currently an elected member of the United Nations Security Council.

The commissioner put his ideas in the context of a "big bargain" in which "major member states" would commit themselves to a "real common foreign and security policy" in which all EU members would be involved in

exchange for recognition of the greater weight of some member states.

The bargain would protect smaller EU members against the heavyweights acting on their own.

Mr van den Broek's plan envisaged no future meetings of the contact group on former Yugoslavia - Germany, France, Britain, the US and Russia - without prior consultations among all Union member states. EU-wide consultations would also apply ahead of the so-called Quint meetings of Germany, France, Britain, Italy and Spain on Turkey.

## UK hits at slow progress on gas

By Gordon Cramb in London

Agreement on liberalising the gas industry within the European Union is being put further from reach because some member states are clinging to unnecessary measures to protect dominant suppliers, Lord Fraser of Carmyllie, British energy minister, warned yesterday.

Promising talks on a draft gas directive had "seen some slipping" back to previous positions, and did not look likely to produce a result in time for the EU's Amsterdam summit in mid-June.

Officials are due to meet in The Hague on Thursday to seek a way forward, but Germany and France are said to be among those holding out.

"These discussions continue to be focused on the aim of introducing liberalisation solely by means of providing for third party access to pipelines owned by incumbent suppliers in the market," he said.

While important, this was not enough, and even on that issue some governments were hesitant. In addition, the company selling the fuel to end-users needed to be distanced from pipeline ownership, or governments would have to fight an inbuilt incentive by the network operator to restrict competitive access.

Pricing should be transparent, with discrimination outlawed. "But sadly, I observe that many of our European partners consider such a basic provision to be unnecessary or 'too ambitious'," he told an audience at Leiden University.

National security of supply, one focus of continental concern, was enhanced by more diverse sourcing, he argued. Another surrounded the long-term "take or pay" contracts into which many suppliers said they were locked, and which would be burdensome if they rapidly lost market share. Most in fact contained price reopener clauses, he maintained.

## Immigration bill sparks war of words in France

By David Buchan in Paris

Mr Alain Juppé, the French prime minister, yesterday warned the country's intellectual and professional classes that they were playing into the hands of the far right by preaching civil disobedience to a new immigration bill.

Meanwhile, Mr Lionel Jospin, leader of France's socialist opposition, said that if his party won next year's elections it would repeal the controversial section of the proposed immigration law that would expand official reports the French are supposed to

make on foreigners who are guests in their homes.

The campaign against the proposed *Loi Debré* - named after its sponsor, Mr Jean-Louis Debré, the interior minister - has mushroomed in the past week, with groups ranging from film directors to dentists calling on people to disobey the law if it passes parliament and offering to take in illegal immigrants in defiance of the reporting requirements. Some petitions have likened the *Loi Debré* to decrees passed by the Vichy regime during the second world war.

Mr Juppé said civil disobedience threats were "serious" because they undermined France as "a state of law and democracy", adding that to talk of Vichy was to "mix everything up".

The prime minister pointed out that parliament could still amend the draft law on its second reading, as could eventually the Constitutional Council. The latter may indeed amend the reporting clause which has already been deemed questionable by a government tribunal. In 1983 the Socialist government decreed that foreigners, from outside the

European Union and without proof of money or hotel reservations, had to get an officially-approved affidavit from a French host to get a visitor's visa.

Mr Debré is now proposing that French hosts must also inform their local mayors when their foreign guest leaves. This apparently minor change would create computer records on the movements of all non-EU foreigners in France.

The far-right National Front's recent electoral successes have raised the question of whether France's mainstream parties - social-



Juppé issued warning after civil disobedience threat

ists as well as centrists and conservatives - have been influenced by the NF in cracking down on illegal immigration to remove one of the supposed reasons for the NF's rise.

## Slovenia party deadlock broken

By Jack Grimston in Ljubljana

Slovenia's three-month political deadlock seemed over yesterday as party leaders put the finishing touches to a left-right coalition brokered over the weekend.

The coalition will ally Mr Janez Drnovsek, the Liberal Democrat (LDS) leader, who has been prime minister since 1992, with Mr Marjan Podobnik, of the right-of-centre People's Party (SLS), backed by the small DeSUS pensioners' party.

Talks between the two leaders began after Mr Drnovsek's first proposed government, including a clutch of leftwing parties, was rejected by parliament on February 6. The coalition theoretically had a two-vote majority but one deputy changed sides in the secret ballot.

Talks were still taking place yesterday on the distribution of ministries: no decision had been taken on what job Mr Podobnik would do, and the defence portfolio was not allocated. The coalition should be able to muster 52 votes in the 90-member assembly.

Mr Drnovsek had until midnight last night to name a new government.

But Slovenia is still some way from having normally functioning institutions, which it has not had since November's general election.

Ministerial candidates face questioning by parliamentary committees before a vote of the National Assembly, the lower house, probably at the end of the month.

Slovenia's Social Democrats called Mr Podobnik's role in the coalition talks "questionable", while the Christian Democrats said they would vote against all the new government's legislation, except, possibly, for membership of Nato and the European Union.

If the government is elected, hoped-for EU membership will be one of the first questions tackled. Mr Drnovsek has made ratification of an association agreement signed with the EU last June top of his priorities.

But the SLS is wary of making too many concessions to the EU. The rural-based party fears that changes to the constitution to allow foreign land ownership, a condition of the agreement, could leave Slovenia's 2m people vulnerable to foreign domination.

With the LDS likely to retain control of key ministries, including finance and foreign affairs, the general thrust of the past five years' market-oriented reforms is unlikely to change. Gross domestic product has grown by an average 4 per cent a year since 1993, after a short but steep recession following 1991 independence.

## Andorra Liberal Union party re-elected

By Andrew Jack in Paris

The tiny Pyrenean mountain state of Andorra is likely to be opened to more foreign investment following the overwhelming re-election of the ruling UL Liberal Union party on Sunday.

The party, headed by Mr Marc Forné Molné, the outgoing prime minister, won 18 of the 28 seats in the national assembly, in a turnout of nearly 82 per cent of the 10,837 voters.

The clear win will put an end to the series of fragmented coalition governments since the country

adopted a new electoral system with its first constitution, approved in 1993.

In an interview before the vote, Mr Forné indicated his support for policies which would remove the restriction limiting foreign investors to holding a maximum of one third of the capital of any Andorran company.

He also said he planned to re-open discussions over relations with the European Union, and wanted to develop a series of double taxation treaties to avoid Andorrans being taxed elsewhere.

In exchange, he said he

was considering introducing a limited form of tax on profits - of up to 15 per cent - for foreign companies, which he wanted to encourage, partly to provide more skilled employment for young, university-trained Andorrans.

He ruled out the introduction of income tax, which he said would prove controversial and costly to collect in proportion to the money raised, but said he was considering other taxes such as a charge on property transactions.

Mr Forné also hinted that the country's current low

duties on imported tobacco - which serve to protect domestic tobacco cultivation and processing - could be increased to help increase government revenues.

He said other revenues - to reduce the accumulated state deficit of Pta22bn (\$133m) - could come from the Spanish lottery, which operates in the country, and from the creation of a casino or local lottery.

The prime minister said he was less reluctant than before to open up the banking sector to new financial institutions, and suggested he did not want Andorra to

be seen as a tax haven. "We do not want to be a Post Office box," he said.

He likened his UL party to France's centre-right ruling parties, combining some free market policies and the need for controls on "excessive" state intervention with progressive social policies such as the possibility of legalising abortion and pornography - illegal because of the influence of the bishop of the nearby Spanish town of Urgell, who remains under the constitution one of Andorra's "co-princes" alongside the French president.

## NEWS: WORLD TRADE

## Congress may try to trip up telecom deal

By Guy de Jonquieres

The weekend agreement to liberalise world telecommunications may face obstacles in the US Congress, though a "vast majority" of congress members are expected to support it, a senior US trade official said yesterday.

Mr Jeffrey Lang, deputy US trade representative, said the main challenge was likely to come from a vocal minority of legislators who claimed the agreement required Congressional approval.

He said the Clinton administration was preparing a big push to persuade Congress that the deal was covered by its existing trade negotiating mandate, and that it genuinely met US economic and industrial interests.

"I think it will be difficult. But it can be done once Congress is apprised of the commercial opportunities which the agreement opens up and, in particular, of the pro-competitive regulatory principles it contains," Mr Lang said.

"I would say a vast majority of senators and congressmen think the deal is a good one for the US, and a smaller majority think no legislation is needed to approve it," he said.

Senator Ernest Hollings recently tabled an amendment which would require the telecoms deal, and all future international trade agreements, to be approved by Congress.

Though the amendment is thought unlikely to pass, it reflects concern on Capitol Hill about delegating too much negotiating authority to the administration.

Some senior administration officials believe this issue could become a focus of controversy later this year, when President Bill Clinton asks Congress for renewed "fast-track" authority to negotiate trade agreements.

Before then, committees in both houses of Congress plan hearings on US trade policy. Mr Lang expected these to focus on the tele-

coms agreement, the operation of the World Trade Organisation and agriculture.

He said the hearings would be difficult because they had to "take account of a new international trading regime which nobody knows much about... Congress will want to know how we get agreements, what our leverage is and what our basic objectives are."

He said Congress was exercised about agriculture, because the US believed other countries were not living up to their Uruguay Round obligations. He cited problems with the European Union over imports of rice and genetically modified food.

Mr Lang doubted that renewed fast-track authority could be secured without strong support from agricultural interests, because so many representatives from farm states sat on influential congressional committees. Telecoms winners and losers, Page 19

## IBM builds global software team

By Paul Taylor in Stuttgart

International Business Machines will unveil plans today to establish an innovative round-the-clock development cycle using programmers in China, India, Belarus and Latvia to build state-of-the-art Internet software "components" using the Java programming language.

These software components - called "JavaBeans" - are expected to form the building blocks for sophisticated Internet business applications in the future covering areas such as human resources management, training and sales and marketing. IBM is planning to spend several hundred millions of dollars over the next few years to incorporate Java technology into its business software products.

The project, believed to be the first of its type, will link teams of programmers from Tsinghua University in Beijing, IBM's joint venture with India's Tata group in Bangalore, the Institute of Computer Science in Minsk, Belarus and the privately owned SWH Group in Riga, Latvia. Each team will consist of 31 software programmers co-ordinated by a 24-strong IBM team in Seattle.

Mr Mark Bilger, IBM's director of software development for emerging markets, who has put the project together said: "What we were originally trying to do was to lower our costs but we discovered as a side effect that it reduces the time to market as well."

The software development markets in such countries as India have grown rapidly in recent years fuelled by the need in the west for highly skilled programmers, who are in short supply in places such as California's Silicon Valley. By tapping into these offshore resources IBM hopes that it can cut both development cost and development time.

## Patent medicine promises recovery for drugs sector

Liberalisation and plans for stricter patents laws have raised interest in India's home market and the export potential of its generic drugs sector

India has long been a tantalising prospect for the world's big drug companies. With 900m people spending an average of just \$3 a year each on medicines, it ought to be a growth market.

In practice, the subcontinent has proved a difficult market - with lax patent laws, intense competition from a plethora of domestic companies and price controls.

Now, however, liberalisation of the industry and the planned introduction of new patent laws in 2005 in the wake of the Uruguay Round of trade negotiations have renewed interest in India's domestic market and in the country's potential as an exporter of low-cost drugs.

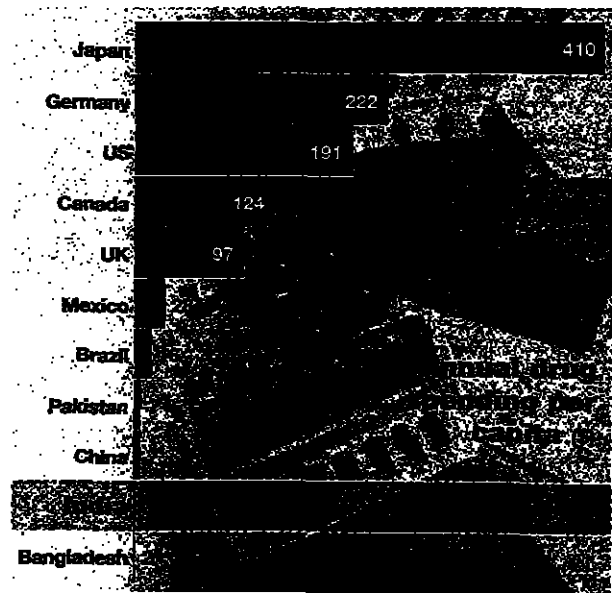
For multinationals, the changes have been long overdue. Since government controls on drug prices were introduced and patent laws relaxed in 1970, their market share has fallen from about 80 per cent to 30 per cent.

Under the 1970 laws, a patent was imposed on drug manufacturing processes but not on products. This triggered a proliferation of domestic pharmaceutical companies, mostly churning out cheap copies of patented drugs.

There are more than 24,000 pharmaceutical companies in India with annual aggregate sales of about Rs120bn (\$3.3bn), according to brokers InvestTrust. Only about 40 of these boast sales over Rs1bn a year.

The growth of the domestic industry has resulted in some of the world's lowest drug prices for consumers and has made medicines more widely available. But it depressed the profit margins of multinationals.

Mr T. Thomas, chairman of Glaxo India, believes there is strong, long-term potential in the Indian market. He says the industry's sales growth of about 11 per cent a year is much bigger than in more mature, developed



markets. New patent laws in 2005 would offer new opportunities for multinationals to expand market share through new drugs, he says, but some might be deterred in the short term by continued competitive conditions.

"If the multinational companies take a long-term view they will continue to invest and expand in the market," he says.

### The cost of setting up a drugs plant in India is a third that of Europe or the US

Under the recent changes, new product patents have been recognised since January 1995. After 2005, all product patents will be recognised.

The number of drugs under price control has dropped from 142 to 73 and the government has liberalised some of the earlier controls on multinationals' ownership of their Indian affiliates.

Under the 1970 regulations, multinationals were forced to reduce their stakes in Indian affiliates to 40 per cent. In 1994, they were allowed to increase holdings back to 51 per cent.

Glaxo Wellcome already has moved to do this with its two soon-to-be merged local subsidiaries Glaxo India and Burroughs Wellcome India, as did SmithKline Beecham with its local arm. Some multinationals have also been allowed to set up wholly owned subsidiaries focusing on exports or research.

But Mr Ashit Kothari, analyst with InvestTrust, says the real impact of the patent laws would not be felt for many years after 2005. He says only 10 per cent of India's current drug consumption would be subjected to patent laws after 2005.

Mr Kothari adds that industry margins would remain under pressure as rising competition was expected to result in the rapid launch of new brands, increasing costs.

Dr Parvinder Singh, chairman of Ranbaxy Laboratories, says a consolidation of the Indian industry was inevitable ahead of the 2005 patent deadline. "In five to

seven years from now, there will be a lesser number of larger, more robust companies that can sustain the onslaught of emerging competitive dynamics."

By contrast, Mr Thomas said the scope for multinationals to increase market share through acquisition was likely to be limited.

He pointed out multinationals were unlikely to want to acquire companies that had grown largely through breaking international patents. In addition, there were strong "cultural" differences between multinationals and domestic companies.

Perhaps one of the most significant future growth avenues for multinationals in India is not so much the domestic market but use of the country to make drugs and carry out development work.

Mr Kothari said India's exports at present amounted to less than 0.3 per cent of world demand for drugs.

But he said patents for branded drugs valued at more than \$30bn in the US and \$15bn in Europe were likely to expire between 1995 and 2005. "With the opening up of the huge generic drug market, the search for low-cost, high-quality producers will intensify, forcing production bases to relocate to cheaper sites."

Mr Kothari added that the capital cost of setting up a pharmaceutical plant in India was a third that in Europe or the US. Indigenous plant and machinery, low staffing costs, availability of raw materials at competitive prices and weak environmental regulations also kept costs down.

Already domestic companies such as Wockhardt, Dr Reddy, Cipla, Lupin Laboratories and Cheminor have plans approved by the US Food and Drug Administration and have applied to sell a few drugs that are about to go off patent.

Tony Tassell

## Poland's dismantled car imports hit trouble

By Christopher Bobinski in Warsaw

The European Union's drive to force Poland to crack down on imports of car assembly units by Daewoo, the Korean industrial group, will also affect EU manufacturers such as Volkswagen which also assemble cars in Poland to avoid high tariffs.

The dispute with Brussels over Daewoo, which has a \$1.4bn investment programme in Poland, centres on imports to Poland of complete, but dismantled, Daewoo cars. The cars are shipped whole to Slovenia where they are dismantled into eight units before being imported to Poland. The disassembled cars avoid tariffs of 35 per cent.

The EU has objected to Daewoo's re-assembly

operations on grounds that they gain an unfair advantage over whole car imports from EU manufacturers.

Poland wants to settle the issue before Mr Włodzimierz Cimoszewicz, the prime minister, visits Brussels later this week. He will tell the EU that import practices for all car assembly manufacturers, including those from the EU, are to be changed.

EU manufacturers have complained that Poland, Europe's fastest growing market, with sales of 370,000 cars last year, is contravening international customs accords. In future, car assembly importers are to be told to bring parts of individual vehicles into the country in different shipments and on different days. Daewoo has agreed to this and promised to change its im-

port practices by March 15.

However, the new system will also hit Volkswagen, which this year is planning to assemble in Poland 30,000 Skoda cars imported from the Czech Republic. Fiat also assembles its Brava and Punto models in its FSM plant in southern Poland. Indications that Poland was planning to change its import rules have worried Opel, which in 1998 will begin assembling cars at its Gliwice plant.

The change in rules is an embarrassment for the government. Fiat, Opel and Volkswagen have official pledges in writing that the rules for imports of car parts for assembly will not be changed until 2001. This is when tariffs on imported cars from the EU, now at 25 per cent, are to be removed.

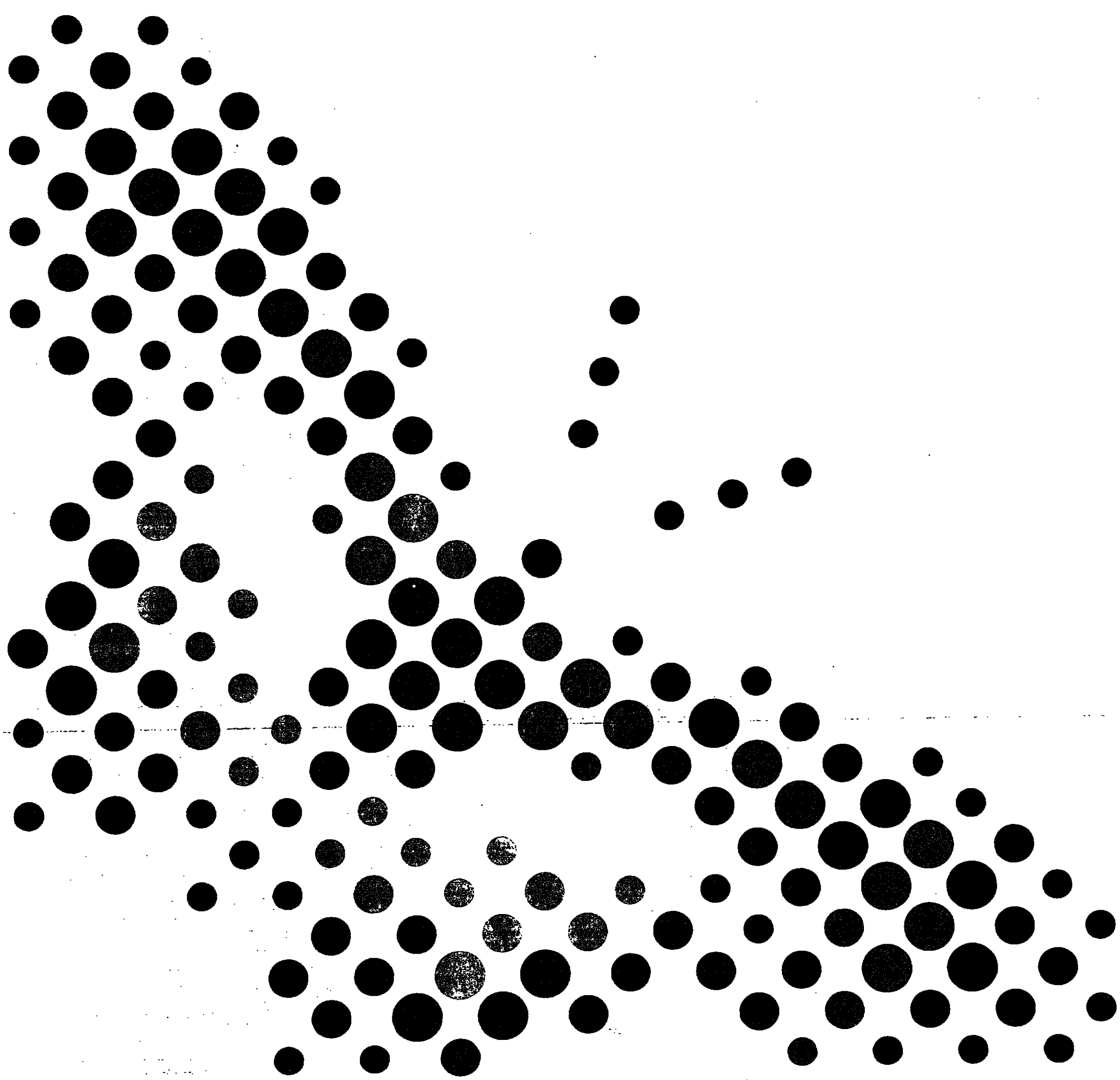
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THE TIMES NEWSPAPER  
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on gas  
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a party  
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## NEWS: INTERNATIONAL

## Palestinians' new stock exchange opens for business today

'This is part of the building process of a state.' Judy Dempsey examines a potent symbol of independence

It takes patience and skill for drivers to negotiate the busy streets of Nablus, packed with new cars and new shops. But after a few sharp turns and a steep hill, one arrives at the Al Qsra Building, home to the Palestine Securities Exchange (PSE), which opens for business today.

It is hardly surprising to find the exchange in Nablus. This commercial city is home to many Palestinian entrepreneurs, some of whom stayed after Israel occupied the West Bank 30 years ago, while others went abroad, to the US, the Gulf states or neighbouring Jordan. Some are returning with the skills they have gained. One of them is Mr Safran Batina.

Mr Batina is the general man-

ager of the PSE. For him, the establishment of the exchange, three years ahead of schedule, is another step towards a Palestinian state.

"The stock exchange is associated with statehood. It is part of the building process of a state," he said.

For Mr Jiries Qassis, one of the PSE's four brokers, it will also "provide a vehicle for attracting and channelling savings from the Palestinian diaspora".

But when the PSE's doors open today, it will have none of the buzz and razzmatazz characteristic of the world's older exchanges. In fact, there will hardly be a need for a trading floor.

"One of the few advantages in

starting from scratch is that you can install one of the most modern computer networks to facilitate transactions," explained Mr Batina. "Trading floors are sort of obsolete. We have also had the advantage of learning from the experiences of other emerging markets, such as Slovenia, or smaller exchanges, such as Canada's Alberta."

Mr Batina, who is 43, gained his stock market experience in London and New York before becoming economic adviser to the Jordanian government in the late 1980s. He came to the West Bank in 1994 and was appointed manager of PSE a year later.

Since then, many Palestinian companies have gone public. They include utilities and tele-

communications, property, construction, chemicals and insurance groups. In the coming months, over 60 companies, with a total market capitalisation of JD700m (\$986m), will be traded.

Mr Batina has no illusions about the first few months of PSE's operations. Initially, he expects the annual volume to total only JD30m but rising to JD120m next year. By the end of the decade, he is confident volume will account for 20 per cent of market capitalisation, which he hopes will rise to JD20m. But as ever, much hinges on the peace process.

The peace process has not been particularly kind to PSE. Despite a peace agreement between Jordan and Israel in October 1994,

the Israelis only issue two-week visas to Jordanians of Palestinian origin who wish to work in the West Bank.

Mr Suleiman Shihadah's parents fled Jerusalem in 1948 and settled in Jordan, where he set up a successful computer software business. Like many other Palestinians living in Jordan, he is transferring these skills to the PSE where he manages the systems and technology department.

"My family and I have to return to Jordan every two weeks so that we can reapply for another visa," he explains. "It is very tiring. But I feel it is a national duty to transfer the experience one gained from working abroad to here. There is a

real need of such experience and skills."

The Israeli banking system, says Mr Batina, has also excelled in bureaucracy, particularly clearing procedures. The PSE has initially introduced a five-day clearing system through the Amman-based Arab Bank, the largest in the region.

And because it takes "ages" for Israeli banks to clear transactions and "is very expensive," Mr Batina says the PSE will trade in the Jordanian currency and US dollar - revealing, perhaps unwittingly, the ever closer relations being forged between the economies of Jordan and the West Bank and between the Palestinian diaspora in Jordan and Palestinians in the West Bank.

But there is even a more fundamental problem facing the PSE. Investors wanting to visit companies in which they have bought or thinking about investing still face daily obstacles. "Palestinians are not allowed to travel freely between the West Bank and Gaza or even between West Bank towns. Israeli road blocks still exist. I could not even make a presentation in Gaza," said Mr Batina.

Still, against all the odds, PSE will be launched today. And as if to emphasise Mr Batina's point that it will be one of the planks of the Palestinian state, the PSE's postal address will not mention the West Bank or the Palestinian Authority.

It will simply be Palestine.

## Russians dying earlier, says WHO

By Frances Williams  
in Geneva

Diseases of the circulatory system, including heart disease and strokes, are by far the biggest killers in much of the world, followed by cancer and respiratory diseases such as pneumonia, according to the latest statistics compiled by the World Health Organisation.

Its 1995 World Health Statistics Annual also highlights the dramatic fall in male life expectancy in the former Soviet Union, especially Russia, since its collapse in 1991.

The WHO statistics show

that diseases of the circulatory system account for up to 60 per cent of all male deaths and up to 70 per cent of female deaths in

the 60 or so countries supplying figures.

The highest death rates from circulatory diseases for both men and women are found in the former Soviet Union - Russia, Turkmenistan, Latvia (men) and Uzbekistan (women) - while the lowest rates are found in Japan, France, Mexico (men) and Canada (women).

By contrast, cancer is responsible for 30 per cent or more male deaths in France, Italy, Japan and the Netherlands but for fewer than 10 per cent in central Asia. For women, the highest mortality rates from cancer are found in Britain, Canada, Netherlands, New Zealand and Switzerland.

In a special analysis, the WHO report notes that in

Life expectancy in developed regions	women		
	men	difference	
Eastern Europe	74.1	63.8	10.3
Northern Europe	78.7	72.7	6.0
Southern Europe	79.3	73.0	6.3
Western Europe	79.7	73.0	6.7
Northern America	79.4	72.7	6.7
Australia/New Zealand	80.3	74.3	6.0

Source: United Nations

almost all the 15 former Soviet republics male life expectancy at birth has fallen below 1981 levels. For Russian men it plunged to only 57.7 years in 1994 from 64 years in 1990, which compares with the 1994 average for eastern Europe of 63.8 years and 73 years for western Europe and North America.

Russian men are dying earlier not only from heart disease and other illnesses

often linked to stress and excessive drinking and smoking, but also from what the WHO calls "external causes" including accidents, murder and suicide.

In many of the former Soviet republics "external causes" are the third most important cause of death after circulatory system disease and cancer. Thus Russia, Lithuania and Latvia have the worst male

suicide rates among the WHO reporting countries, the highest rates for women being found in Hungary, Estonia and Latvia.

However, Latin countries confirm their reputation as having the world's most dangerous drivers. More than 3 per cent of men in Italy, Mexico, Portugal and Spain die in traffic accidents, compared with fewer than 1 per cent in Finland, the Netherlands, Ukraine and the United Kingdom.

1995 World Health Statistics Annual, WHO Sales Division, CH-1211 Geneva 27, fax +41 22 791 4857, e-mail brodiere@who.ch, SFR150 (SFR105 in developing countries).



Young men in Kalambe, Zaire, queue to join the rebel army fighting the Mobutu regime

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## Egypt to put Israeli on trial for spying

An Israeli man must stand trial in Egypt with three other people on charges of spying for Israel and damaging Egypt's interests, Reuter reports from Cairo.

The case of Azam Azam, 35, chief mechanic at an Israeli-owned factory in Egypt who was arrested in November, has caused friction in Egyptian-Israeli relations. Israel said he was innocent and appealed for his release but President Hosni Mubarak said that he could not interfere with the legal system.

The other defendants are a 34-year-old Egyptian, Emad Abdelhamid Ismail, and two Israeli women who are not in Egypt - Zahra Youssef Greiss and Mona Ahmed Shawahna.

Egypt's prosecutor general on Monday referred the four to trial and issued the charge sheet, which says Ismail agreed to help the two women spy for Israel's intelligence service Mossad. The

prosecution alleged that Ismail worked with Mossad from March to last October.

Greiss, with whom he was having an affair, according to the prosecution, gave Ismail \$650 when he was recruited and Shawahna offered to pay him \$1,000 per month if he helped Mossad, the charge sheet said.

Azam's alleged role in the espionage case was to deliver to Ismail women's underwear inscribed with invisible ink. The prosecution has not said what kind of information Israel was seeking.

The charge sheet said Azam and Ismail had both confessed to the charges. But Azam denied the espionage charges when he first appeared in court in December.

The charge sheet said that Ismail told interrogators he was recruited when he went to Israel last February to train at a women's garments factory.

## Defiant Zaire leader bombs rebel-held town

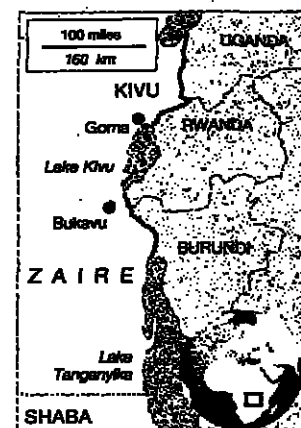
By Michela Wong

The Zaire government, under increasing pressure to negotiate terms with Tutsi-led rebels who hold a 900-mile swathe of land in the east, yesterday signalled its continuing defiance by bombing the guerrilla-held city of Bukavu.

The raid by two government jets, the first aerial attack since the Alliance of Democratic Forces launched its campaign last October, sent explosions echoing across the lakeside city and residents fleeing into the bush. An aid worker in the town said at least six people were killed.

It was apparently aimed at doing serious psychological and physical damage to the rebel movement before its leader, Mr Laurent Kabila, launches an expected onslaught on Kisangani, Zaire's third largest city.

Mr Kabila has given President Mobutu Sese Seko until February 21 to begin talks on stepping down and he is widely expected to attack Kisangani, headquarters for



the army's operations, once that deadline expires. Despite recruiting foreign mercenaries, importing new jets and helicopters and flying in thousands of fresh troops, Mr Mobutu has so far failed to dent the rebel advance. But the government nevertheless yesterday ruled out a ceasefire with "unidentified belligerents", reiterating its long-stated claim that the rebels were being propped up by the regular armies of Uganda, Rwanda and Burundi.

With each passing day, the likelihood grows that the fighting will encompass the Tingi-Tingi camp to the south-east of Kisangani, where around 150,000 Rwandan refugees pushed west by the fighting are trapped. With food deliveries held up by Zairean red tape and transport problems, up to 30 people a day are already dying of hunger and disease.

Mr Kabila has twice threatened to attack the camp, which the UN says is being used as a recruitment centre for the government.

Mr Mohamed Sahnoun, the UN special envoy, flew at the weekend to Gbadolite, the isolated equatorial village which is home to Mr Mobutu, to urge the president to stem the flow of arms into Tingi-Tingi. But the tone of yesterday's government statement made it clear that the talks had been fruitless. Mr Kamanda wa Kamanda, the foreign minister, accused the UN of ignoring Zaireans displaced by the fighting and preferring to dwell on the problems of refugees.

Clive Cookson reports from the American Association for the Advancement of Science in Seattle

## Eureka - there might be life on Europa Testing time for tasters

Forget Mars. The place to look for extraterrestrial life in the solar system is Europa, the second moon of the giant planet Jupiter.

That was the view of planetary scientists, geologists and biologists speaking to the American Association for the Advancement of Science in Seattle yesterday.

As Mr Eugene Shoemaker of the US Geological Survey put it: "Europa looks like the only other place in the solar system with an ocean. If you're looking for life, that's where I put my chips."

Developments in two fields that had nothing in common until very recently - space science and oceanography - are focusing scientific attention on Europa.

Space scientists have concluded, on the basis both of theory and of observations by the Voyager and Galileo spacecraft, that Europa has an ocean of liquid water 100km to 200km deep, beneath an ice crust 10km to 20km thick. And, most significantly, they believe that Europa has volcanic activity on its ocean floor.

At the same time, exploration of the sea floor on Earth has shown that active submarine volcanoes support

"chemosynthetic life" - organisms that derive all their energy and nutrients from within the planet, without needing anything from the sun. These range from giant tube worms down to microbes that live on volcanic hydrogen sulphide.

Ocean explorers such as Mr Robert Ballard, director of the Institute for Exploration in Connecticut, expressed enthusiasm for the new interplay between their work and planetary science.

Mr Ballard told the meeting: "We are moving away from manned submarines and are now seeing a tremendous advance in robotic systems, which might eventually be transportable to Europa."

Professor John Delaney of the University of Washington, Seattle, described plans to establish an unmanned sea-floor observatory off the Pacific north-west coast, with networks of instruments to collect information about hydrothermal biology. It would test hypotheses about how life might start and develop on the ocean floor of other planets.

More immediately, the scientists are expecting Galileo, which is still in orbit around Jupiter, to send back further

observations of Europa over the next month. They are particularly keen to confirm tantalising signs of slushy patches on the moon's icy crust, which would suggest that water exists close to the surface in places.

The US space agency is already planning a series of missions to Europa early in the next century. Mr Steven Squyres, who chairs the planning committee, said the first would be an orbiter to map Europa and determine the thickness of the ice crust and the ocean beneath; the second would land on the ice and the third would drill through the ice to take a sample of the water beneath.

Meanwhile the scientists plan to develop new ice drilling techniques on Earth. Their target is a body of water called Lake Vostok, 4km beneath the Antarctic ice cap. Conventional drilling is not suitable because it would contaminate the pristine water.

"The first discovery of life on another planet is going to be a profound event in the history of human culture," Prof Delaney concluded. "It is likely to happen within the lifetime of some of the younger folk in this room."

Dr Linda Bartoshuk gave everyone in her audience an identical paper disc to taste. Some people spluttered in horror at the intense bitterness, most were moderately disgusted, and some tasted nothing as they chomped on the paper.

Their reactions had divided them into "super-tasters, tasters and non-tasters," said Dr Bartoshuk, a taste researcher at Yale University, told the American Association for the Advancement of Science.

Super-tasters have a special genetic sensitivity to the bitter chemical on the paper, called PROP. Non-tasters cannot detect it at all.

New research shows that the PROP reaction is an extreme case of an inherited variation in the sense of taste as a whole. Dr Bartoshuk and colleagues told the meeting.

Although super-tasters are especially sensitive to bitterness, they also react more strongly than non-tasters to other tastes - sweet, sour and salty - and to hot and spicy foods.

It is easy to divide people into genetic taste categories by examining their tongues, said Dr Valerie Duffy of the University of Connecticut. Super-tasters have many more taste buds than non-tasters, while normal tasters have an intermediate number.

Dr Bartoshuk believes that a single gene determines taste sensitivity, though it has not yet been identified.

However sex also plays a role, perhaps because the female hormone oestrogen interacts with taste receptors and makes women more sensitive. Among white Americans, 85 per cent of women and 10 per cent of men are super-tasters.

Scientists are beginning to relate taste sensitivity to diet and health.

Dr Adam Drewnowski of the University of Michigan found that women super-tasters tend to avoid fruit and vegetables that are important for preventing cancer - including broccoli and Brussels sprouts, grapefruit and various berries and root vegetables - because they find them too sharp or bitter.

Handwritten signature or stamp at the bottom of the page.



## Republicans gain bigger share from abroad

# US parties see 'soft funds' soar

By Patti Waldmeir  
in Washington

The Democratic and Republican parties precipitated an explosion in political fundraising in the 1996 US election campaign, raising nearly three times as much in largely unregulated "soft money" contributions as in the 1992 campaign, according to a research report released yesterday.

The new figures will fuel the growing controversy over the role of money in US politics. Committees of both the House and Senate are investigating campaign fund-raising in the last election. The chairman of the House investigative committee said at the weekend that his probe would be much broader than originally planned.

The report, from the Washington-based Center for Responsive Politics, a non-partisan research group, uses official figures from the Federal Electoral Commission to show that the two parties raised an unprecedented \$263.5m in "soft money" donations for the 1996 poll. These funds are not subject to the federal ceilings imposed on donations to candidates, because they are meant to be used for so-called "issues advocacy" and for party-building activities.

But these restrictions proved largely a fiction during the campaign, with tele-

vision "issues advertisements" focusing blatantly on candidates and even using the same footage for advertising both candidates and issues.

The bold pursuit of cash by the two parties has prompted a public backlash, with citizens' groups saying political fundraising has got out of hand. The most virulent public commentary has focused on donations by foreign firms, with the Democratic party bearing the brunt of the criticism.

But the new report shows that Republicans collected a larger share of "soft money" foreign contributions than Democrats. These contributions are not illegal - the law permits donations by permanent residents or US affiliates or subsidiaries of foreign companies - but they have come to be considered improper.

Some \$644m in what the report calls "apparently legal" contributions were made by US affiliates of foreign companies, with \$407m going to Republicans and \$238m to Democrats. The Democratic National Committee has stopped accepting money from such companies.

The top soft-money donors to the Republican party came from the tobacco industry, which is fighting the Clinton administration's plan for greater tobacco regulation. Philip Morris and RJR Nabisco were the biggest donors.

## PRI is no longer the only party in town

As Mexico's ruling party cannot satisfy members' ambitions, disappointed candidates join the opposition, Leslie Crawford writes

The two brothers were destined for brilliant political careers. Born into a wealthy provincial family, José and Fernando Ortiz Arana read law at university, the only acceptable profession for aspiring Mexican politicians, and, 30 years ago, joined the all-embracing Institutional Revolutionary party (PRI), which has ruled Mexico since 1929.

José, the elder, became a congressman, led his party in Querétaro, his home state, and was appointed the PRI's trouble-shooter when the party began losing state elections, for the first time ever, in 1989.

Fernando, the younger sibling, was even more successful. He was named speaker of Congress in 1991, enjoyed a brief spell as national leader of the PRI in 1993, and became leader of the Senate following the 1994 general elections.

Earlier this month, however, the two brothers had a falling out which many Mexicans have come to regard as a metaphor for the growing discord within the

heart of the PRI family.

On February 8, Fernando, the senator, accepted the party's "unanimous" nomination to be the PRI's candidate for state governor in elections to be held in Querétaro in July.

A few blocks away, José was angrily tearing up his party membership card. He had campaigned ardently for the nomination, and had lost to his brother in the back-room deals that decide every nomination at the PRI's headquarters in Mexico City.

"Numerous groups within the PRI had offered me their support," Mr José Ortiz Arana protested to Mr Humberto Roque Villanueva, PRI president. "Nevertheless, you chose to ignore the wish of the party rank-and-file to impose a decision that was totally out of keeping with democratic practices."

Mr José Ortiz Arana is only one of several PRI luminaries who have resigned in recent months. The disgruntled leaders have taken thousands of lower-ranking party activists in a wave of defections not seen since 1987,



Zedillo: unpopular



Cárdenas: PRI founder

when Mr Cuauhtémoc Cárdenas, a frustrated presidential hopeful, took his followers into a new left-wing opposition party, called the Party of the Democratic Revolution (PRD).

Election years have always caused tension within the PRI, but the selection of candidates this year has been more acrimonious than usual.

At stake are six state governorships, the entire 500-seat Congress and one third of the Senate, as well as the mayors of Mexico City,

which will be put to a popular vote for the first time in July.

Almost every defection has been triggered by the PRI machine's inability to accommodate personal political ambitions.

Privatisation has done away with most of Mexico's state sinecures, while the electoral triumphs of the opposition in a growing number of states and municipalities have also diminished the PRI's powers of patronage.

Ms Layda Sansores, the PRI senator for Campeche, triggered the wave of defections before Christmas when it became clear she would not be chosen to contest the governorship in her oil-rich state.

She joined the PRD, which was more than willing to let her stand as its candidate in the July elections.

In Nuevo León, the industrial bastion of northern Mexico, the PRI ran roughshod over the wishes of the local party by imposing a candidate for governor. Mr Luis Eugenio Todd, a former ambassador, university rector and leading PRI elder in the state capital, Monterrey, resigned from the PRI to contest the governorship for the small Workers' party.

More resignations have followed, including those of retired army generals, national congressmen and two former state governors.

Every defector, without exception, describes himself or herself as a true democrat who fought tirelessly to reform the inner workings of the PRI before giving up the struggle as a lost cause.

"When I realised that the PRI would not change, I decided to look for a political party committed to democracy, honesty and real political change," says Mr José Ortiz Arana, who joined the

PRD this month and hopes to be its candidate in the Querétaro elections in July. "People are fed up with corruption, with enrichment taken to the extremes of cynicism," he added. "If the PRI does not realise this, it will lose the presidency and the country."

The PRI has responded to the defections by hardening its political discourse, but also by opening the selection process in Mexico City, where three candidates are competing for the PRI nomination for the mayorship race: Mr Alfredo del Mazo, a former state governor; Mr José Antonio González Fernández, the state attorney for Mexico City; and Mr Manuel Jiménez Guzmán, a local politician.

The internal contest, to be decided tomorrow by a 200-member electoral college of PRI notables, is being depicted as a democratic concession to the reformists within the party. Others see it as an empty gesture.

Opinion polls show an opposition candidate will almost certainly win the mayorship, given the depth of popular discontent with President Ernesto Zedillo's government. The prospect of defeat may explain why no high-ranking PRI politician has volunteered to fight for the capital.

## AMERICAN NEWS DIGEST

### Deal with GM supplier's union

The United Auto Workers reached a tentative contract with American Axle & Manufacturing, a key supplier to General Motors, shortly before a 7am strike deadline yesterday, a union spokeswoman said yesterday.

The last-minute agreement covering 7,200 UAW members at five plants in the US averts a strike that would have shut down GM's 11 North American light truck plants.

Terms of the deal were not immediately available, but members were likely to vote on the deal later this week, the union said. The company makes rear axles for GM's pickup trucks and sport utility vehicles, axles for rear-drive sedans, and parts for other passenger cars. It also makes axle shafts for Ford and a small number of parts for Chrysler.

Reuters, Detroit

### Bahamas poll date named

Mr Hubert Ingraham, prime minister of the Bahamas, has called a general election for March 14, six months before the vote is due. Mr Ingraham said that if he was returned to office, it would be his last in politics.

The incumbent Free National Movement will be challenged by the Progressive Liberal party led by Sir Lynden Pindling, who was the prime minister for 25 years until the PLP lost the 1992 election to the FNM.

The election will follow a year of economic expansion, estimated at 3 per cent, in the archipelago of 250,000 people. The growth was in tourism and financial services, the main pillars of the economy.

Hours after Mr Ingraham announced the election, the police reported the murder of Mr Chuck Virgil, the junior housing minister. No political motive is suspected and three men are being questioned. *Cornelia James, Kingston*

### Colombian strike talks

Colombian union leaders and government officials were close to a deal yesterday to end a seven-day public sector strike after all-night negotiations.

Talks, which began just before midnight on Sunday, were due to resume yesterday, as representatives said that both sides were now very close.

The government has already agreed that employees who took part in the strike will not be penalised when they return to work, union leaders said. The main sticking point was the scope of planned privatisations of regional and national industries.

State workers initially called the strike to press for a 21.5 per cent wage rise, compared to the government's below-inflation offer of a weighted 13.5 per cent.

A deal, however, would not necessarily lift the threat made on Sunday by the main oil workers' union, the USO, to shut down the national, public-sector strike, is involved in parallel talks with the state-run Ecopetrol over a new collective contract. *Reuters, Bogotá*

### Rebels set for demobilisation

Preparations for the demobilisation of Guatemala's 3,000-strong last-year rebel forces are nearing completion in fulfilment of the treaty signed on December 29 formally ending 36 years of armed conflict.

UNRG guerrilla columns are congregating in six special camps ready for March 3, when the 60-day disarmament process overseen by the UN is due to begin.

The last contingent of the 135-member UN military observer mission drawn from 17 countries and under the command of Spanish General José Rodríguez is due to arrive in Guatemala early this week.

As well as receiving the weapons the rebels accumulated during their years in the mountains, the unarmed Blue Berets will be charged with verifying that the guerrillas remain in the camps and that the local army respects a 6km exclusion zone around these areas.

Most local analysts expect the disarmament process to run smoothly as guerrilla leaders are impatient to enter the legal political arena and most ex-combatants have given up their dreams of revolutionary change through military victory. *Johanna Tuckman, Guatemala City*

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Zaire leader  
rebel-held town

Testing time  
for tasters



## NEWS: ASIA-PACIFIC

## Sharif urges Indian peace talks revival

By Farhan Bokhari  
in Islamabad

Mr Nawaz Sharif, Pakistan's newly elected prime minister, yesterday called on India to revive stalled peace talks between the two countries.

In a conciliatory gesture in his maiden speech after being sworn in, he said: "We will take one step forward, and I am sure India will do the same; then we can sit down to settle our issues."

Mr H.D. Deve Gowda,

India's prime minister, said he had noted "positive statements" by the new Pakistani leader, adding that New Delhi believed co-operation would benefit the people of both nations. "To this end, we seek an early resumption of dialogue between our two countries, at appropriate level."

Mr Sharif's electoral victory earlier this month has raised expectations the two sides may soon resume peace talks disrupted in 1994,

largely because of differences over Kashmir. The two countries have fought three wars against each other since partition in 1947, two over Kashmir.

In his speech, Mr Sharif urged India to "stop atrocities" in Kashmir, and to "withdraw 500,000-600,000 troops from Kashmir that have been shedding the blood of unarmed Kashmiris".

While India considers Kashmir an internal affair,

Pakistan wants the people of the territory to choose between aligning with either of the two countries.

Diplomats say Mr Sharif's offer may be the result of growing economic difficulties in Pakistan, which have forced the new government to try to hold down military spending, already swallowing 26 per cent of this year's budget.

After administering the oath of office to Mr Sharif, President Farooq Leghari,

advised the new government to cut spending and improve revenue collection and foreign exchange reserves "to get Pakistan out of a crisis-like situation". Pakistanis had to be prepared for another year of belt tightening.

Pakistan is being pressed by the IMF to cut its budget deficit to 4 per cent of gross domestic product this year from 6.3 per cent last year. Some of the unpopular measures in the past six

## ASIA-PACIFIC NEWS DIGEST

## Thailand plans \$500m bond

Thai financial authorities, struggling to calm jittery financial markets and control speculative attacks on the baht, said yesterday they would proceed with a planned \$500m Yankee bond issue that will see finance minister Amnuay Vitayakul embark on a crucial international road show.

Mr Amnuay will visit Hong Kong next week, and trips to London and New York are also possible, ministry officials said. While abroad he will seek to counter the latest bad news to hit Thailand - last week's announcement by Moody's, the credit-rating agency, that may downgrade Thailand's A2 long-term foreign currency debt rating.

Mr Amnuay is to argue that there is a difference between the Thai government and the private sector with respect to foreign debt, indicating that the private sector was under some strain, but government finances were healthy.

Spreads on Thai government-backed paper traded on international markets have widened only slightly since Moody's announcement, while last week a Thai-led consortium of power producers received 15-year dollar-denominated finance to build a power plant.

On the Thai stock exchange the finance sector fell 4.95 per cent yesterday, while the overall market dipped just 5.28 points to close at 708.20. *Ted Barakack, Bangkok*

## HK to expand rail network

The Mass Transit Railway Corporation (MTRC), Hong Kong's underground train system, is to spend up to HK\$550m (US\$450m) building two new lines to accommodate increased passenger projections. One of the lines will serve heavily populated residential areas on the Kowloon peninsula and the other will link the northernmost point of Hong Kong island with the new airport link station in the prime central district.

Work on the lines must start by 2002 to meet the completion date of 2006 when the Hong Kong island line reaches saturation point. *Lucy Lucas, Hong Kong*

## Manila sell-offs total \$6.6bn

The Philippine government has raised 174bn pesos (\$6.6bn) in privatisation proceeds over the past decade, according to the government. The figures offer some consolation to the Ramos government, which has faced problems in its efforts to press ahead with privatisation of Subic Bay, the Manila water system and the Manila Hotel.

The government's privatisation programme was drawn up in late 1988 with the establishment of the committee on privatisation following the removal from power of President Ferdinand Marcos. The Ramos government is now starting on the second wave of privatisation covering the water and power sectors.

The committee on privatisation said that 445 government assets and companies had been privatised since 1986, of which the 214 hectare Fort Bonifacio military estate, at 39bn pesos, was by far the largest. Petron, the oil group, was the second largest at 25bn pesos. *Justin Marozzi, Manila*

## Japan to shut big coal mine

Mitsui Coal and Mining, Japan's largest coal producer, yesterday confirmed it planned to proceed with the closure of the country's largest remaining mine at the end of March.

The group announced the move after obtaining its three labour unions' agreement to the closure of the Miki mine in the southern prefecture of Fukuoka, in return for fresh jobs plus a retirement allowance for all 1,170 miners there.

Union leaders said they agreed in principle but would continue to negotiate on terms. Mr Shinji Sato, minister for international trade and industry, said the government would offer a regional subsidy to "back up the company to facilitate a smooth closure".

The closure of the 124-year-old pit will leave Japan with only two working mines. The shutdown was triggered partly by the mine's growing losses - an accumulated total of ¥78bn (\$87m) - and power companies' growing unhappiness at having to pay government-set prices for domestic coal, three times as much as for imported fuel. *William Dawkins, Tokyo*

## Stand-off in Beijing could last months

By Tony Walker in Beijing  
and John Burton in Seoul

The diplomatic stand-off in Beijing over the defection of a top North Korean official could last for months and fray relations between China and South Korea, a western official said yesterday.

"This could go on for perhaps three to four months while they work something out," the official said.

Mr Hwang Jang-yop, a senior adviser to Mr Kim Jong-il, North Korea's leader, marked his 74th birthday yesterday sheltering in South Korea's consular office, where he sought asylum last Wednesday.

North Korea has demanded his return and accused South Korea of kidnapping. China has been embarrassed by the episode, fearing it may destabilise the Korean peninsula further. Beijing is also concerned that Mr Hwang's defection may herald other attempts by senior Pyongyang officials to seek asylum in China, adding to tensions with North Korea.

Mr Hwang was reported by Seoul state radio yesterday as having told a US Central Intelligence Agency official that up to seven officials of North Korea's ruling Work-

ers' party wanted asylum.

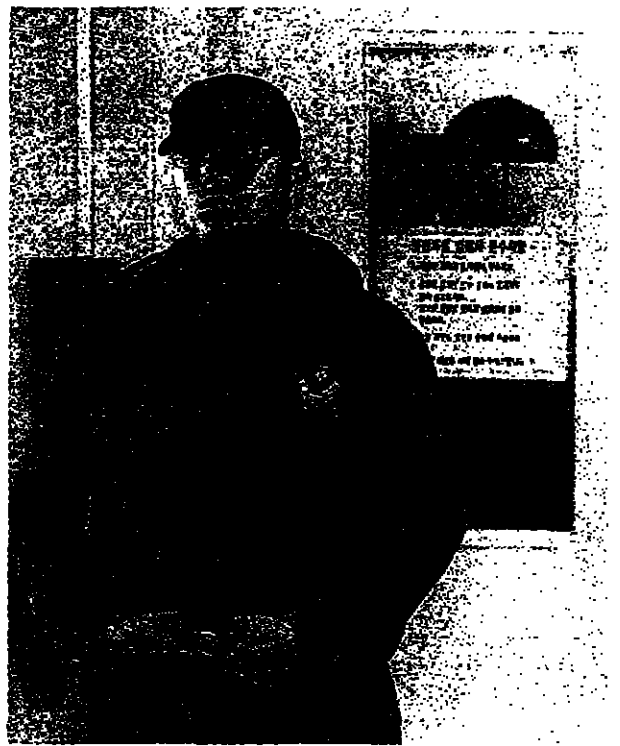
Chinese security around South Korea's mission in Beijing is tight, to prevent North Koreans retrieving Mr Hwang. North Korean officials have mounted a vigil near South Korea's visa office and have said they will not allow the defector to be spirited away.

China's state-controlled media has kept silent about the defection and the ensuing diplomatic stalemate. Newspapers have reported meetings between Chinese and South Korean officials, but have ignored the main topic of those conversations.

Beijing is caught between North Korea, long a communist ally, and South Korea, which is becoming an important trading partner and source of investment.

South Korea said yesterday it would support international food aid relief for North Korea and continue co-operation on a joint nuclear project despite the shooting of a North Korean defector in Seoul that has put the nation on a terrorist alert against Pyongyang.

The weekend shooting of Mr Li Han-young, distantly related to North Korea's leader Kim Jong-il, is seen in Seoul as a revenge attack by Pyongyang for the apparent



A policeman yesterday guards the room of wounded defector Li Han-young in a hospital near Seoul.

defection of Mr Hwang. Despite the rise in inter-Korean tensions, Seoul plans to contribute \$2m to a UN appeal for food aid to North Korea, said Mr Ban Ki-moon, Seoul's senior presidential security secretary. But it would not provide direct food aid, as it has previously.

South Koreans will be included in a 30-member survey team scheduled to arrive in North Korea on Saturday to prepare the construction of light-water nuclear reactors.

The team from the Korean Peninsula Energy Development Organisation, led by South Korea, Japan and the US, is building the reactors in return for North Korea's freezing of its weapons-grade nuclear programme.

Mr Yoo Chong-ha, South Korean foreign minister, said Seoul would step up efforts to hold peace talks with North Korea as the best means to "control the volatile situation" on the Korean peninsula.

The proposed talks would include the US and China, both of which have urged renewed contacts between Seoul and Pyongyang to solve the dispute over the fate of Mr Hwang in Beijing.

## Seoul warns on first-quarter dip in growth

By John Burton

South Korea's finance and economy ministry yesterday warned that growth in the first quarter could dip below 4 per cent, making it hard to achieve a goal of 6 per cent growth for 1997.

The sluggish growth in gross domestic product, representing almost a recession by South Korean standards, was blamed on labour unrest and the collapse of the Hanbo steel and construction group last month.

The government fears the economic slowdown could result in increased corporate bankruptcies, a rise in unemployment, a wider trade gap after a record current account deficit in 1996, and increased capital costs abroad.

If labour strife flares again before the end of March, GDP growth in the first quarter could be below 3 per cent, the ministry estimated. Last month, South Korea was hit by widespread strikes, which cost \$3.5bn in lost production, in protest at a new labour law that made it easier for employers to sack workers.

Industrial action subsided by the end of January when the government agreed to resubmit the bill to parliament for possible amendment. But strike activity

could resume if no progress is made on the issue. South Korea's biggest dissonant trade union group has agreed to postpone a general strike scheduled for today, but has warned that further walk-outs could occur at the end of the month.

Analysts fear recent tensions in labour-management relations could lead to a new round of strikes affecting key companies next month, when annual wage negotiations begin.

The ministry estimated recent strikes had knocked 0.68 percentage points off GDP growth in the first quarter, or 0.15 percentage points from the annual rate.

Renewed labour unrest of the same intensity as that in January would reduce first-quarter growth by 1.9 percentage points to below 3 per cent, or about 0.4 percentage points on an annual basis.

Private economic institutes in Seoul have already revised downward their economic forecasts to growth rates of between 5 and 6 per cent for 1997.

They are blaming several factors for the slowdown, including investment cuts among leading manufacturers in response to sluggish growth in exports, which contributed to a record current account deficit last year of nearly \$24bn.

## Malaysia appeal court clears way for dam project

By James Kynge in Kuala Lumpur

A Malaysian court yesterday upheld an appeal by the developers of south-east Asia's biggest dam, clearing the last legal obstacle for the controversial US\$5.4bn project.

Mr Ting Pek Khing, executive chairman of Ekran, the dam's developer and controlling shareholder, said the dam would be finished on schedule in 2003,

"or maybe a year earlier".

Asea Brown Boveri, Swiss-based engineering group, is main contractor for the 2,400MW hydro-electric dam in Sarawak on Borneo Island. Malaysia's high court ruled last year that environmental studies for the dam were invalid, mainly because they were approved by Sarawak authorities when they should have been passed by the environment ministry in Kuala Lumpur. Sarawak's

state government is to be a large shareholder in Bakun Hydro-electric Corp, the company which will operate the dam.

But in the Malaysian Court of Appeal, a judge found the high court decision misguided and that the Sarawak authorities did have the right to approve the project.

He said the misconception had arisen because people thought the Environmental Quality Act in the federal constitution, which regulates environmental studies, applied to the whole country.

But it did not apply in Sarawak, which is regulated by laws which sometimes differ from those in mainland Malaysia.

The dam will require clearing 69,000 hectares of rainforest, flooding an area the size of Singapore and displacing 9,500 tribal residents. This has made it the object of many protests. But the support the project has received from Dr

Mahathir Mohamad, the prime minister, has helped overcome such obstacles. Ekran's share price rose 15 cents to M\$9.40 (US\$3.80) yesterday. The court ruling is expected to boost confidence in the listing of Bakun Hydro-electric Corp's shares, scheduled for June. The company plans to raise M\$50m from a first tranche of 1.5bn shares at M\$3 each, followed by another of 1.5bn shares for issue 12 months later.

## Macao looks to a smoother transition than Hong Kong

It takes just one hour from Hong Kong to Macao by jetfoil across the green and brown waters of the Pearl River Delta. But when it comes to the issue of their handover to China, the British colony and the Portuguese enclave are far apart.

Mr Jorge Sampaio, Portugal's president, arrives in Macao today on his way to Beijing for further talks on what have been smooth and generally gentlemanly arrangements concerning the territory's return to China in December 1999.

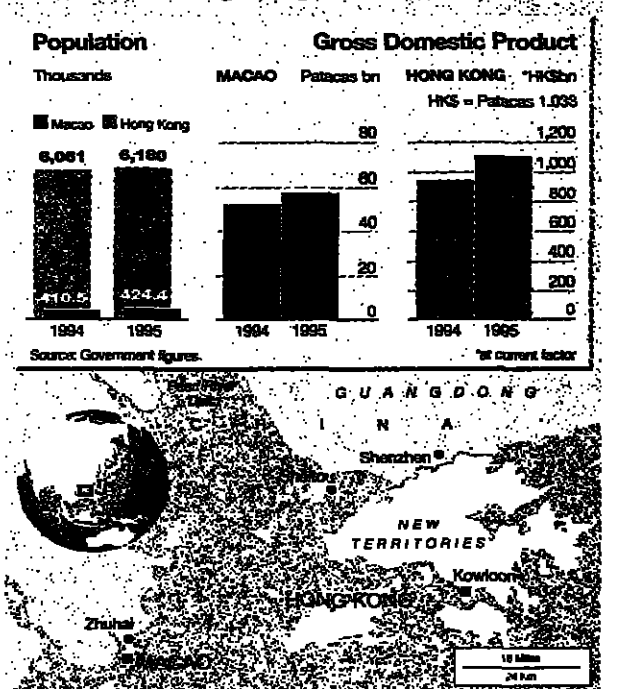
There have been few of the rows which have shaken Sino-British relations over Hong Kong, most recently in exchanges over China's plans to curb laws protecting civil rights there.

"We are going to transit more smoothly than Hong Kong, because we have better relations between Portugal and China," says Mr Victor Ng, a businessman and member of Macao's legislature. "We do not have problems with democrats or Mr Patten," he adds, referring to the Hong Kong governor whose political reforms have drawn Beijing's wrath.

The contrast has many causes. Lisbon has taken a relatively conciliatory stance, negotiating each step with the Chinese and not moving before agreement. This partly reflects a concern for a quiet departure.

It also points to a desire to erase the memory of Portugal's colonial misfortunes in Africa, also because successful handling of Macao might help resolve the thorny issue of East Timor, where Portugal is locked in dispute with Indonesia over Lisbon's

## Macao and Hong Kong: a tale of two cities



demands for self-determination for the inhabitants.

But much less is at stake than in Hong Kong. Macao's economy, which depends on the casino industry and related services, pales alongside the financial powerhouse across the waters.

Portuguese business has a relatively low profile compared with the 1,000 British companies operating in Hong Kong and accumulated UK investment of more than \$70bn (\$116.6bn).

While Macao has more history, having been settled by Portugal in the 16th century, there is less historical baggage. Portugal and China have not fought a war: "We

have only helped fight Chinese pirates," one Macao official says.

On the tactical front, Portuguese diplomats and Macao businessmen claim there is little point acting without accord. They point to the Sino-British spat over electoral reforms and the result that the territory's elected legislature will be scrapped and replaced on July 1 by another body.

Their diplomacy, they claim, has yielded lasting agreements, such as a criminal code which bans capital punishment in Macao. "Since we reached it through full consultation with the Chinese, it will be upheld

John Ridding and Peter Wise

## INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

■ UNITED STATES						■ JAPAN						■ GERMANY					
Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator
1986	105.5	100.1	6.9	98.4	95.8	1986	105.5	99.7	2.8	94.3	83.1	1986	103.3	102.2	6.4	136.9	89.3
1987	105.5	102.8	6.8	104.2	97.7	1987	113.8	103.1	2.6	106.3	90.9	1987	103.4	102.6	6.2	146.5	89.9
1988	113.0	110.5	5.4	104.9	100.3	1988	102.6	113.1	2.5	135.9	96.5	1988	110.6	105.3	6.2	185.1	95.6
1989	115.5	112.5	5.2	97.9	98.9	1989	132.6	119.7	2.2	147.0	98.4	1989	114.2	111.4	5.6	219.5	97.7
1990	116.2	112.3	5.5	92.7	94.5	1990	144.6	124.5	2.1	149.8	95.1	1990	123.4	117.2	4.8	261.9	98.2
1991	113.3	110.1	6.8	91.7	99.5	1991	144.5	125.5	2.1	144.2	91.8	1991	127.0	118.0	4.2	297.9	95.0
1992	117.0	113.6	7.4	61.8	104.4	1992	138.8	119.2	2.1	124.2	93.8	1992	127.8	116.3	7.7	267.8	98.0
1993	122.2	117.5	6.8	67.7	109.5	1993	131.7	116.6	2.6	106.6	95.8	1993	121.9	109.2	6.9	220.0	94.9
1994	128.8	123.4	6.0	79.0	111.3	1994	128.5	114.5	2.9	102.2	103.8	1994	120.4	113.9	9.8	241.2	103.3
1995	135.8	127.4	6.5	79.3	111.3	1995	126.5	116.5	3.1	106.5	108.1	1995	120.3	115.7	9.4	288.1	103.6
1996	139.9	130.9	5.4	77.1	117.1	1996	138.9	125.6	3.3	120.0	107.7	1996	119.1	114.5	10.4	273.7	104.3
1st qtr. 1996	4.0	1.2	5.6	78.1	113.3	1st qtr. 1996	5.8	1.1	3.3	110.7	106.2	1st qtr. 1996	-1.9	-4.1	10.3	272.4	100.1
2nd qtr. 1996	4.2	2.9	5.4	78.3	115.4	2nd qtr. 1996	3.2	0.6	3.5	116.8	109.9	2nd qtr. 1996	-0.2	-0.1	10.4	270.5	103.6
3rd qtr. 1996	3.6	3.0	5.2	78.3	116.5	3rd qtr. 1996	1.4	3.9	3.3	122.4	109.3	3rd qtr. 1996	-0.2	0.1	10.7	270.2	104.3
4th qtr. 1996	3.8	3.5	5.3	77.8	117.1	4th qtr. 1996	3.1	4.9	3.3	129.8	109.7	4th qtr. 1996	-2.0	1.7	10.7	270.2	104.3
February 1996	5.3	1.9	5.5	79.5	112.3	February 1996	5.5	3.2	3.3	114.8	108.1	February 1996	-3.6	-7.5	10.3	268.8	100.3
March	4.7	1.4	5.5	78.1	113.3	March	5.8	-2.9	3.1	107.4	106.5	March	-0.3	-3.4	10.4	263.6	100.1
April	4.7	2.6	5.4	78.2	113.5	April	2.8	0.2	3.4	117.7	108.5	April	-1.8	-2.1	10.2	263.0	100.3
May	4.5	2.9	5.4	74.2	114.3	May	2.7	3.6	3.2	122.2	105.7	May	-1.5	-2.1	10.2	261.3	100.6
June	3.2	3.3	5.3	78.7	115.4	June	4.4	-1.1	3.5	110.3	106.9	June	0.5	-0.9	10.3	261.3	100.6
July	3.7	3.4	5.4	78.7	115.6	July	-1.7	6.0	3.4	128.2	109.1	July	-0.3	-0.8	10.3	272.9	101.5
August	3.2	3.8	5.1	74.8	116.1	August	2.1	1.8	3.3	117.2	109.0	August	0.3	-1.2	10.3	268.7	102.6
September	3.5	2.7	5.2	77.4	116.5	September	3.5	3.3	3.2	120.6	105.9	September	-0.5	-0.3	10.2	268.6	103.5
October	4.6	3.3	5.2	75.3	117.0	October	4.3	6.5	3.4	133.4	109.3	October	-2.1	0.9	10.6	269.0	104.6
November	3.2	3.9	5.3	79.9	117.2	November	4.0	4.5	3.2	129.4	109.4	November	0.4	0.7	10.7	270.4	104.6
December	4.4	4.4	5.3	77.9	117.1	December	1.0	3.7	3.3	126.7	109.7	December	-4.2	3.5	10.9	270.4	104.3
January 1997	4.8					January 1997						January 1997					
■ FRANCE						■ ITALY						■ UNITED KINGDOM					
Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator
1986	102.4	101.1	10.4	107.0	95.5	1986	106.8	104.1	10.4	94.5	95.3	1986	105.3	102.5	11.2	116.1	92.8
1987	104.5	103.1	10.5	117.2	95.5	1987	112.7	106.6	10.9	98.2	100.8	1987	105.8	105.6	10.5	141.1	96.6
1988	107.9	107.3	10.0	135.3	100.7	1988	117.9	114.2	10.9	106.7	111.8	1988	117.8	111.6	8.3	144.0	99.6
1989	109.5	111.3	9.4	180.6	99.7	1989	118.9	118.7	10.9	98.6	110.9	1989	120.1	114.0	7.2	143.3	94.6
1990	110.4	112.8	8.9	183.2	99.2	1990	114.4	118.0	10.4	85.4	121.1	1990	121.1	113.7	6.9	97.7	92.9
1991	110.3	111.4	9.4	128.2	98.2	1991	110.9	116.9	9.8	87.6	118.4	1991	120.4	109.5	6.6	96.3	91.1
1992	110.5	110.0	10.4	109.5	94.8	1992	118.9	115.4	9.8	94.7	120.4	1992	120.1	109.1	6.1	69.5	97.9
1993	110.7	105.8	11.2	104.1	98.3	1993	117.4	113.0	10.2	103.5	123.9	1993	111.4	104	7.6	105	104.5
1994	110.5	111.8	11.6	97.9	97.3	1994	120.4	111.7	10.9	105.5	126.5	1994	117.8	104.7	8.5	83.3	108.8
1995	110.0	111.8	12.4	99.7	97.7	1995	102.1	127.4	12.1	101.0	129.4	1995	120.4	6.7	107.5	108.8	
1996	110.0					1996						1996	135.8	121.8		135.0	106.4
1st qtr. 1996	0.7	-0.7	12.1		99.1	1st qtr. 1996	-0.2	12.0	100.4	2.1	-1.2	8.3	112.3	107.7			
2nd qtr. 1996	-1.0	-0.3	12.4		99.7	2nd qtr. 1996	-1.7	12.0	100.7	2.8	1.1	8.3	121.3	107.7			
3rd qtr. 1996	-2.3	1.3	12.5		99.7	3rd qtr. 1996	-4.9	12.1	102.4	3.4	0.7	8.3	139.7	108.1			
4th qtr. 1996	0.8		12.7		99.7	4th qtr. 1996				3.7	1.7	8.3	154.5	109.3			
February 1996	2.9	-0.1	12.1		98.5	February 1996	-0.8	n.a.	100.4	2.1	-1.0	8.4	119.0	108.4			
March	-1.0	-1.0	12.3		99.1	March	2.1	n.a.	101.0	2.2	1.1	8.3	116.9	107.7			
April	0.2	0.0	12.3		99.0	April	-3.8	n.a.	100.2	2.3	0.8	8.4	115.4	107.1			
May	-2.3	0.0	12.4		99.1	May	-1.9	n.a.	100.3	2.4	1.6	8.3	120.2	107.3			
June	-1.0		12.4		99.1	June	-0.6	n.a.	100.7	3.6	1.0	8.3	128.2	107.3			
July	-2.1	1.5	12.4		100.8	July	-2.9	n.a.	101.2	2.3	-1.2	8.3	133.8	107.7			
August	1.9	1.5	12.5		101.3	August	0.8	n.a.	101.9	4.2	0.3	8.3	137.8	108.0			
September	-6.7	1.1	12.6		101.3	September	-2.9	n.a.	102.4	3.6	0.5	8.3	147.5	108.1			
October	0.2	1.8	12.6		101.4	October	-2.7	n.a.	102.9	4.1	1.6	8.3	150.6	108.6			
November	0.0	2.2	12.7		100.9	November	-2.0	n.a.	103.4	4.1	1.8	8.3	151.9	108.4			
December	-1.7		12.7		100.9	December		n.a.				2.8	159.7	107.7			
January 1997					99.3	January 1997		n.a.									





## Components target at risk Strong pound threatens VW purchasing

By John Griffiths  
and Haig Simonian

Britain's motor components industry is losing millions of pounds in potential business from Volkswagen, Europe's biggest carmaker, because sterling's strength is making the UK products uncompetitive, according to one of the company's senior purchasing executives.

Mr Frans Boot, head of VW's purchasing in the UK and Scandinavia, said at a motor industry conference in London yesterday that the group's target to triple purchases of parts in the UK to £1.5bn (\$2.4bn) a year by 1999 - which had already been hit by many suppliers' failure to meet quality standards - would be even less feasible if the pound stayed at its present high levels.

Mr Walter Hasselkus, chief executive of BMW's Rover offshoot, warned at the same Financial Times conference that the company was considering buying more parts outside Britain if sterling remained high. Mr Hasselkus said Rover, bought by BMW in early 1994, had no immediate plans to switch suppliers, as the company had substantially hedged its currency exposure for the next 18 months.

However, he warned that eventual British participation in a European Union fixed exchange rate system at the current level of about DM2.75 to the pound "would be a problem".

Mr Boot said sterling's 34 per cent rise against the D-Mark in recent months had dimmed VW's hopes of increasing substantially its component purchases in the UK.

While he declined to put a firm figure on the foregone orders, he believed to total several million pounds. However, he said currency hedging by VW meant the

company still expected to increase its spending on British car parts to about \$600m this year compared with \$550m in 1996.

Mr Boot and Mr Hasselkus strongly backed the business case for Britain to join a single European currency. But, chastened by the political furore after comments from other motor industry leaders last month, they accepted the issue was complicated by wider economic and political considerations.

In January, Mr Hiroshi Okuda, president of Toyota Motor, Japan's biggest car company, warned that the company's investment strategy might change if the UK stayed out of European monetary union. Toyota has been one of the biggest inward investors in Britain in recent years.

Mr Boot said in an interview that much of the UK components industry's success in raising sales in recent years had been based on a competitive exchange rate. "At a rate of DM2.25 there is not the problem," he said.

Mr Hasselkus, describing the recent rise in sterling's value as "quite serious", indicated Rover's current export performance could eventually be hit; 54 per cent of output went overseas last year.

Mr Hasselkus indicated Rover had budgeted on a rate of DM2.35-2.40 last year. However, he noted that the company did not expect sterling to remain at its present high levels.

Both speakers emphasised the advantages for exporters of European monetary union, which would reduce currency risk and cut transaction costs. Volkswagen preferred stable exchange rates because decisions on components purchases ran many years into the future, Mr Boot said.

## Panel aims at creative accounting

By Jim Kelly,  
Accountancy Correspondent

Listed companies face a crackdown on creative accounting after regulators yesterday signalled that they would not stand by and let a new wave of 1990s-style schemes flatter the performance of companies.

The Financial Reporting Review Panel was on the brink of going to court when Associated Nursing Services, the nursing home operator, said yesterday that it would amend its accounts.

The panel would not comment. But it is known that its chairman, Mr Edwin Glasgow, wants the City of London to realise that such accounting schemes - which greatly enhance a company's earnings - can be in breach of the rules.

Merchant banks, accountants and auditors will see the panel's action as proof that it is prepared to defend the principle that a company's accounts should reflect the substance of a transaction and not just its legal form.

The ANS case is the first time the panel has looked at this principle - the centrepiece of the Accounting Standards Board's assault on creative accounting - and it has signalled that it is on the lookout for others.

ANS entered into a complex sale and leaseback agreement involving a nursing home in which not all the rights and risks were transferred to the purchaser, Nursing Home Properties (NHP). The panel said that the asset should, therefore, have stayed on the balance sheet.

It also entered into two joint ventures - one with BZW, the investment bank. It had accounted for the ventures as an arm's length "associated undertaking" when in fact it had in effect kept control because

Sir Neil Macfarlane, chairman of ANS, said that the panel's action had "far reaching implications" for "hundreds of companies in the UK which have entered into sale and leaseback transactions".

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operations were "predetermined" by contracts. It should have accounted for them as "quasi-subsidaries" on the balance sheet.

ANS is to amend its accounts for 1995 and 1996, as it warned shareholders it might do in a note to its 1996 accounts.

It said the changes would have no material impact on profits before tax but that earnings per share would be "negatively impacted" in the current year.

Its share price fell 5.5 pence in London to £1.36.

The court dismissed an appeal by three boroughs in central London against a High Court ruling last October that they must provide the "basics for survival" to four asylum seekers in need of care and attention while their claims were processed.

About 2,000 asylum seekers, mainly in London, are affected by the outcome of the case.

The government last year stopped benefit for those who failed to claim asylum immediately at their port of entry.

Mr Gerry Clare, a lawyer for the four, said afterwards: "No civilised society can tolerate a system where people are intended to starve."

The appeal court agreed with lawyers for the men, who said their clients had fled persecution in Iraq, Romania, Algeria and China, that the boroughs would be in breach of their duties under the 1948 National Assistance Act if they stopped providing housing for destitute asylum seekers.

The boroughs had argued that their duty to provide shelter, warmth and food was only to those in need by reason of age, illness, disability or similar circumstances and not to able-bodied people who simply had no money.

The court said asylum seekers were not entitled to claim automatic assistance from authorities merely because they lacked money and accommodation.

But they were entitled to claim that because of the withdrawal of benefits, they were likely to end up in need of care and attention as defined by the 1948 act.

## Minister makes beef ban pledge

By George Parker,  
Political Correspondent

Mr Douglas Hogg, agriculture minister, yesterday said for the first time that he would "urge" the European Commission to lift the ban on beef exports from Northern Ireland before the rest of the UK.

Mr Hogg, speaking in the House of Commons, said that it seemed likely farmers in Northern Ireland would be the first to meet the criteria for a lifting of the ban. "We are not going to stand in the way of any part of the UK making progress," he said.

His comments pleased Northern Ireland MPs, but are likely to anger beef farmers in Scotland, who want the ban on exports from BSE-free herds lifted in all parts of the UK simultaneously.

Mr Hogg attempted to reassure Scottish farmers by insisting that he was seeking a lifting of the ban for certified grass-fed herds across the UK.

But he acknowledged that Northern Ireland might be able to move ahead first because its computerised cattle identification system already provided a good basis for locating BSE-free herds.

The Labour party had hoped to defeat the government in a vote of censure on Mr Hogg's handling of the BSE crisis late last night.

Ministry of agriculture officials admit privately there is no prospect of any lifting of the 11-month old EU beef ban before the British general election.



Police have warned protesters against the proposed second runway at Manchester airport in northern England that the tunnels they are digging in an attempt to halt development could fill with methane gas produced by vegetation. Some protesters have been using candles to light their way while digging three tunnels under a wooded area

## Family peace for mountain warriors

By Bernard Gray,  
Defence Correspondent

Gurkhas, the fearsome mountain warriors of Nepal who have been recruited by the British Army for the past 180 years, are to be allowed to bring their families to Britain for the first time under service conditions to be introduced this summer.

However, while top sergeants and officers will be allowed "accompanying tours" throughout their careers,

other ranks will be permitted only one three-year tour of married bliss in their 15 years of service. For the rest of the time, Gurkha corporals and riflemen will have to look forward to the six-month extended leave which they get every three years to keep them in touch with their families and hill villages.

Worse, in this first large-scale review of Gurkha service since 1947, the extended leave period is being cut from six months to five. This

change comes because improvements in communications mean they will spend less time travelling and more time with their families than they did in 1947.

The review has been prompted by the forthcoming British handover to China in June of its colony of Hong Kong. That will leave most of the 3,000 Gurkhas in the British army in the UK, with smaller units in Brunei.

Pay and conditions have also been reviewed. From July, Gurkhas will receive a basic salary linked to rates in the army of India, which also recruits Gurkhas, and a standard allowance wherever they serve.

Before the review, allowances varied and a corporal could be paid between £7,000 (\$11,340) and £22,000 depending on where he was serving. However, of a corporal's new standard salary of £13,000, only £260 will be basic pay on which pensions are calculated.

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Port operator and Swedish engineers face limitless fines after walkway collapse kills six

## Companies found guilty of safety breach

By John Mason,  
Law Courts Correspondent

Two Swedish engineering companies and the operators of the port of Ramsgate in south-east England were found guilty in a London court yesterday of failing to ensure the safety of passengers after an accident in which six people were killed when a walkway collapsed.

Port Ramsgate now faces an unlimited fine. Lloyd's Register of Shipping, which gave the walkway a safety certificate, also faces an

unlimited fine, having pleaded guilty to a similar offence before the trial.

Fartygsentreprenör AB and Fartygskonstruktör AB, the Swedish companies which designed and built the walkway, also face the possibility of unlimited fines, but these could only be enforced if the companies attempted to do business in the UK again. They chose not to defend themselves at the trial.

The highest penalty imposed after a conviction under the Health and Safety at Work Act was

£750,000, imposed on BP in 1988 following the deaths of three men in explosions at the company's Grangemouth refineries in Scotland.

Both the design and construction of the walkway were to blame in the accident at Ramsgate, the court heard. The walkway was held in position by a single steel pin welded to one of four sliding feet at the end of the ramp connecting ferries to the port building.

The Swedish designers had not allowed for the possibility that wind, tides and traffic would rock the walkway causing its weight to

shift on to just two of the feet, the prosecution said. Inferior welding of the pin to the feet and the rigid structure of the walkway caused the pin to snap as the passengers walked across.

Commercial pressures to install the equipment as quickly as possible in the face of competition from the Channel Tunnel had also played a part, said a lawyer prosecuting for the Health and Safety Executive.

"The design was inherently unsafe and it has to be said that this was a design that was both

inept and incompetent. It was an accident waiting to happen and it happened earlier rather than later because of poor welding," he said.

After the verdicts, Mr Stephen Banfield, principal HSE inspector said: "The companies involved have clearly failed in their duty to ensure public safety. The sad fact is that the accident could and should have been prevented if all or indeed any one of them had taken reasonable care."

Sentencing of Port Ramsgate and Lloyd's Register of Shipping will take place on February 28.

## UK NEWS DIGEST

## EDS wins BBC systems deal

EDS, the big US IT operator, and accountancy firm Coopers & Lybrand yesterday agreed a 10-year contract to run the finance and business systems of the BBC, the public service broadcaster.

About 90 BBC staff will switch over to the new joint venture - Media Accounting Services. The project will be monitored and, if successful, up to 800 staff could eventually move to the new company.

The contract is worth between \$40m (\$64.8m) and \$50m in the first year. The BBC said that "substantial savings" were expected and would be invested in programmes and services.

Jim Kelly, London

## POULTRY DISEASE

## Vaccination for 12m chickens

Northern Ireland's entire poultry population of 12m is to be vaccinated in the next few days in the wake of the worst case of bird disease for more than 20 years.

The Department of Agriculture in Northern Ireland yesterday outlined plans for the voluntary vaccination of an estimated 10m chickens and other poultry following separate incidents of Newcastle Disease, a respiratory virus which is usually fatal for domestic fowl.

On Wednesday, Mr Ron Martin, Northern Ireland's chief veterinary officer, is due to answer questions on the issue at the European Commission's Standing Veterinary Council meeting in Brussels.

John Murray Brown, Dublin

## ALTERNATIVE INVESTMENT MARKET

## Advisers face criticism in review

Up to five advisers face criticism when the London stock exchange this week announces its long-awaited review of the Alternative Investment Market.

The review was set in motion last summer and coincided with a series of incidents on the junior market, including the censuring of one adviser and the delisting of two companies, amid concerns over a lack of due diligence by a few nominated advisers.

The London Stock Exchange refused to comment on whether any so-called "nomads" would be publicly censured or expelled. It had previously indicated that all criticism would be made privately. Nomads form a vital part of AIM, acting as scrutineers of a prospective company's prospectus and continuing to steward the group once it floats.

Christopher Price, London

## PRIVATISATION

## Fifth rail franchise for group

The National Express coach group yesterday became the largest holder of rail franchises when it was awarded Central Trains operating in the English Midlands and Wales. The award gives the group its fifth franchise and a dominant position in public transport in the West Midlands.

National Express is already the largest bus operator in the west Midlands and will also operate the region's new Metro train system which is under construction. It also owns and operates East Midlands Airport, the smaller of the region's two airports. The Central Trains franchise, which runs for seven years, gives the group an annual subsidy of £187.5m (\$303.75m) in the first year, declining to £132.8m in 2004.

Richard Wolfe, Birmingham

## Global prize in the arms of Eurofighter

Defence deal is focus of contest between the US and Europe to dominate missile industry

The battle to supply the British defence ministry with the main missile system for the Eurofighter is a bitter contest between Europe and the US for the technological high ground in the global guided weapons industry.

The outcome is also critical to the prospect for exports of the £40bn (\$65bn) Eurofighter programme, and is likely to set the tone for the transatlantic arms trade over the coming decade.

Small wonder then that the ministry is treading carefully, and in the run-up to the UK general election is now considering postponing the contentious decision.

Ostensibly, the \$900m competition is a simple matter of who will provide the long-range missile which will act as the principal weapon of the Eurofighter, the next-generation combat jet being developed by Britain, Germany, Italy and Spain.

In fact, it is a fight for primacy between Hughes of the US, which has just been bought by its rival Raytheon, and a European team led by British Aerospace, backed by companies such

as Matra of France and Daimler-Benz Aerospace of Germany, in the sector of the market which is considered to be the blue ribbon of guided weapon technology.

Eurofighter was originally designed to use the Advanced Medium Range Air-to-Air Missile (Amraam), the world-standard long-range missile developed by Hughes of the US in the 1980s which aims to engage aircraft well beyond visual range. Now, however, the British ministry has changed its mind, and wants a more sophisticated weapon it has christened the Future Medium Range Air-to-Air Missile (Fmrasm).

One reason for this is that Russian missiles have been developed which are thought to be as good as Amraam, lessening the western lead. A second reason is concern about the control of US technology. When the Royal Navy bought Amraam for its Sea Harrier aircraft, it found extreme difficulty in discovering how the missile worked.

The US also tightly controls the re-export of its technology, and in a competition to supply Finland with fight-

ers, the US blocked Sweden's re-export of its Gripen fighters with Amraam to Finland, but allowed US F/A 18 jets with the missile to be sold there.

The UK is keen to avoid both problems with Eurofighter. It particularly wants to avoid the programme being subject to a US veto on export sales when US companies will be competing for the same orders. As a result, there has been a strong presumption in the Fmrasm competition that the European team will win.

This would give Europeans the most capable air combat missile on the market, which would have the added advantage that it is compatible with Amraam, and so could be fitted to all aircraft in the world using the US missile - an outcome the US is clearly keen to avoid.

However, the difficulty for the Europeans is that the US has a huge technological lead in the sector, and it would cost most of the \$900m set aside for the Fmrasm simply to catch up. This makes a European missile hopelessly expensive



Eurofighter - due to enter service in 2002 - will replace European Tornado fighters and US-made Phantoms and Starfighters in the air forces of Britain, Germany, Italy and Spain

unless another Eurofighter nation joins in the development programme.

In practice, this boils down to roping Germany into the Fmrasm programme, since it will face the same problems as the UK with its Eurofighters. However, finding German funding for the basic aircraft has proved hard enough, and it has begun to look impossible to pull Germany into a joint Fmrasm programme by the British ministry's May deadline decision.

At first blush, delay would seem to favour the Europeans, who would have more time to stitch together joint funding. If the British ministry is also prepared to fund research by both teams into

the more difficult technical challenges posed by the missile, the US technical lead would also be reduced.

However, the £5m funding offered by the ministry would not reduce the US lead by much, and delay means that the European team would also lose the imperative of the British general election, which would tend to favour the home manufacturer.

Waiting also blunts ministry irritation at the US refusal to buy a British short-range air-to-air missile last autumn. UK ministers lobbied hard for the BAE missile to act as the short-range back-up to Amraam for the US Navy, and a swap where the UK

bought the US long-range missile in exchange for a US purchase of the British short-range weapon was suggested. Eventually, however, the contract went to Hughes.

Annoyance at that will fade over time, improving Hughes's chances. And while delay may offer more time to bring other Eurofighter countries into the programme, it will not change the fundamental issues: is Europe prepared to pay for the technology to make Eurofighter completely independent, and how far is the US prepared to go to keep its monopoly of the western long-range missile market?

Bernard Gray

## BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Fax 0171 873 3084

Melanie Miles 0171 873 3088

Clare Ballowood 0171 873 3284

## February Investment Opportunities

Superjuice Cafés	£150,000
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Condom Manufacturing/South Africa	£2m
Generic Web Application Software	£300,000
New Issues for Private Investors	£350,000
Intelligent Weatherproof Phones	£100,000
Driver's Training Programme	£25,000
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Advanced Liquid Chromatography	£300,000
Country Holiday & Fishing Retreat	£80,000
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## TECHNOLOGY

There is plenty of state-of-the-art electronic technology packed into the Chicago Board of Trade's new \$182m (£112m) building. But the real test of the exchange's latest trading arena will be whether, when the opening bell rings this morning, the 3,000-plus traders in its pits can decipher each other's shouts well enough to conduct business.

The CBO's is the busiest futures exchange in the world, and it has built the world's largest trading floor, an enormous space that could challenge the physical limits to open-outcry trading.

While the derivatives business is futuristic in many ways, futures trading in Chicago, New York and London still boils down to the power of the human voice. Computerised trading aids are developing quickly, but do not yet beat the three-to-four seconds it takes to convey and complete a voice trade.

Trading US Treasury bond futures has always been an athletic undertaking, in which brawn and vocal power are as important for success as trading strategy.

Charles Kinsey, an industrial designer who has made a science out of trading floor engineering, says that in the CBO's bond futures pit, traders have about 1.7 sq ft of space each, which leaves them packed 17 ins apart, shoulder-to-shoulder, a working space far narrower than the average theatre seat. The din from that crowd can be loud enough to damage the hearing over time.

Kinsey's company, Chicago-based Space Management Programs, has participated in the design of nearly every public trading space in the world, from London to Singapore, over the past 20 years.

The CBO has called on the company five times for floor design and renovation. Acoustics, says Kinsey, were a primary consideration from the outset for this trading floor.

At 65,000 sq ft the new trading arena is big enough to park a Boeing 747. The ceiling soars 60ft above the floor, and each pit has been expanded to give traders more room and better views to the booths where customer orders enter the floor and are flashed by hand signals to the pits.

A specially designed sub-floor can accommodate enough computer and telephone cable to stretch around the world. That space also holds an auxiliary cooling system designed to pump chilled air up through the floor of each pit, where temperatures can be stifling.



Voice projection: traders try out the Chicago Board of Trade's vast new trading floor, which opens this morning

## Loud and clear

Laurie Morse on the wizardry aimed at perfecting acoustics in the world's biggest futures trading floor

Most importantly, the new floor has been designed to be quiet, or at least as quiet as possible given that about a third of its 8,000 inhabitants make - or lose - fortunes by shouting all day.

Every inch of wall space, the surfaces of all 876 trading booths that are tiered around the pits, and the deep recesses of a ceiling formed like a honeycomb are covered with fibreglass cushion designed to soak up sound like a sponge.

"We didn't want to create a totally dead room, but we wanted to make sure the traders only heard direct sounds, without reflections from other areas," says Allen Shiner, president of Shiner and Associates, Chicago-based acoustical engineers which were part of the trading floor design team.

When the CBO opened a new grain trading floor 15 years ago, the then state-of-the-art facility had the acoustical ambience of a tin can.

Shouts echoed off the plate-glass windows of the visitor's galleries that lined the upper walls on three sides of the floor, and left horrified traders unable to discern what was said just a few feet away.

Shiner's company was brought in to fix the problem, installing the giant sound-absorbing fabric "wing" that hangs from that trading floor's ceiling.

On the new floor, the acousticians are taking no chances. They measured noise levels on the old bond trading floor and decided to strive for an acoustical

sound away from the floor. Acoustical fabric has even been packed between the characters of the electronic price boards that line the room's walls.

The designers were so militant about avoiding reflected noise that tests were even done on the lenses of the overhead lights - it turned out that the lights are so deep in ceiling coffers that their reflective effect was minimal.

Kinsey says the challenge this floor poses is its large scale - the new bond pit is deeper, and about 5ft wider than the old one. He explains that while traders may have to project their voices further, they should not have to shout louder, thanks to acoustical enhancements.

Traders were invited to try out the new floor in four mock trading sessions during the past month. The verdict: booth and working areas outside the pits are far quieter than the old floor. However, noise levels in the middle of the pit are still about as loud as an industrial steel mill.

The architects muse that the only thing left to do is tone down the traders. They say they expect to be fine-tuning the new facility right up to the opening bell, and probably for several months after.

There is a visitor's gallery above the trading floor, but its window is positioned to reflect

financial community at large." Phillips' annual sales are about three times those of Alcoa, but both companies have recently encountered an earnings downturn and are cutting jobs. Hommen will be a vice president, filling a slot on the board being vacated by Frank Carruba, an American who is himself going home. *Gordon Cramb, Amsterdam*

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Salazar, a 61-year-old chemical and metallurgical engineer, graduated from the University of the Philippines. He then did postgraduate research in the US at the University of Wisconsin and the University of Hawaii. *Justin Marozzi, Manila*

chairman of Ansett Australia, joins the board of NEWS LTD, the Australian offshoot of global media group News Corp. Eddington recently joined Ansett - half-owned by News Corp and Air New Zealand - from Hong Kong-based Cathay Pacific Airways, where he was managing director.

Robert Growney, who became president and chief operating officer of MOTOROLA on January 1, joins the board.

Eddy Geysen becomes vice-president, European Union affairs, at GENERAL MOTORS EUROPE, from March 1. Bo Andersson succeeds him as vice-president, GM Europe supply.

Brian Girvan has been appointed to the new position of chief financial officer and senior vice-president of AFFILIATED MANAGERS GROUP. He was most recently chief financial officer of Fidelity Investments.

Rudy Rolles has been appointed Hong Kong-based global head of sales trading at SOCGEN-CROSBY SECURITIES. He joins from Fraser Securities.

Mario Bonzano, the AT&T

Researchers are genetically boosting the oyster's resistance to disease, says Bruce Dorminey

## Raise a glass to the shellfish gene

Considering the recent outcry over genetically-altered soybeans, it may be hard to believe that the French will soon be raising champagne flutes in tribute to transgenically-engineered oysters.

But according to some aquaculture researchers, that is an inevitability. "Right now if you put a box labelled 'natural oysters' next to one labelled 'genetically-transformed oysters' you can be sure that no one would take the latter," says Philippe Roch, "but it's just a problem of sensitivity and nothing reasonable."

Roch, an immunologist, is director of Drim (Defence and Resistance for Marine Invertebrates), a research group based at the University of Montpellier. The group is conducting a FFIRim (FFIRim, 100,000) research program with the help of Ifremer (the French Marine Research Institute), France's CNRS (National Centre for Scientific Research) and the university. Their goal remains to stabilise France's oyster production by genetically bolstering the molluscs' immunity to disease.

The research is commercially driven. France produced almost 150,000 tonnes of oysters in 1995, mostly of the so-called Japanese variety (*Cassostrea Gigas*). Yet their populations have steadily declined over the past two decades - partly because of increased levels of toxins and pollutants in the breeding areas, and partly because of monoculture (over-intensive farming of one species).

Whatever the cause, disease routinely wipes out half and sometimes as much as 80 per cent of the harvest. Even so, oysters have the ability to defend themselves with anti-bacterial free-floating peptides (or proteins) within the oyster's DNA (deoxyribonucleic acid).

Why they don't produce more

such peptides is a problem Roch is trying to address by either bolstering their production within the oyster itself or importing similar peptides into the genetic sequence from mussels, for instance. Insects such as fruit flies and mosquitoes also have very efficient anti-microbial peptides, which help them to survive bacterial infections quite easily. So they could be a good source, for foreign genes.

"What is important," says Wil van der Knaap of Amsterdam's Free University, who is Drim's visiting immunologist, "is that [the source] is an animal that produces a peptide that is more efficient in its anti-microbial activities than are the molecules that are naturally present in the oyster."

An oyster's normal genetic

action sequence starts with the DNA code and progresses downstream to messenger RNA (ribonucleic acid). From there the messenger RNA delivers the message to the peptide which in turn triggers the anti-microbial activity.

But to identify the trigger, Roch and colleagues need to find the way back up the genetic stream until they reach the oyster's DNA sequence. They have successfully isolated the messenger RNA, but identifying the exact regulation mechanism could take as long as five years.

Meanwhile, Roch and colleagues are almost capable of importing anti-microbial genes for insertion into the DNA sequence. A favoured method would be lipofection, or the building with lipids (proteins) of artificial vesicles, small fluid-filled membranes within

cells. From there genetic technicians would insert into the lipid the gene to be transferred, and then fuse the genetic molecules to the oyster culture's cell membranes.

While these genes are easily detectable through testing, using a staining reaction, the researchers still need some assurance that the gene is really integrated into the DNA sequence and not just floating around in the cell's cytoplasm. And when Drim does perfect the technology, the genetically-altered oysters will remain in a confined breeding area, perhaps even several miles inland in artificial tanks.

But before such oysters could be produced commercially, the European Union would have to rewrite current statutes on the subject. While commercial genetic engineering on tomatoes and tobacco is permitted within the EU, it is not allowed in animals.

But Roch is betting that by the time Drim's technology is ready for commercial use, the EU will have bowed to aquaculture interests.

"No one knows exactly if there is a danger from genetically-altered oysters and, if there is one, where it is," he says. "So we plan to control them in a limited, confined environment and to make them sterile. But anyway, after four or five generations they will return to their original, unaltered state."

In the US Bob Grossfeld, an animal physiologist at North Carolina State University, is conducting similar immunological research on the American oyster (*Cassostrea virginica*).

"It should be possible to genetically engineer oysters or other shellfish with increased expression of their own anti-microbial genes," says Grossfeld. "That might make the consumption of such genetically transformed shellfish more palatable to consumers."

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## LAW

## Bondholding not an activity



EUROPEAN COURT

The mere acquisition and holding of bonds are not economic activities for the purposes of the Sixth Value Added Tax Directive, the European Court of Justice ruled recently.

The case arose out of proceedings between Harnas & Helm, a Dutch limited partnership, and the Dutch state secretary for finance.

Harnas held shares and bonds issued by bodies and undertakings in the US and Canada. Under the directive, member states were required to grant taxable persons the right to a deduction or refund of VAT insofar as the goods or services concerned were used for certain specified activities outside the European Union.

During the relevant period Harnas had received dividends or interest on its US and Canadian shares and bonds and it therefore filed a tax return with the Dutch authorities in which it deducted that amount of VAT.

However, the Dutch tax inspector issued a reassessment notice to recover the amount of VAT deducted and the Amsterdam Regional Court of Appeal dismissed Harnas' appeal against the notice on the ground that it had not carried out any economic activity within the meaning of the directive. It could not therefore be classed as a taxable person qualifying for the deduction.

Harnas appealed to the Dutch Supreme Court which referred the case to the European Court of Justice.

The Dutch court asked whether article 4(2) of the directive was to be interpreted as meaning that the acquisition and holding of bonds and the receipt of income from those bonds were not to be regarded as economic activities conferring on the person the status of a taxable person.

The European Court noted that economic activity included the exploitation of

tangible or intangible property for the purpose of obtaining income from that property. Furthermore, it held that article 4(2) conferred a wide scope on VAT, comprising production, distribution and the provision of services.

In accordance with the principle that the common system of VAT should be neutral, the concept of "exploitation" within the meaning of article 4(2) referred to all transactions by which it was sought to obtain income from the property in question on a continuing basis.

However, the Court had specified that the acquisition and holding of shares in a company was not an economic activity such as to confer on the holder the status of a taxable person.

The Court had also held that the acquisition of financial holdings in other undertakings did not amount to the exploitation of property for the purpose of obtaining income because any dividend yielded by that holding was merely the result of ownership of the property.

The Court therefore agreed with the Dutch government that the activity of a bondholder might be defined as a form of investment which did not extend further than asset management, and that the income derived from bonds could not be regarded as a return on an economic activity or transaction carried out by the bondholder.

There was no reason to treat bondholding differently from shareholding.

The Court concluded that the acquisition of bonds, and the receipt of income from those bonds, were not to be regarded as economic activities conferring on the person concerned the status of a taxable person within the meaning of the directive.

C-80/95: Harnas & Helm v Staatssecretaris van Financiën, ECJ 6CH, February 6 1997.

BRICK COURT CHAMBERS, BRUSSELS

## Philips' new financial officer

Jan Hommen, chief financial officer at Alcoa of the US, is joining Philips in the same role, after the elevation in March of Dudley Eustace to vice chairman of the Dutch electronics group. Eustace has held the finance reins since 1992, during which Philips moved from loss to record profits, before sinking back into the red last year.

Philips' regional divisions worldwide will report to Eustace, for whom the post has been created by Cor Boonstra, president since last October. An Englishman aged 60, Eustace was formerly with British Aerospace. Hommen, a 53-year-old Dutchman, has been in the aluminium industry all his working life, starting in 1970 with Lips in the Netherlands and moving to Alcoa's local subsidiary five years later.

Boonstra, describing the returning expatriate as having an excellent record, said Hommen's task was "further to strengthen the financial and budgeting processes that Eustace has established within our company and to build on the relationship of trust which Eustace has developed with the

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## INTERNATIONAL PEOPLE

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chairman of Ansett Australia, joins the board of NEWS LTD, the Australian offshoot of global media group News Corp. Eddington recently joined Ansett - half-owned by News Corp and Air New Zealand - from Hong Kong-based Cathay Pacific Airways, where he was managing director.

Robert Growney, who became president and chief operating officer of MOTOROLA on January 1, joins the board.

Eddy Geysen becomes vice-president, European Union affairs, at GENERAL MOTORS EUROPE, from March 1. Bo Andersson succeeds him as vice-president, GM Europe supply.

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Rudy Rolles has been appointed Hong Kong-based global head of sales trading at SOCGEN-CROSBY SECURITIES. He joins from Fraser Securities.

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## FINANCIAL TIMES SURVEY

Tuesday February 18 1997

# Trinidad and Tobago

Stephen Fidler examines the profound changes which have led to the Caribbean's most open economy

## Prospects for growth are good

Trinidad and Tobago is emerging from a period of profound economic change with strong prospects for future growth.

The road to this point has not been easy. When oil prices were high, government - bloated, corrupt and inefficient - dominated the economy. When prices dropped in the 1980s, the government tried to stave off the day of reckoning. But in 1988, it was forced to seek International Monetary Fund medicine.

From 1986 to 1993, the economy contracted every year save one - 1991, when the Iraqi invasion of Kuwait pushed up oil prices. Income per head of the population has halved from US\$7,000 a year in 1983, and the public sector has shrunk from about a third of GDP to 15 per cent. Wages of government employees - teachers, doctors, police - have been frozen since 1983.

As a result, the two island republic has become more like Latin America. According to Mr Ronald Harford, managing director of Republic Bank, the country's largest: "The bottom part of the population has dropped down, the middle has thinned, and the moneyed class is better off."

Despite this, since 1988, successive governments of three political parties have

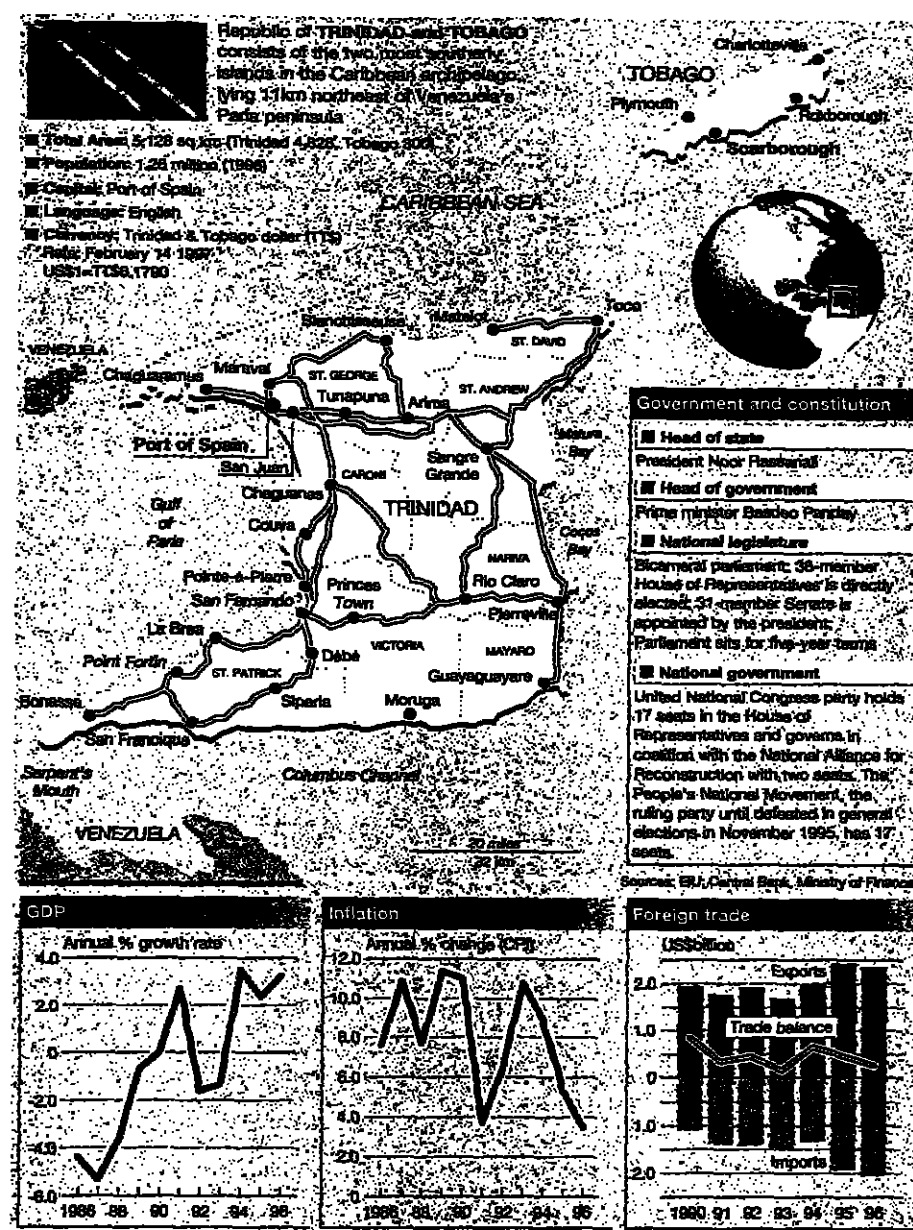
pursued broadly similar orthodox economic policies. According to Mr Anthony Bryan of the University of Miami's North-South Centre, Trinidad and Tobago "has moved from being one of the Caribbean's most centralised state-owned economies to its most open economy".

At long last, some benefits are showing. This year should be the fourth straight year of economic expansion: the central bank forecasts 4 per cent growth after 3.7 per cent last year, with inflation around 4 per cent. Unemployment, though still high at 16 per cent, is down from its late 1980s' peak of more than 22 per cent.

Successive governments have paid off debt, in part by using privatisation revenues. Public sector foreign debt fell to below US\$1.8bn last year from US\$2.5bn in 1990. Government debt servicing costs dropped to 14 per cent of exports in 1996 from 33 per cent in 1988, though will rise temporarily this year towards 19 per cent.

As a consequence, the country's risk rating has improved. The main US credit rating agencies Moody's and Standard and Poor's assess government foreign currency debt just one notch below investment grade.

Paying off debt has also provided an opportunity for



the government to resume capital spending, needed not least to repair weakening economic infrastructure. This should still leave central government in overall budget surplus this year.

This more stable environment, changes to the tax regime and successive amenable governments have all encouraged foreign direct investment, which could

exceed US\$5bn over the next few years. Investors say attitudes to work in the country have also changed, and once powerful trade unions are now largely quiescent.

Most new investment is aimed at exploiting the country's natural gas reserves. According to energy minister Mr Finbar Gangar, gas should overtake oil in terms of the contribution to the

economy by 2000.

Yet, to encourage the investment, the government has made concessions that

keep the economy in thrall to price cycles in energy and petrochemicals, switching

from royalty arrangements to production sharing contracts for upstream develop-

ment and linking gas prices to final product prices for

buyers. The reason is in part

starting construction, skill shortages are already apparent and wages of skilled workers such as welders are already being bid higher.

Furthermore, the 14-year public sector wage freeze represents an unresolved predicament for this or a future government.

Another concern is the stability of the exchange rate, floated in January 1993. However, apart from a sharp slide immediately after the flotation, depreciation has been less than 10 per cent, despite an historic change of government in November 1995. A snap general election resulted in victory for the first Indian-led government in Trinidad's history, and the appointment as prime minister of Mr Basdeo Pandey, of the United National Congress Party.

Although people of Indian and African extraction each account for about 40 per cent of the population, Afro-Trinidadians have run the government since independence from Britain in 1962. The takeover by the UNC gave rise to fears that Trinidad's unwritten racial compact - in which Afro-Trinidadians ran government and Indo-Trinidadians dominated business - would be broken.

The man whose decision brought the new government to power was a former prime minister, Mr A.N.R. Robinson. The election gave the UNC and the then-governing People's National Movement of Mr Patrick Manning 17



Port of Spain is the headquarters of the Association of Caribbean States

that Venezuela, 11km across the water, is opening its giant energy sector to foreign investment, too.

The government retains hopes of weaning the economy away from energy by developing tourism, particularly on the island of Tobago, and agriculture. The good news has been that the shrinkage of the manufacturing base of Trinidad, the most industrialised of the Caribbean islands after

Puerto Rico, has been less than many expected after the opening of the economy. Though competition is fiercer than it was, it will get more intense as trading concessions from Europe, the US and Canada disappear.

These means enterprises must seek markets outside the Caribbean Community, or Caricom, that their products already dominate. Port of Spain is the headquarters of the Association of Caribbean States that groups together more than two dozen nations, but its value as a trade grouping is as yet untested. Some Trinidadians see the country's trading future with Latin America and Mercosur, the customs union centred on Brazil.

Meanwhile, the economy remains prey to an oil price collapse. The other main risks, according to Mr Ainsworth Harewood, governor of the central bank, are the possibility of the economy overheating and an inflationary public sector pay round.

With many investors

seats each in the 36-seat lower house, Mr Robinson's National Alliance for Reconstruction agreed to join a coalition with the UNC. It was of "fundamental importance" after 33 years, said Mr Robinson. "To give the opposition the sense that power was open to it".

Although there has been no interruption to the rule of elected governments since independence, an attempted coup in 1990 by Moslem extremists against Mr Robinson's government left vestiges of political tension. Politics is still subject to periodic shivers, such as when Mr Pandey accused the opposition of planning violence to overthrow the government.

Nonetheless, Mr Pandey is praised by many business leaders for the way he has handled the transition, though some are less complimentary about the way some government contracts have been awarded to business people close to the UNC.

One of the most serious threats comes from drug trafficking: the country is a first step to Europe and the US for drugs from South America. Mr Pandey's response has been to offer the closest co-operation with the US in the region. "Drugs have brought us increased crime. Seventy per cent of all crime in Trinidad and Tobago is drug-related. If I can deal with the narcotics problem, I will be able to deal with crime."

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## II TRINIDAD AND TOBAGO

ECONOMY • by Canute James

## A country on the mend

After a series of reforms, the economy has now been stabilised and is growing

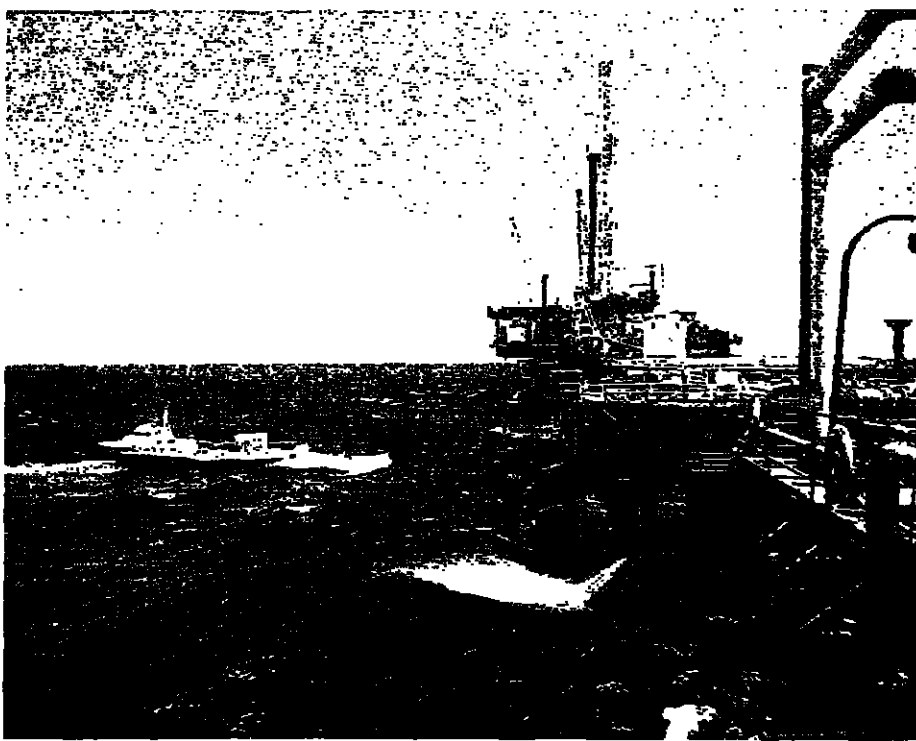
Two concerns gnaw at the minds of the planners of Trinidad and Tobago's buoyant economy. One is that an old bogey, a fall in the price of oil, could strike again. The other, that what is now happening could be too much of a good thing and could cause overheating.

The economy has been trying to escape from its heavy dependence on oil. The government has encouraged investments in gas and gas-based industries, and is trying to diversify by developing other sectors such as agriculture and tourism.

"There is a concern that the economy could be affected by a fall in the price of oil," said Mr T. Ainsworth Harewood, governor of the central bank. "Oil has contributed as much as 30 per cent of gross domestic product, but this is now about 24 per cent. It is still the largest sector in the economy, although the non-oil sector has been growing."

The economy faced collapse in the 1980s when the international oil market went soft. After a period of painful adjustment, Trinidad and Tobago now faces another challenge from the opposite direction. More than US\$40bn in investments in the next three years, mainly in hydrocarbons, has raised the spectre of overheating. "We are concerned that it could overheat, as it did in the 1970s," said Mr Harewood. This worry is shared by Mr Basdeo Pandey, the prime minister, who said a team of technocrats is looking at the dangers overheating would pose.

Other reasons for disquiet are not so easily explained. With foreign reserves of \$800m, representing five months' import cover, the Trinidad dollar depreciated late last year by 4 per cent to a rate of TT\$6.25 to the US dollar. The leading operators in the foreign exchange mar-



The economy has been trying to escape from its heavy dependence on oil

## Government deficit

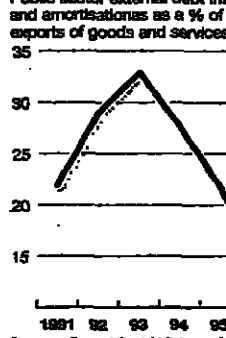
as a % of GDP



Source: Central Bank Ministry of Finance

## Debt service ratio

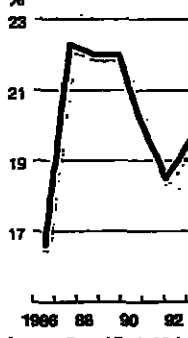
Public sector external debt interest and amortisations as a % of exports of goods and services



Source: Central Bank Ministry of Finance

## Unemployment

%



Source: Central Bank Ministry of Finance

ket, mainly large companies, were converting less of their foreign currency. Mr Brian Kuei Tung, the finance minister, is expecting an appreciation this year to a rate of about TT\$6.00 to the US dollar which "would not affect exporters' competitiveness".

The government implemented a series of reforms in 1982 aimed at promoting exports. It changed tax regimes to encourage investments in the energy sector, and liberalised the trade regime and the foreign exchange market. The currency was floated in 1983. "The programmes have been successful, the econ-

omy has been stabilised and has grown," said Mr Harewood. The economy grew last year by 3.2 per cent, the third consecutive year of growth, driven mainly by expansion in the non-oil sectors. The forecast is for continued expansion with growth of 4 per cent expected this year. Inflation of 3.6 per cent last year is projected at 4 per cent this year.

"The economy is growing and the indicators are positive, but this is the result only of the positive developments with hydrocarbons," said Mr Dennis Pantin, head

of the department of economics at the University of the West Indies. "Oil prices have been good and investments are being made. But all this has been at a price for much of the population."

An attempt at fiscal prudence in the difficult years led to the imposition of a wage freeze for public sector workers. In satisfying the demands of its employees, the government will face some difficult choices. The country's teachers have taken the government to court seeking a wage increase. A large pay-out could harm fiscal projections and inflation targets.

The parliamentary opposition is taking some credit for the performance of the economy. "The economic policies being implemented by the government are those fashioned by our administration," said Mr Patrick Manning, who was prime minister for four years until 16 months ago. "The government is still sound but it could have been better managed."

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Mr Pandey agrees that the economy could have been better managed, but he blames Mr Manning's government for this. "It was a mistake by the previous administration to liberalise to the extent that economic development is in the hands of the private sector alone," said the prime minister. "I agree about freeing the economy, but the government has a duty and a role to play in dealing with problems such as unemployment. What we have is economic growth and not really economic development."

Efforts to deal with unemployment, now officially at 16 per cent, have concentrated on the development of sectors such as agriculture and tourism. The ventures in hydrocarbons are all capital intensive, creating a few high-paying jobs but they are unable to significantly reduce joblessness.

There are clear signs, however, that international investors have been impressed by developments. A \$100m international bond issue late last year - priced at a significantly lower interest rate spread than a 1994 issue was oversubscribed by 150 per cent.

In contemplating its economic future, the country is seeking wider trade connections. Mr Pandey recently returned from leading a private and public sector mission to India where he found "significant" business interest, said the prime minister. "We told investors in India that Trinidad and Tobago is an entrepôt for the US and for the Americas."

The administration wants to be listed as a potential member of the North American Free Trade Agreement (Nafta), and will seek association with Mercosur, the free trade zone formed between Brazil, Argentina, Uruguay and Paraguay. The desire for Nafta membership has more than economic significance for the country, according to the chief executive of one of the larger companies. "It is unlikely that Trinidad and Tobago will be made a Nafta member, and I do not think it should because I cannot see any real benefit. But if ever there is a statement of national confidence about where we think we are, then that is it."

ENERGY • by Canute James

## Gas takes some of the shine off oil

Developments in the hydrocarbons sector have been encouraged by tax reforms

Despite efforts to diversify the economy, the energy sector remains the engine of Trinidad and Tobago's economy. Oil has been the traditional earner, but now the emphasis has switched to gas. This has spawned a growing petrochemical industry which has been making use of the country's natural gas. New fields are being exploited to keep abreast of demand.

Gas will not overtake oil in importance to the economy until 2000, said Mr Patrick Manning, the energy industries minister. Consequently, there is still significant investor interest in oil. Amoco Corporation of the US is investing \$1.2bn in the oil and gas industry over the next three years, starting with \$435m this year. It is clearly good business for Trinidad and Tobago, but also for Amoco. Trinidad and Tobago contributed 5 per cent of Amoco Corporation's global earnings of \$2.8bn last year.

The investment by Amoco, which has been in Trinidad and Tobago for 36 years, is the latest in several important ventures by foreign companies in the country's energy sector. Committed investments to 2000 are valued at \$4bn, said Mr Manning.

The biggest project is a \$1bn investment in a liquefied natural gas plant by foreign and local companies. Atlantic LNG, which will manage the LNG plant, is owned by Amoco Trinidad, with a 34 per cent stake, with British Gas Trinidad having a stake of 26 per cent. Repsol of Spain has 20 per cent, with Cabot Trinidad, a subsidiary of the US company and the state-owned National Gas Company of Trinidad and Tobago, having 10 per cent each.

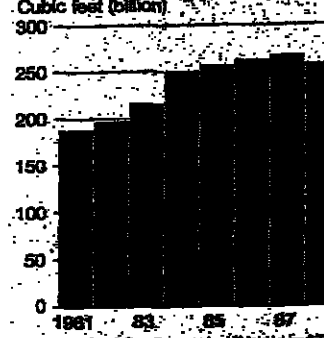
Atlantic LNG, which government officials contend is the single largest investment in the Caribbean, will be supplied with 450m cubic feet of gas per day by Amoco Trinidad, under a 20-year contract. The output of 3m tonnes per year of LNG has been sold under a 20-year take-or-pay contract, with Cabot LNG taking 60 per cent and Enagas of Spain taking the remainder.

Current gas production of 750m cubic feet per day will rise to 1.2m cubic feet per day by 2000. Known gas reserves are 18,000bn cubic feet, which should last about 25 years, said Mr Frank Look Kin, president of the



## Natural gas production

Cubic feet (billion)



Source: National Gas Company of Trinidad and Tobago

National Gas Company. British Gas is developing new fields off the north and east coasts of Trinidad. Such is the confidence of investors that plans have been made to double the output of the LNG plant to 6m tonnes per year.

"Investors are looking for long-term stability, they are looking for an administration which understands our

**The country's biggest project is a \$1bn liquefied natural gas plant**

business," said Mr Simon Bonini, general manager of British Gas Trinidad. "An indication of the seriousness of past and present Trinidadian administrations was evident in the approach to the LNG project. From concept to realisation this project is the fastest in many years."

Trinidad's natural gas has also stimulated a range of petrochemical industries, including ammonia, urea and methanol. Investors have bought into existing facilities, some of which have been divested by the government, while others are building plants. Trinidad and Tobago's fertiliser pro-

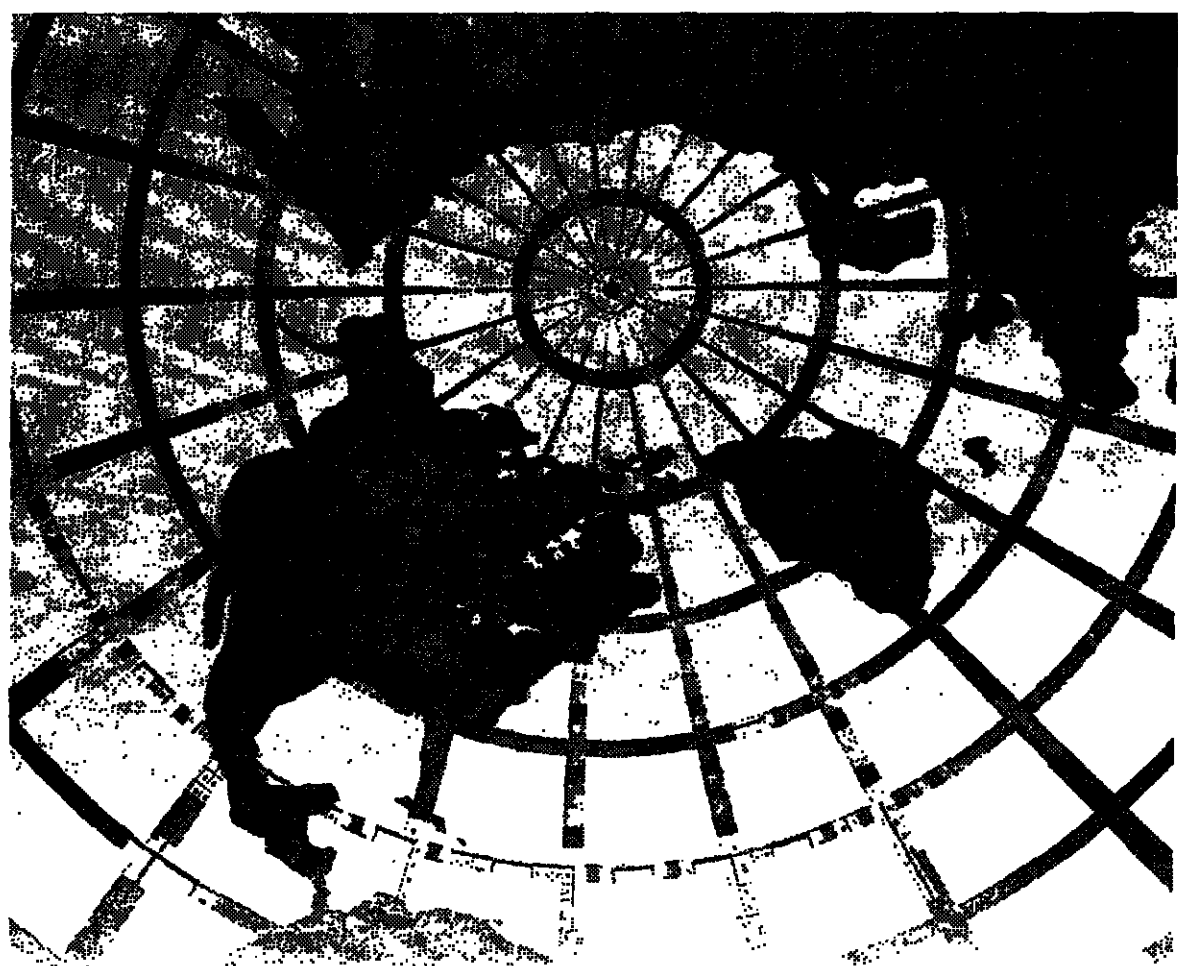
duction is expected to double by 2000 to just under 5m tonnes per year.

Among the companies investing in fertilisers and methanol are Norsk Hydro of Norway, Ferrostaal and Helm of Germany, Methanex of Canada, Farmland, Arcadian and Mississippi Chemical of the US. Ispat of India, which owns the country's main steel mill, is investing about \$300m in expanding the plant. The government is discussing with investors the prospects for two aluminium smelters.

Trinidad and Tobago faces competition for investments in gas-based industries. Neighbouring Venezuela offers gas at cheaper rates than those offered by Trinidad and Tobago. "We give investors an advantage by linking gas prices to product prices," said Mr Look Kin. "There is a threshold which guarantees us a return, so while our gas will not be as cheap as Venezuela's, we make use of our strategic location and an attractive climate."

Investors agree that it is a good place to do business. "We have been operating in Trinidad and Tobago for 36 years, and we have developed a satisfactory business relationship with the government and the business community," said Mr David Wight, Amoco Trinidad's president. "Our investments have been encouraged by Trinidad and Tobago's substantial hydrocarbon resources and by the country's location which allows it to compete for markets in Europe, North and South America."

The developments in the hydrocarbons sector have been encouraged by reforms of the tax regime. Taxes, described as high by companies in the sector, have been changed in the main to production-sharing contracts. "Governments have changed but the policies towards the hydrocarbons sector remain unchanged," said Mr Bonini.



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POLITICS • by Canute James

## Race factor is taking a back seat

The country is better placed for a radical approach to ethnicity in government

As often happens with successful calypsonians, Winston "Gypsy" Peters has scored with a contemporary theme. In taking the "Calypso Monarch" title in the carnival a fortnight ago, Gypsy won points for "Little Black Boy", a plea to young black Trinidadians to eschew drugs and crime, and to get educated and become successful like young men of other races. Race is a theme never far below the surface in Trinidad, where people of Indian and African stock each make up about 40 per cent of the population. For a long time, race has been the main element in the country's politics.

"Politics has indeed been based on race, but this situation is changing," said Mr Basdeo Pandey, the prime minister. "Political parties now know that in order to win an election they must have support from the other racial groups and not just the one from which they have traditionally drawn support."

The People's National Movement has traditionally received its support from Afro-Trinidadians, and the United National Congress has been regarded as representing mainly Indo-Trinidadian interests. Consequently, the win in 1986 by the National Alliance for Reconstruction, led by Mr A.N.R. Robinson from his base in Tobago, was particularly significant. It ended 30 years of government by the PNM, and was, in effect, a successful attempt to cut across the traditional divisions of race.

The victory in 1995 of Mr Pandey's UNC was also significant because it brought to office the first Indian-led government. The campaign was accompanied by rumours that, having been so long in the political wilderness, a victorious UNC would exact "revenge" on

Afro-Trinidadians.

"Over a year has passed and these groundless fears have not been realised," said Mr Pandey. "Instead there is an attempt now to fuse the cultures, with people looking beyond racial lines."

Whatever the concerns of one group, said Mr Robinson, it was important for the country's political development that Indo-Trinidadians were given a high profile in politics. This explains his decision to form a coalition with Mr Pandey, contributing the two NAR seats to break the 17-17 tie between the UNC and the PNM.

"When an ethnic group which has not before been in government comes to power, there is initial concern. But power has a sobering effect. It instils responsibility for the welfare of a country. The country is now much better placed for a rational and constructive approach to ethnicity in government," said Mr Robinson, who since an election on Friday is the country's president-elect.

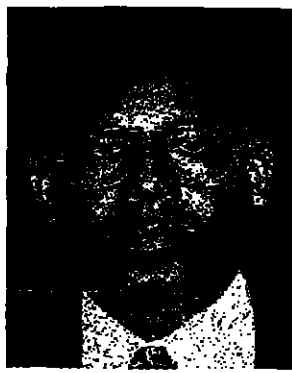
Mr Patrick Manning, leader of the PNM, however has ignored Mr Pandey's invitation to create a government of national unity, being more concerned, in the wake of the PNM's defeat 15 months ago, to fight off a rebellion against his leadership.

Faced in 1995 with a reduced majority in parliament, caused by the deaths and resignations of government members, Mr Manning surprised even some of his colleagues by calling a general election a year before it was due. Although having won 21 of the 36 seats in the December 1991 election, the government had found itself with only 17 seats and with no indication that it would be supported by any of the splintered opposition. Its popularity was also dented by a burlesque political episode, in which the Speaker of parliament was placed under house arrest and a state of emergency declared in her neighbourhood.

Mr Manning's lieutenants were not pleased at his election timing, and even less so by the result. The party was



A.N.R. Robinson formed a coalition with the ruling UNC



Patrick Manning fought off a rebellion against his leadership

split by the challenge to his leadership which Mr Manning said is now part of the PNM's history.

"There was a contest for the leadership of the party and that was resolved," he said. "We are making efforts to ensure that there is no lingering residual animosity."

He said he did not regret calling the election early. "Had we left it later, the result would have been worse for the PNM."

Mr Manning however has received a further blow in the last week with the defection by a PNM member of parliament to the UNC. With

when discussion turns to the exchange rate, before long, somebody is accusing the banks of manipulation.

Central bank and commercial banks admit they consult on the foreign exchange market. "We have found it necessary to maintain a dialogue," said Mr Ainsworth Harewood, the governor of the central bank, "because the stability of the market depends on consistency of behaviour."

But the accusation of manipulation makes commercial bankers see red. "There is no behind-the-scenes manipulation of the foreign exchange market. Commercial banks are the most regulated institutions in the economy, and we have to submit reports on a daily basis to the central bank," said Mr Ronald Harford, managing director of Republic Bank, the largest bank.

Bankers claim that, far from being on easy street, their business is getting tougher and there will have

Mr Robinson's election to president, that leaves the governing coalition with a 19-16 majority, and a by-election in Tobago pending.

Mr Manning said he has plans to rejuvenate the party, making it more "people and service oriented". He also wants changes to the way in which political parties are financed. He maintains the present system may force a winning party to compromise its policies to favour those who gave it financial support.

"I agree that governments should not be compromised because of the financial support to political parties," said Mr Pandey. "But campaigns are expensive, and this problem could be solved by limiting contributions and having accounts open for scrutiny."

An attempted coup in 1990 by members of the Jamaat al Muslimeen, an Islamic

group, paralysed the country for several days when the prime minister and several cabinet ministers were held hostage. This was not generally accepted as a national desire for a radical change in political direction.

In other circumstances, this attempted coup, and three changes of government in 10 years might have contributed to instability. Business leaders have taken comfort, however, from the fact that the transitions have been mostly seamless, and that economic policies have been little changed. There is no conscious pact among the political parties on economic policy, said Mr Pandey. It is common sense.

He does, however, have wider concerns. "There is a problem with the Westminster system which, in its pure sense, is not suited to deal with racial, tribal and ethnic cleavages. It has not



Basdeo Pandey: there is an attempt to fuse the cultures

worked in Africa, for example. That is why I have proposed, and will continue to propose, a government of national unity, involving the other parties."

A perennial concern for governments has been suggestions that Tobago should have greater autonomy. The calls have not seriously suggested secession, and do not yet threaten the integrity of the state.

However, as the effective leader of Tobago, Mr Robin-

son is well aware of the potential danger. "The situation with Tobago so far has been difficult, but well managed. There should be no separation of the islands, there are important mutual benefits. Most of the territorial sea and the spread of the exclusive economic zone is because of the location of Tobago. Tobago benefits from the proximity of Trinidad's markets and resources. These are important synergies."

FINANCIAL SERVICES • by Stephen Fidler

## Exchange rate raises questions for banks

A lack of rules has helped to give rise to a very aggressive business culture

Few gatherings of Trinidad's business community conclude these days without a discussion of the exchange rate question. The local dollar has been floating since 1993, but people do not seem to have become accustomed to it. Why they constantly ask, with investment pouring into a country with a long-standing trade and current account surplus, has the TT dollar been so weak?

The answer may lie in the increased dollarisation of the economy since the currency's flotation, the small numbers of dollar sellers compared to buyers, and the fact that only a small proportion of the inward investment - most of it in the energy industry - is made in local currency. However,

to be less cross subsidy of some services by others. "Competition has driven down the comfort zone... We haven't moved our prices to the level that looks like the cost. Services are going to have to stand on their own," said Mr Harford.

Republic dominates the market with two other commercial banks - Royal Bank and Bank of Nova Scotia. Citibank has a strong presence in wholesale banking - particularly in providing finance for the oil and gas sector. A long-awaited clean-up of the government-owned First Citizens Bank - which may prove expensive - is awaited before privatisation.

The financial system has recovered significantly from the stresses of the late-1980s, when seven non-bank financial institutions closed and one bank fell into difficulty. There remain some concerns, however, about the concentration of some banks' assets with one or

two large customers. Furthermore, a high reserve requirement of 22 per cent - down from 23 per cent last month - adds significantly to the cost of bank credit. The central bank conducted its first open-market operation last September in an attempt to move away from reserve requirements as the chief instrument of monetary management.

However, there is wide agreement that the rest of Trinidad's financial sector needs better regulation - both for prudential reasons and to equip it better to serve the economy. A lack of rules has helped to give rise to a very aggressive business culture. "Regulation is a big issue," said Mr Adam Hodgkins, managing director of Fleming Ansa Merchant Bank.

Changes are being proposed to securities, companies, insurance and other legislation. Insider trading, for example, is not illegal and not uncommon. Insur-

ance companies have been allowed to concentrate investments in a manner unacceptable in most regulatory regimes. The country's companies legislation dates back to 1929.

Corporate disclosure rules are minimal. Company accounts jump from the gross sales line to the profit line, without intermediate explanations, and companies report only half yearly.

The 1981 securities law - soon to be replaced - has been ruled unconstitutional, which gives the stock exchange almost no legal control over the activities of traded companies.

A new securities law will give responsibility for the secondary market to the stock exchange, and primary market activity to a new securities and exchange commission. This should reduce opportunities for insider trading. "The new law is quite clear. I think the problem should be remedied to a certain extent," said Mr

Hugh Edwards, general manager of the stock exchange. The stock exchange last year joined the International Finance Corporation's Frontier Index - the World Bank affiliate's index for the newest "emerging" markets. It ended 1996 with a capitalisation of US\$1.4bn.

Equity capital is required by some important companies, including banks needing to boost their capital base. Royal and Republic banks are said to be in need of capital, while Caribbean Ispat, the Indian-owned steel plant may also make an initial public offering.

One important potential development is the integration of Caribbean stock markets. Under a project funded by the InterAmerican Development Bank, the exchanges of Trinidad and Tobago, Barbados, the Bahamas, Jamaica and the Dominican Republic are discussing harmonisation. By July, a common securities depositary will be established.

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## IV TRINIDAD AND TOBAGO

TOURISM • by Stephen Fidler

# Caribbean holiday with a difference

While Trinidad lacks a tourism tradition, Tobago has an unhurried charm

Some 20 years ago, at the height of Trinidad's oil boom, a British businessman and his wife arrived at the Hilton Hotel in Port of Spain. The doorman refused to pick up their suitcases from the hotel drive, where the taxi driver had left them. He indicated that his responsibility for luggage ended at the kerb, and explained: "I don't pick bags up from the road." Only after the couple had moved the bags the few feet to the footpath did the doorman collect them.

Service at the Hilton has improved considerably since then, but the story illustrates an enduring obstacle to attempts to diversify the economy by developing tourism. "Trinidad's biggest challenge may be the psyche of the community," says Cliff Hamilton, a Bahamian brought in as director of tourism at the government's Tourism and Industrial Development Company. "There was a great disdain for tourism in some cases."

Trinidad and Tobago's share of the Caribbean tourism market has always been small. Travel and tourism is estimated to have added \$270m to the gross output of Caribbean economies, 24.5 per cent of the region's gross domestic product, and 1m jobs - 18.1 per cent of

employment. Of this, the country's share has been static at less than 2 per cent, and of the Caribbean cruise market less than 1 per cent. There were 112 ship calls at the two islands last year bringing 48,145 passengers, a figure which may increase further now that the head tax for passengers has been cut from US\$10 to \$5.

Tourist arrivals rose modestly to 260,000 in 1995. US visitors accounted for 38 per cent of arrivals, Canada almost 14 per cent, Europe 20 per cent of which the UK made up nearly half, and 21 per cent from other members of the Caribbean Community.

According to a study by the Caribbean Tourism Organisation, the sector contributes 1.4 per cent of gross domestic product and 1.9 per cent of jobs.

Apart from the lack of a tourism tradition, another challenge is how to position Trinidad in the market, says Mr Hamilton. A large part of the island is industrialised, and Port of Spain is a working port city. There are beaches, rain forest and attractions such as the famous pitch lake on the island, but not enough to satisfy seekers after the traditional "sun, sea and sand" Caribbean holiday, he says. The answer has been to advertise the capital city itself to visitors, in particular its varied cultural life which includes the exotic pre-Lent carnival.

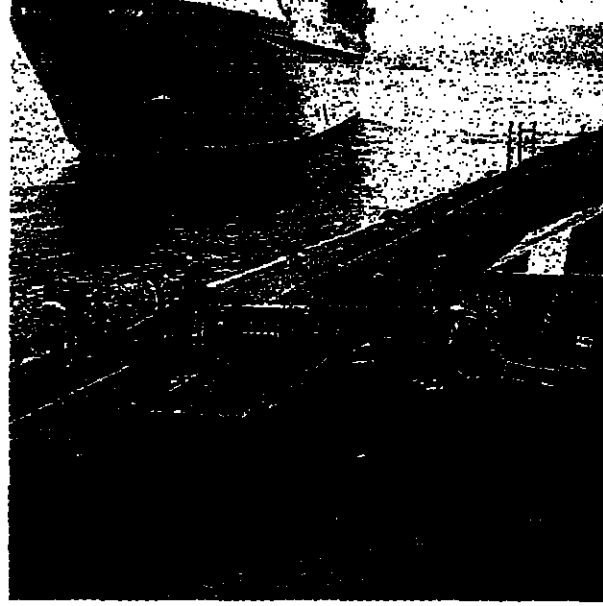
The smaller island of Tobago, however, has all the

attributes of the traditional Caribbean destination and has an underdeveloped, unhurried charm. The government has already had some success in attracting direct flights to the island, and British Airways may well add a weekly stop in Tobago this year.

"It has the advantage of being a late entrant and can learn from the mistakes of other Caribbean economies, particularly to develop the idea of sustainable tourism that would prolong its benefits," said Dennis Pantin, a senior economics lecturer at the University of West Indies.

Tobago needs the industry to soak up unemployment on the island, which is running at some 16 per cent of the workforce, and to stop migration, said Paul Woodley, manager of Tidco's Tobago office. But the island's ecosystem - including its coral reefs and rain forest - is delicate and Tobago could never become a mass destination without destroying its attractions. Others say that it will be a long time before Tobago's laid-back workforce develops the necessary skills.

Mr Pantin says he is not convinced that all the lessons from other parts of the Caribbean are being taken on board. However, developers such as John Jeffers, the Bermudian who owns the 135-room Coco Reef Resorts, which he developed from a derelict hotel, insist developers have gone to great lengths to minimise environ-



There were 112 ship calls at the two islands in 1995

mental damage. No sewage from his hotel is discharged into the ocean.

Mr Jeffers said tourism would benefit if US visitors were allowed to enter the country, as they can most other Caribbean destinations, without a passport.

At least nine large potential Tobago hotel sites are in development or for sale in connection with hotel projects. Many are seeking joint venture partners for all or part of the development.

The most advanced is the Lowlands Estate project of the Angostura Holdings and Guardian Life companies on a 750-acre plot on the island's windward side.

This includes a 27-hole golf course - there is only one on

the island - the first marina on Tobago, and a Hilton hotel, the first on the island by a large chain connected to an international reservations system.

The project has had its share of difficulties. Angostura bought the land in 1991, and the development has been subject to delays. Now, says Mr Ian McLachlan, chief executive officer of Angostura, "it is coming together very well".

The government has proposed a legislation of casino gambling, but this has proved controversial. Critics say this is wrong for the islands and threatens to worsen an already serious drugs problem by facilitating money laundering.

CORPORATIONS • by Canute James and Stephen Fidler

## Reforms on the way

End of boardroom row signals start of a review of corporate affairs

With the dust settling in the wake of an amicable resolution of the country's largest corporate battle, the Trinidad and Tobago government is planning a reform of the regulations governing corporate affairs.

"We are reviewing all the laws which affect financial institutions," said Mr Brian Kuei Tung, the finance minister. "By the end of the year we will have a new policy in place. We did not want to appear to be pressured into action while the two large companies were involved in a row. The atmosphere is now more friendly." The Companies Act, legislation creating a Securities Exchange Commission, and the controversial issue of capping shareholding in banks are now under review.

The row was an eight-year battle between Republic Bank, the largest bank, and Colonial Life, an insurer which with a stake of 38 per cent is Republic's largest shareholder. Colonial contended that it was not being adequately represented on the board. Republic claimed that the insurer, which has been expanding throughout the Caribbean, was bent on a hostile takeover.

CL Financial, Colonial's parent company, said it was happy with the 10-year pact which has given it proportionate representation on Republic's board. Republic Bank spokesmen said they were relieved that their concerns about the bank's inde-

pendence and integrity had been satisfied.

The prolonged fight between two of the country's largest companies had caused concern, but the government refused to give in to pressure to intervene. "We wanted them to sort it out themselves," said Mr Basdeo Pandey, the prime minister.

The boardroom row also raised questions about the concentration of economic power in a few companies. CL Financial is one of the Caribbean's better known conglomerates. In addition to being Trinidad and Tobago's leading insurer, it is involved in commercial banking, construction, supermarkets, sugar and methanol production and logging in several countries in the region. A private company, CL Financial, has been "very profitable", reporting assets of TT\$4bn, said Mr Peter Salvary, group executive director.

As the largest commercial bank in Trinidad and Tobago, Republic has a deposit base representing 40 per cent of the country's commercial banking assets. In the year to September 1996, Republic reported total assets of TT\$10.7bn. It had an after-tax profit of TT\$136.8m, an increase of 26 per cent.

However, the most competitive relationship in the country may be that between Colonial and Ansa Mical, which has been turned into one of the region's most dynamic trading groups by Mr Anthony Sabga, a 74-year-old immigrant from the Middle East who took over the troubled McEneaney Alstons in 1986. With interests as diverse as beer, car distribution, building materi-

als and bleach, Ansa Mical also teamed up with the UK merchant bank Flemings to form the country's only merchant bank.

Mr Sabga and Mr Lawrence Duprey, chairman of CL Financial, may be the wealthiest men in the English-speaking Caribbean.

Angostura, internationally known for its aromatic bitters, but also one of the Caribbean's leading rum producers, owns 20 per cent of Neal & Massey, a traditional conglomerate that has fallen on harder times. Neal & Massey has just announced a TT\$100m write-down of assets, close to 20 per cent of its net worth, and has suffered in part from a poorly managed takeover of the Jamaican company, Geddes Grant.

Having taken the write-downs, and with Mr Jesus Pazo stepping in to replace Mr Sidney Knox as head of the company, shareholders are hoping the worst is over. CL Financial's recent purchase of Bacardi Grand Cayman has given it a 65 per cent stake in Angostura, intensifying the intertwining networks of ownership which have encouraged very aggressive corporate culture with almost no effective legislative controls.

This is reflected in the operations of the stock exchange, whose rules are too often not taken seriously. "There is a debate about the manner in which the legislation was passed," said Mr Hugh Edwards, general manager of the Stock Exchange.

The concentration of economic power in a few hands "does put the government in an awkward position," said Mr Kuei Tung.

NON-PETROLEUM SECTOR • by Canute James

## Accent on diversification

The sectors attracting attention are light industry, tourism and agriculture

Among the many statistics produced by Trinidadian officials to demonstrate the continuing recovery of the economy after a decade in a parlous condition, one of the more telling is last year's 3.6 per cent growth in the non-petroleum sector.

"This is twice the rate of the expansion in the petroleum sector and is of particular significance since it is the non-oil sector which is the main source of the growth in employment," explained Mr Brian Kuei Tung, the finance minister.

The rate of unemployment at 15.1 per cent is a serious problem for the government. Significant investments in the energy sector are capital intensive and do not create many jobs. Although the economy will remain heavily dependent on hydrocarbons for the next few decades, successive governments have been encouraging investments in other sectors, such as light industry, tourism and agriculture.

"Over the past four years there has been a 27 per cent growth in non-oil exports," said Mr Andre-Vincent Henry, vice-president of Tourism and Industrial Development Company (Tidco). "Some specific targets for further expansion are garments, food processing, fish and floriculture. They provide quick employment. There are also good prospects for offshore financial services and the information industry and the development of marine services."

Ironically, the first effort at diversifying the economy almost backfired. A steel plant at the Point Lisas Industrial Estate was intended to show the way forward for the oil-based economy. It struggled for nine years, with accumulated losses of \$600m, until it was taken over by Caribbean Ispat, a subsidiary of Ispat International of India.

"After leasing the plant for five years we bought it in 1994 for US\$102m," said Mr Ram Misra, managing director of Caribbean Ispat. "When we came here the plant was half dead. We injected \$50m to rejuvenate it and lift production to 700,000 tonnes per year. Ispat is now the largest export earner in the non-oil sector. We plan to invest \$250m to produce 1.5m tonnes a year."

Other efforts at diversifying from the hydrocarbons sector have been more modest, and led mainly by younger businessmen using new technology and creating alliances with foreign com-

panies, reported Ms Ria de Gannes, industrial manager of the Trinidad and Tobago Manufacturers' Association.

In the wake of the structural adjustment of the economy which followed the difficult years of the 1980s when oil prices collapsed, Trinidadian manufacturers were able to make the most of the deregulated environment. This helped to cushion the pain that was experienced in neighbouring countries which also implemented adjustment programmes.

Extensive retooling, and a search for foreign connections and markets left light industry in a fortuitous position to take advantage of the more liberalised economy. Trinidad and Tobago exporters made the most of the market of 6m offered by the 14-nation Caribbean Community (Caricom). The country enjoys a healthy trade surplus with its neighbours.

"Trinidad and Tobago has the most competitive and aggressive manufacturing sector in the region," said Ms Carmena Batrd, general manager of the Trinidad and Tobago Chamber of Industry and Commerce. "We have bitten the bullet and we have started to climb again."

Business people still have some concerns, however. These include bureaucratic delays, although the situa-

tion has improved in the past few years. The cost of money, with prime rate at 15 per cent, is comparatively high, but it is less than the rates in some neighbouring countries, said Ms Batrd. "We still have some hiccups in electricity, but it is much better than it used to be."

Tourism, traditionally confined to Tobago, and ignored in the years of plenty, is being encouraged.

However, it is in agriculture that the government sees the best chances of speeding up the diversification of the economy and increasing employment.

"The government has to take the lead in the development of agriculture," said Mr Basdeo Pandey, the prime minister. "We have to be crop specific. We are a small country and farmers do not have the resources to achieve economies of scale, guarantee regularity of supplies and meet quality demands. The government has to identify markets and encourage farmers into production groups which are large enough."

There are early indications of a change. Output in agriculture, which declined by 4.7 per cent in 1995, increased by 7 per cent last year, said Mr Reza Mohammed, the minister of agriculture.

# A Developing Perspective

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## ARTS

## Grandmother of Europe

Frederick Stüdemann on Queen Victoria's family paintings in Berlin

Anyone wanting a quick demonstration of why Queen Victoria was dubbed the Grandmother of Europe need only look at Laurits Tuxen's painting "The Family of Queen Victoria." Painted in 1887 to mark the queen's diamond jubilee, the family scene shows a monarch-as-matriarch surrounded by representatives of most of Europe's royal houses.

Tuxen's picture is currently in Berlin where it marks the opening to an exhibition at the Deutsches Historisches Museum (DHM) called *Victoria & Albert, Vicky & The Kaiser*. The organisers see the exhibition as "a study of a chapter of Anglo-German family relations."

At the centre of the exhibition, which has borrowed heavily from English collections, are four people: Victoria, herself of German descent, who married to a German prince and their daughter, Vicky, who married Frederick, Crown Prince of Prussia.

From this starting point the exhibition builds a series of links between Britain and Germany, from London's influence as a centre of industrial power and liberalism to Prince Albert's good works and committed patronage of education and the arts.

With numerous portraits by Winterhalter, a smattering of regal jewels and costumes, the exhibition is probably nothing special for British people used to school trips traipsing around museums and palaces. For Germans, however, such displays are a rarity. For those from former

east Germany, where the DHM is located, it is probably a first. Beyond the costumes and pretty pictures, the exhibition also successfully addresses the geo-political element of this family tale. The marriage of Vicky and Frederick in 1858 could be seen as a highly astute move on Britain's behalf which almost paved off. At the time Prussia was still viewed as a second-rate continental power and many in London wondered if Queen Victoria was not allowing her daughter to marry below rank. But 13 years later the Prussian royal family had, thanks to the skilful machinations of Bismarck, placed itself at the centre of the newly created German empire.

The possibility of using family connections to influence developments in this parvenu power were certainly explored. Frederick was influenced by his wife's liberalism and harboured ambitions to reform the Prussian and German monarchies. Together with his brother-in-law Edward and the Austrian Crown Prince Rudolf, Frederick made up a trio of young heirs to whom many looked as agents of change.

Such hopes were never realised as all three suffered from the longevity of their parents. Edward turned his pleasure into an art form. The high-spirited and unappetisingly married Rudolf killed himself. By the time Frederick, whose reforming instincts were effectively opposed by Bismarck, succeeded his father as German emperor in 1888, he was already terminally ill. Ninety-nine days later he was



Political marriage: Crown Princess Victoria in 1875

dead and the crown passed to his son Wilhelm who took Germany down a path of increasing chauvinism and antagonism towards Britain. Kaiser Wilhelm, who first acquired a taste for maritime matters from playing with toy ships on childhood visits to his grandmother, made naval power one of the main focal points for the increasing rivalry between Germany and Britain.

The terminus of that policy was the first world war which drew a battle line between many of those portrayed in Tuxen's family scene.

The organisers were keen that the exhibition go to London. But apparently this was not possible for reasons of time and space. Privately, some at the DHM wonder whether British reluctance to host the exhibition has other,

more political, reasons. Given the present state of Anglo-German relations, on and off the football field, it seems that now might not be the best time to highlight the very Germanic roots of the House of Windsor.

Exhibition at Deutsches Historisches Museum, Zeughaus, Unter den Linden, until March 25.

## Concert/Andrew Clark

## Stravinsky kicks off the century

The BBC's giant 20th-century retrospective got off to a stupendous start on Sunday at the Royal Festival Hall with a Stravinsky programme conducted by Pierre Boulez. *Sounding the Century* will run till the end of 1999, embracing a vast spectrum of events throughout the UK - most of them broadcast live. It is a project of evangelical ambition, because it aims to waken as many people as possible to the extraordinary richness of musical creation in our dying age.

Whether the all-Stravinsky, all-Debussy or all-Ravel strategy is the right way to go about it is a moot point. London's concert planners seem obsessed by the dead composer blockbuster - no doubt because, for some strange reason, concertgoers are easier to sell that way. Simon Rattle's mixed approach in Birmingham, *Towards the Millennium*, makes more artistic sense.

But the opening Stravinsky programme, the first of 10 (!) devoted to this composer over the next six weeks, had a logic of its own. It included a work to whose influence so much of this century's music can be traced: *The Rite of Spring*. And by preceding it with two less familiar pieces from the same period, it showed where Stravinsky's roots lay and what an explosive impact *The Rite* had on his style.

Boulez stressed the point in *The Nightingale*, Stravinsky's early operatic miniature, by moving from the first act to the second with barely a moment's pause. There, encapsulated in a sudden, shrill blast from the whole orchestra, lay the transition from Russian impressionism, with its subtly blended sonorities à la Rimsky and Debussy, to the trail-blazing objectivity of *The Rite* and its successors.

For the rest of the performance, the work's broken-backed style - Act 1 was completed before Stravinsky's early Parisian successes, Acts 2 and 3 immediately after *The Rite* - seemed less significant than the unifying force of his pictorial imagination. There is enough of the old world - the exotic woodwinds, the soprano coloratura, the Fisherman's song - to carry forward to the new. This is an inner landscape, a landscape of the soul, which has no need of the stage, a point underscored by the subtly animated solo contributions of Ewa Malas Godlewska, Wolfgang Blüthner and Jean-Luc Chaignaud.

After the interval came *The King of the Stars* for men's voices and large orchestra, a six-minute curiosity whose Musorgskyan idiom and harmonic adventurousness make it a halfway-house between *The Nightingale* and all that was to follow. The BBC Symphony Chorus made light of its horrendous pitch problems.

And so to *The Rite*: Boulez's approach may have become less clinical over the years, but the deadly effectiveness of his technocratic podium style has not changed. What counted in this exhausting, exhilarating performance by the BBC Symphony Orchestra was his ability to clarify the manifold layers and colours of the music, to underline its incredible modernity, and to reassert its power to shock.

## Musical/Ian Shuttleworth

## Semi-dramatic 'Cliff'

To begin by unweaving a dark personal secret: I was in fact born on the birthday of, and at my sister's impromptu named after, former Shadows bassist Terry "Jet" Harris. I might therefore be assumed to be almost genetically predisposed towards Cliff Richard, and indeed - having read the savage press reception given to *Heathcliff* on its Birmingham opening last autumn - I turned up at the Hammermith Apollo with a certain determination not to bay for blood.

For *Heathcliff* is not a disaster in the league of *Bernadette* or *The Fields of Ambrosia*. Nor is it in their league in any sense: it was never intended to be a stand-alone stage musical, but was conceived by Sir Cliff as a dramatic vehicle for himself... well, semi-dramatic, then. Cliff, for all his stage and screen forays, is not an actor: what he does possess, after 40 years of experience, is a consummate skill at taking attitudinal cues from musical or lyrical moments and striking great shapes.

His performance is entirely rooted in the songs, and in his own songs at that; when forced to lower from the side of the stage during other numbers he is frankly a little lost, and when reduced to the spoken word he is hamstrung by an erratic accent and an

implausibly smouldering manner - not that he cannot smoulder, simply that no one suspends disbelief for an instant in his gruff bearded persona. The gasps of shock previously reported at the moment when Cliff, or rather, 'Cliff', strikes his pregnant wife were entirely inaudible last Thursday evening.

So were many of Tim Rice's lyrics. The Apollo is more intimate than the Indoor Arena in Birmingham, but even a dozen rows from the stage, most performers' lower registers were drowned by the band. Those words which could be caught included a fair crop of prime Riceisms. I particularly liked "Don't think this match is suitable - Though you may be inscrutable" and this before the gratuitous sequence depicting *Heathcliff's* globetrotting, which amounts to no more than an excuse to wack in some African tribal masks and a Chinese lion dance.

Director (and co-author) Frank Dunlop seems to have given up at an early stage on any notions of theatre. Performers are consistently arranged in tableaux rather than dynamic scenes; now and again these images consist merely of a few people standing bolt upright against Joe Vanek's high-tech atmospheric moor, com-

plete with revolving crag and over-projections of selected sentences from Emily Brontë's novel. Longtime associate John Farrar knows precisely how to write Cliff-friendly music, but not much of it is memorable on a solitary hearing - the hit single "A Misunderstood Man" lodges in the memory largely by dint of having been reprised a few times. The only other real musical highlight is some fine guitar playing by 1970s one-hit wonder Gordon Giltrap (for no very good dramatic reason) "The Troubadour".

Among the rest of the cast, Helen Hobson stands out not only by reason of playing Cathy but because her excellent singing voice combines with the only perceptible acting which goes on in two and half hours. Otherwise, for all its glittering spectacle, this is scarcely more than a stage musical of *Wuthering Heights* than David Bowie's "Diamond Dogs" tour a couple of decades ago was of *Nineteen Eighty Four*. It has all the brooding menace of the millennium dome; after the incongruous clap-along curtain-call, the audience files out past a merchandising stall selling *Heathcliff* fridge magnets and, yes, *Heathcliff* teddy bears.

At Labatt's Apollo Hammer-smith, London W6 (0171 416 6050).



A.C. Dark-edged timbre: Sara Fulgoni in the title role

## Carmen without fake Spanishry

No one will be taking home snapshots of Seville from Welsh National Opera's new *Carmen*, which opened in Cardiff at the weekend. There is no street colour in Act 1, no fiesta in Act 2, nothing but a dim spotlight in Act 3 and ne'er a glimpse of toreadors in Act 4. The same raw set, the same abstract wash of flame-and-earthen paint, suffice for the entire evening, and *Carmen* dies alone, spreadeagled beneath the same giant passion-flower which has served as drop-curtain all evening.

Despite its low-budget appearance, this *Carmen* is a lot more authentic than the fake Spanishry under which Bizet's opera usually masquerades. The principals are believably young, baring emotions with which we can identify. There may not be a Gallic tongue among them, but their French is more than passable, and the spoken dialogues have the freedom of conversation. Decor and costumes tell us everything we need to know about the heat and colour of southern Spain, and let's be honest: when an orchestra plays the music as well as this, we can do without scenic snapshots, because everyone takes the tunes home with them instead.

So WNO's *Carmen* - conducted by Robert Spano and staged by Patrice Chaurier and Moshe Leiser - has its heart in the right place. Unfortunately, that is not quite enough. The French production duo, and their designers Christian Fenouillet, Agostino Cavalca and Christophe Forey, may have sifted out everyone else's clichés, but they haven't come up

with strong enough ideas of their own. The result is dark, austere and curiously inhibited - the very qualities *Carmen* is supposed to deny. The *habanera*, for example, is a motionless, emotionless act of self-communion, the Toreador Song more a sermon than a swaggering serenade. The veil of stiffness lifts for the Act 4 crowd scene, but the final dénouement is an anti-climax.

This is not a world in which blatant sexuality can assert itself. Sara Fulgoni's *Carmen* may take the initiative in her intimate Act 2 rendez-vous with José, but she never convinces us that Bizet's heroine is anything more than an attractive working girl who wants to keep her options open. Fulgoni's dark-edged timbre suits the part; with more experience and the right director, she may grow into it. John Daszak's José and Bruno Caproni's Escamillo are both unvarnished sketches, honestly sung; Alwyn Mellor is the promising Micaëla.

On opening night, Spano and the WNO orchestra alone seemed to have the measure of *Carmen*. There were countless details to savour, notably in the inner woodwind voices, but most impressive of all was Spano's sense of dramatic pace and colour, subtly tailored to the stage performance. This *Carmen* may not tell the whole story, but it has enough going for it to be worth catching on tour at Bristol, Birmingham, Southampton, Liverpool or Swansea over the next two months.

## INTERNATIONAL ARTS GUIDE

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**EXHIBITION**  
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● Irian Jaya: exhibition of photographs and objects from the museum's collection focusing on the changes and developments in Irian Jaya, (which forms the western part of New Guinea), since the first encounters in 1903 between the Dutch and Papua tribes living there; to Oct 19

## BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Berliner Sinfonie-Orchester: with conductor Walter Weller perform works by Mozart, Haydn and Bruckner; 8pm; Feb 20, 21, 22

## OPERA

Staatsoper Unter den Linden Tel: 49-30-20354438  
● Tancredi: by Rossini. Conducted by Fabio Luisi, performed by the Staatsoper

Unter den Linden. Soloists include Jeffrey Francis, Gloria Scalchi and Kwangchul Youn; 6.30pm; Feb 19

## DRESDEN

**SÄCHSISCHE STAATSOOPER DRESDEN**  
Tel: 49-351-48110  
● Rot und Schwarz: choreographed by Uwe Scholz to music by Berlioz, performed by the Ballett Dresden; 7pm; Feb 21

## DUBLIN

**CONCERT**  
National Concert Hall Tel: 353-1-8711888  
● London Mozart Players: with conductor/pianist Howard Shelley perform works by Greg, Mozart, Elgar and Schubert; 8pm; Feb 21

## LONDON

**EXHIBITION**  
National Gallery of Ireland Tel: 353-1-6615133  
● Frederick William Burton: exhibition drawn from the gallery's collection and placing Burton's most popular piece, "The Meeting on the Turret Stairs", in the context of his work; to Apr 6

## HUMLEBAEK

**EXHIBITION**

Louisiana Museum of Modern Art Tel: 45-49 19 07 19  
● Men and Gods: exhibition featuring 200 objects of religious and mythological significance found by architects in China over the last two decades. The collection includes bronze heads from the period 1200-1000BC, a jade suit belonging to Prince Liu Sheng (from 200BC), burial offerings from the Shang period and ceramics from the time of the Han dynasty; from Feb 21 to May 25

## LIVERPOOL

**EXHIBITION**  
Walker Art Gallery Tel: 44-151-2070001  
● Sir Charles Reilly and the Liverpool School of Architecture: exhibition examining the work of Sir Charles Reilly, architect and professor at the Liverpool School of Architecture from 1904-1944, an influential figure in the history of 20th century British architecture. The exhibition looks at his own buildings, those of his students and his wider influence in Britain and overseas; to Feb 28

## NAPLES

**EXHIBITION**  
Museo di Capodimonte Tel: 39-81-7441307  
● Continuities: an exhibition featuring a large group of 20th century artists from the collection of the Stedelijk Museum, Amsterdam. On display are works by Van Gogh, Modigliani, Picasso, Chagall, Mondrian, De Kooning, Nauman and Warhol; to

44-171-9804242  
● London Philharmonic Orchestra: with conductor Paavo Berglund and pianist Stephen Kovacevich perform works by Mozart and Dvorak; 7.30pm; Feb 19  
Wigmore Hall Tel: 44-171-9352141  
● Pieter Wispelwey: the cellist performs works by Bach; 6pm; Feb 19

## LOS ANGELES

**EXHIBITION**  
The J. Paul Getty Museum Tel: 1-310-459-7611  
● Manuscript Illumination of the Thirteenth Century: exhibition of 19 works from the museum's collection of European illuminated manuscripts exploring the art of painting in books in the 13th century. Many artists from this period achieved dramatic new effects with a combination of reflective gold and saturated, jewel-like colour. A recently acquired set of canon tables by the Armenian artist Toros Roslin illustrates the richness of this technique; to Apr 6

## PARIS

**CONCERT**  
Théâtre des Champs-Élysées Tel: 33-1-49 52 50 50  
● Alban Berg Quartet: perform works by Schubert. Part of the Schubertiade; 8.30pm; Feb 20

Apr 6

## NEW YORK

**AUCTION**  
Sotheby's Tel: 1-212-606-7000  
● Contemporary Art/Impressionist Art: this sale includes Alex Calder's "Untitled", Andy Warhol's "Janet (A Double Portrait of Janet Vilella)" and Joel Shapiro's "Untitled (J.S. 1012)"; 10.15am & 2pm; Feb 19

## VIENNA

**EXHIBITION**  
Kunsthof der Bank Austria Tel: 43-1-5320644  
● Art of the Mentally Ill: exhibition focusing on 20th century art created by the mentally ill through 200 paintings, graphics and sculptures. The exhibits include works by Paul Klee, Max Ernst, Wölfli, Dubuffet and Amul Rainer; to Feb 23  
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contemporary artists such as Christian Boltanski, Alain Fleischer, Annette Messager and Helmut Newton; to Mar 31  
Musée d'Orsay Tel: 33-1 40 49 48 14  
● Le paysage américain: photographie (1861-1890): photography exhibition documenting both the early years of the art and the adventures of American explorers, captured in wild landscapes such as Niagara Falls; to Mar 2

## OPERA

Théâtre National de l'Opéra - Opéra Garnier Tel: 33-1 42 66 50 22  
● Pelléas et Mélisande: by Debussy. Conducted by James Conlon, performed by the Orchestra of Chœurs de l'Opéra National de Paris. Soloists include Russell Braun, José van Dam, Victor von Haem and Cassandra Berthoin; 7.30pm; Feb 19, 21

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10.00 European Money Wheel  
18.00 Financial Times Business Tonight



## COMMENT &amp; ANALYSIS



Philip Stephens

## Curious crusade

John Major will win few votes by rejecting constitutional change, but reform will be harder than Labour believes

Last summer Robert Cranborne was asked by the prime minister to write a speech on the subject of the British constitution. A son of the house of Cecil and heir to the Marquess of Salisbury, Lord Cranborne is as High Tory as they come. He knows his constitutional history.

By all accounts, the draft combined intelligence with elegance. There was nothing sensational. His thoughts on the elusive body of principles, institutions and statutes which make for the nation's unwritten constitution were imbued with characteristic Tory pragmatism. The continuation of past tradition demanded a certain flexibility in the present.

Yet John Major rejected it. Lord Cranborne's musings on reform of the two houses of parliament were too radical for his master's taste. Mr Major was more comfortable with a call to arms in defence of the constitutional status quo. His mission, as he said more recently, was to uphold 1,000 years of history.

It is a curious crusade. The immutability of the British constitution is a myth. It has been brilliantly exploded by Ferdinand Mount, the foremost Conservative commentator on the subject. Over the centuries, there have been huge upheavals in the balance of power between monarch and parliament, church and state, Lords and Commons. The United Kingdom was not born of some neat blueprint. Wales and Ireland were conquered. The Act of Union of 1707 left Scotland with distinct judicial, ecclesiastical and education systems.

The net result is a constitution full of jagged edges, of anomalies and asymmetries. It is constantly changing. As Lord Cranborne has said: "Politics is about illusion and continuity: sometimes about the illusion of continuity." For politics,

read the constitution.

It is hard to imagine the voters are much moved by any of this. The niceties of the constitution do not slip easily into the discourse of the saloon bar. Mr Major, though, thinks otherwise. During the dying days of the 1992 election campaign he warned that Labour's agenda imperilled the Union of England, Scotland, Wales and Northern Ireland. Colleagues considered the strategy cranksy. But Mr Major won. The voters, he concluded, had listened.

So perhaps we should not be surprised that he has raised the spectre again. Tony Blair's New Labour has closed the gap on almost every other issue. It has bought the market economy. On crime and social policy, it sounds every bit as depressingly illiberal as the government.

Only on the constitution can Mr Major see clear blue water. New Labour would set up a parliament in Scotland and an assembly in Wales. It would strip Lord Cranborne and his chums of their hereditary ticket to the House of Lords. More sovereignty would be ceded to Brussels. This apocalypse would see power haemorrhaging from Westminster to regional governments at home and to a superstate across the channel.

A Scottish parliament may prove useful in the strategy of playing on the voters' fear of change. But this is small beer against taxes

There is more than a coincidence in the link between Europe and devolution. The Tories embraced constitutional reform in the 1960s, not long after their conversion to the European cause. Edward Heath promised Scotland a parliament in 1968.

Margaret Thatcher, the principal author of the party's subsequent retreat from Europe, dropped first the commitment to devolution. Labour, meanwhile, has turned full circle in the opposite direction, espousing greater self-rule in Scotland and Wales before coming to terms with Europe.

I still doubt Mr Major's message will have much resonance in the country. In the present mood of sullen nationalism, bashing Brussels is worth a few votes. A Scottish parliament may also prove a useful metaphor in the wider strategy of playing on the voters' fear of change. But this is small beer against taxes, education and the rest.

Yet in raising the profile of the issue before the election, the prime minister has signposted the way the debate will change if Mr Blair wins. Herein lies the real danger for Labour. The English have so far seemed apathetic about devolution. They may feel differently if prospect turns to reality.

Hitherto, a Scottish parliament has seemed a distant prospect (a Welsh assembly even more so). As such, it has been treated by Labour and the Liberal Democrats as an issue to be left entirely to the Scots.

The powers and procedures of the new parliament have been decided by the Scottish branches of those two parties. Mr Blair's only intervention has been to insist on a two-part referendum, on the principle of the parliament and on whether it could vary taxes.

The reality of devolution, though, would bring a much wider engagement of the

English political classes. Opponents would dust off the arguments of the 1970s when they defeated Labour's last attempt. In the terms of the so-called West Lothian question, a new parliament would be said to confer an unfair advantage on Scotland. Why should Scottish MPs have the right to vote on England's affairs while English MPs were denied the same right in Scotland?

Part of the answer to that perennial question lies in the anomalies mentioned above. The constitution has always been rooted in contemporary realities rather than in diagrams drawn by tidy minds. Thus, for 50 years after partition, Northern Ireland's affairs were run by its own parliament.

That said, and though he does not care to admit it, Mr Blair would have to concede that Scottish devolution required a new political bargain. It would probably mean an end to Scotland's over-representation in the House of Commons. Some would query the financial settlement it now receives from the Treasury.

It is absurd, though, to suggest that Scotland must choose between the status quo and independence. The real answer to the West Lothian question is found in the answer to a second question: do the English value the Union?

If the reply is yes, the two nations will reach an amicable accommodation. Within a generation, this deal will be seen as a pivotal joint in the constitution – as sacrosanct as the Act of Union itself. If the answer is no, the separatists will be proved right, and Scotland will seek its independence. I wonder which response those who oppose devolution would prefer the English to give?

*The British Constitution Now, Ferdinand Mount, published by Mandarin.*

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HA

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## Political objectives in Germany at odds with employment needs

From Dr Jörg Schimmelfennig

Sir, One should refrain from offering easy-looking solutions for Germany's record unemployment or, worse still, using it as a "proof" for the success – or failure – of any macro-economic school of thought ("Germany's jobless crisis deepens", and "Savage German shake-out as industrial jobs go abroad", February 7). In the recent case, however, two distinctive features of the political-economic system which must not remain unmentioned should have us thinking about the interests of today's political players.

First, the cosy relationship between trade unions and employers – which has undoubtedly been instrumental to Germany's past economic success – stops being advantageous to all sides once economic growth slows down. Due to their monopolistic structure, German unions have since turned into a cartel promo-

ting only the interests of the insiders (i.e. those with a job), at the expense of the outsiders (the jobless), very much in contrast to their lip service. Like every other club, they maximise their members' per-capita utility. It should not be mistaken for overall economic benefit.

Second, there are similarities between the 1930s and today's economic situation other than the mere unemployment numbers. Factors are lying idle again, just as they were at the time of John Maynard Keynes' writings.

While there is an old dictum saying that no two historical situations can ever be exactly the same, it does not say that the same policy – increasing public expenditure – should not work twice.

Of course, this would not come for free. There should be safeguards against misuse. It should only be allowed in exceptional circumstances. The budget

should be required to be balanced over longer periods of time.

Anyway, all this does not matter. Unfortunately, such a policy would run foul of Germany's unqualified commitment to European monetary union and the Maastricht criteria and, thus, is ruled out by definition.

While trade unions can hardly be expected to change their behaviour – we know it is wrong but there is very little we can do about it – it is the second aspect that should give rise to a more serious concern.

By deliberately depriving themselves of a potentially rewarding policy instrument, politicians implicitly allow us to gain an insight into their prime objectives. Employment does not seem to rank among them.

Jörg Schimmelfennig, department of economics, Osnabrück University, D 49069 Osnabrück, Germany

## Point trying to convey was missed

From Mr Ramon Marramendi

Sir, I am surprised a quality paper such as the Financial Times would choose to take completely out of context and distort off the cuff comments at a Canning House conference on UK-Latin American relations.

Unless there were a hidden agenda, I can only assume the person writing this unsigned piece (Observer: "Donkey work", February 14) never listened to the speech in which I expressed the high regard and admiration I have for the President of Venezuela, and this over several decades. I tried to convey to the audience two relevant aspects of the president's personality; his sterling honesty (which stands in marked contrast with the atmosphere pervading public life in many countries and mine in the recent past) and his vast and almost unsurpassed experience.

It is this latter aspect, his vast experience and statesmanship, which renders the task of an adviser, never an easy one, almost superfluous. My speech was therefore in appreciation of the president and in no way could it be interpreted as suggesting any unwillingness on his part to weigh advice received.

In January, President Clinton called President Caldera in a birthday congratulatory message "the most experienced democratic leader of the world". Would it not be presumptuous for me to put myself forward as an indispensable adviser to such a man? That was my point.

Ramon Marramendi, presidential external affairs adviser, Miraflores Palace, Caracas, Venezuela

## Alitalia not seeking state aid sanction

From Mr Domenico Campella

Sir, I was surprised to read the articles "Alitalia loss likely to be \$800m" (February 13) and "Alitalia losses put \$1.8bn rescue plan in jeopardy" (February 14).

The information you refer to in the article has been public knowledge for a long time. In particular, the Official Gazette of the European Community of November 16 1996, which was widely reported at the time, gives full details of our restructuring plan, including the £1,300bn of losses for 1996. Therefore, the amount of the 1996 losses is not something new.

Second, we are not, and have never been, seeking the approval of state aid. Rather,

we are seeking endorsement from the European Commission that the investment by the state-owned holding company does indeed constitute a market transaction, which will also allow Alitalia's privatisation in due course.

You may have read the recent declaration by the Italian minister of transport that the bill for the privatisation of Alitalia will be submitted to parliament by June 1997.

Third, it is true that the Commission has raised a number of queries regarding our plan, as has been widely reported in the press. We are in the process of discussing these points with the officials of the Commission to try to find the appropriate

solutions to reach a rapid conclusion.

Fourth, the agreement with the unions was the first of its kind in Italy – the employees will be taking 20 per cent of the ordinary shares. This has allowed us to reorganise the airline. Other companies in Italy and airlines in Europe are now following this example. Since the appointment of the new management team in March 1996, not a single flight has been cancelled due to strikes in Alitalia.

Domenico Campella, managing director and chief executive officer, Alitalia, Viale Alessandro Marchetti, 111, 00148 Rome, Italy

## CONTRACTS &amp; TENDERS

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The Kowloon-Canton Railway Corporation ("KCRC") proposes to:

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More detailed descriptions of the work activities will be included in the Pre-qualification Questionnaires.

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KCRC will, at its sole discretion, evaluate responses to the Pre-qualification Questionnaires. Those organisations which KCRC determines to be suitably qualified will be invited to tender.

No communications in response to this advertisement will be accepted by KCRC except by facsimile at the above noted facsimile number.

Kowloon-Canton Railway Corporation

九廣鐵路公司

## Market forces could harm E. Europe's energy sources

From Dr D. Vorsatz

Sir, During the space of a week you reported the contrasting fate of two groups of nuclear power plants in Sweden ("All change in Swedish power sector", February 6. "Why has Sweden suddenly decided to shut down its nuclear power plants?", February 10) and Ukraine ("Chernobyl closure plan hits snag", February 8. "West's policies on eastern nuclear plants 'misguided'", February 10).

In Sweden there has been careful preparation, with provision made not only for

replacement but also for introduction of energy saving measures. No energy savings measures have been reported in the case of Ukraine, only the application of the market. It is only a matter of time before the final reactor of the Chernobyl power plant has an irreversible fault. This will open it up to modern power plants being induced with western capital. Under these circumstances, there will be a very sharp rise in electricity price.

This prediction follows from the experience of Hungary where most of the

power production is now in western hands with guaranteed return of 8 per cent and an increase of 24.5 per cent in electricity prices this January. It will probably rise further to 40 per cent, to provide the right return. We advocate great care should be taken by the west in promoting change in east Europe's primary energy sources by market forces alone, since this will result in damage to the politico-environmental entity of us all, now and in the future.

Both Ukraine and Sweden will increase their share of the world output of green-

house gases and other air and waste pollutants as a result of the proposed changes. Only energy saving measures will mitigate these effects, helped and financed by G7 and the European Bank for Reconstruction and Development.

D. Vorsatz, professor of energy policy, Central European University, Budapest, Hungary; B.R. Orton, physics department, Brunel University, Uxbridge, Middlesex UB8 3PH, UK

## Personal View • Victor Ciorbea

## Back in from the cold

Romania's new government is committed to economic reform and privatisation

It is less than three months since the general election in Romania brought to power the government I lead. Those elections showed the Romanian people had decisively rejected the past and chosen a democratic and market-oriented future for their country.

There had been a long period of poor leadership. Romania's reputation has been tarnished around the world by the failure of previous attempts to carry out much-needed reforms and the suppression of basic rights and freedoms. The result has been economic stagnation, inflation and continued isolation.

It is now my government's responsibility to live up to its mandate. Immediately after the election, we took steps to resolve ethnic and confessional problems and create a climate of social cohesion. Now we have prepared a comprehensive programme of economic reforms, with the goal of stabilising the economy and launching the structural reforms necessary for growth. Many of these measures require difficult and determined decisions.

We inherited a budget deficit – including implicit sub-

sides – of 13 per cent of gross domestic product from the previous government. Our programme for 1997 will be to eliminate hidden subsidies and cut the total deficit to roughly one-third last year's level, to 4.5 per cent of GDP.

To achieve this we will cut agricultural subsidies, end most price controls, eliminate tax breaks and substantially reduce the public sector. Our budget reforms will ensure that Romania has a small government, but at the same time we will put in place programmes of social support to see people through these difficult times.

During the next few days and weeks we will take many important measures aimed at structural change. To promote trade and integration with Europe, we have ended controls on foreign exchange needed for trade purposes, and we have allowed the lei to float freely in the exchange markets. We will also end the cumbersome system of export licensing and import quotas, and we will sharply reduce tariffs and other forms of protection.

Romania is still burdened with a large state sector which controls three-fifths of the economy and remains inefficient and unreformed. We intend to privatise rapidly as much of this sector as possible, by auctioning enterprises for cash and vouchers.

During 1997 we will auction about 50 enterprises a week, liquidate chronic loss-



Man with a mission: Romania's Victor Ciorbea

making enterprises and begin restructuring and privatisation of leading banks. We hope that foreign investors will play a critical role in providing investment and assistance in this process.

There is no doubt that these steps are difficult and will create both benefits and hardships. Some sceptics have already questioned whether rapid reform can be sustained, but these reforms are not being introduced without consultation. We have already received support from trade unions, coal miners and businessmen.

In the past, it was narrow vested interests that prevented reform, not broad public opinion. It was often for the sake of a small minority that costly controls were maintained, inflation was let loose and reforms were reversed – all of which caused great harm to our nation.

Our programme has also received widespread support

from the international community. We have successfully completed negotiations with the International Monetary Fund for a one-year standby arrangement, and we have reached agreement with the World Bank over a programme of structural reform in the financial, enterprise and agricultural sectors. The steps in these programmes reflect our promises to the people of Romania and we are fully committed to implementing them.

For many years, Romania has consumed more than it produced, and lived in isolation from its neighbours and the world. Those days are past. The chance to take advantage of our proximity to the European Union, of good education and our will to succeed has finally come.

There is no doubt, we are a long way from our goal of sustained growth and integration. But with the reforms we have now started, with the growing confidence of the business community and with the goodwill of our European neighbours as well as our friends throughout the world, I am confident we will succeed.

My hope is that in the coming month and years we can all look back to this period as a decisive step in Romania's history, confident that we will have done our duty to the country and contributed to the stability of the region.

The author is Romania's prime minister.



## FINANCIAL TIMES

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Tuesday February 18 1997

## A newcomer's neat work

Mrs Madeleine Albright, the new US secretary of state, has already shown a certain dexterity in handling her European allies. By choosing Rome as the first stop on her maiden trip to the old world, she made a quiet show of solidarity with all those NATO countries which suspect France of bidding to put European security in the hands of a directorate consisting of London, Paris, Bonn and Moscow.

French officials would argue that their recent proposal for a five-nation summit grouping the US and four leading European powers is designed to pre-empt any US-Russian deal over the future of NATO from which western Europe is excluded. But smaller NATO members seem at least as nervous of French intentions as they are of the US, and this has not gone unnoticed in the State Department.

Today's meeting of NATO foreign ministers will no doubt hear fresh cries of alarm from countries like Norway, Belgium and Portugal about the prospect of deals being done behind their backs. As the representative of the only country which can go through all the motions of consulting partners without risk to its own, overwhelming power, the new secretary of state will hear out these complaints with understanding and sympathy.

Not that US foreign policy, under Mrs Albright or any other secretary of state, is entirely averse to deal-making in twos or threes. She and her German counterpart Mr Klaus Kinkel yesterday buried a bizarre US-German row over the status of Scientology with a haste that underlined the vital importance of their relationship.

In private at least, US and

German officials will acknowledge that NATO's enlargement has been driven forward by a discreet but rock-solid partnership between the military and political establishments of Washington and Bonn. It is based on a common understanding of the need to co-manage the economic and political development of central and eastern Europe, with Washington as ultimate guarantor of the region's security and Bonn as main provider of financial aid.

Last December, when US-French relations were at their nadir, US officials drew a pointed contrast between this sorry state of affairs and their exemplary ties with Germany. As Mrs Albright understands, this Washington-Bonn axis needs to remain in prime condition if she is to realise her dream of a "smooth passage" to the Madrid summit on European security in July.

So far at least, the US and Germany have managed to do business together without incurring the resentment or jealousy of smaller nations. Whatever bilateral understandings they reach, Washington and Bonn rarely forget to observe diplomatic niceties and work through the proper institutional channels, from NATO to the Organisation for Security and Co-operation in Europe.

With no recourse to the confrontational tactics which she sometimes used as ambassador to the UN, Mrs Albright has managed to cast the French summit proposal as a somewhat heavy-handed attempt to bypass the institutions and cut smaller countries out of the picture. That is neat work for a secretary of state in her first few weeks of office.

## Sharif's new leaf

Mr Nawaz Sharif, who was sworn in yesterday as Pakistan's new prime minister, claims to have turned over a new leaf since his removal from office in 1993 on charges of corruption. And to judge by his maiden speech to parliament, he would like India to do the same.

He knows that he will not get far in his efforts to transform Pakistan's prospects without an easing of tensions with India. The two neighbours will scarcely resolve their differences overnight, if ever. But that he and the Indian prime minister should be talking about talking to each other is a signal improvement on three years' angry stalemate.

The new premier made equally encouraging noises about the his main domestic challenge: averting economic crisis. With a current account deficit of more than 6 per cent of GDP and heavy burden of foreign debt the economy has spent the past year lurching from one near-collapse of payments crisis to another. Foreign reserves have now fallen to around \$600m, less than 3 weeks of imports.

Without extra help from the International Monetary Fund to bridge the hole in the external accounts a genuine crisis seems

all but inevitable. The outgoing caretaker government made a start on economic reforms to prepare the way for agreeing a new medium-term loan programme next month. But the IMF will not risk another failure without clear evidence that the new government will continue – and strengthen – those reform efforts.

Is Mr Sharif the man to do this? His past record is hardly encouraging. When he was last in office he was firmly in the "spend now, pay later" school of economic policy-making. Any reversion to his old habits now would spell disaster. But Sartaj Aziz, the incoming finance minister, and Mohammed Yaqub, the newly re-appointed central bank chief, are more credible proponents of reform.

Between them the two men have at least an outside chance of imposing the necessary shift in the country's political and economic culture. But to do this they will need to make enemies: cracking down on corruption and patronage in the debt-ridden banking sector, for example, and on the tax avoidance which robs the government of a large chunk of its revenues. And they can only do that if Mr Sharif has the courage to support them.

## Consumer woes

Why is it that customer dissatisfaction continues to grow even in UK privatised industries such as gas, which were floated more than a decade ago? Clearly teething troubles are inevitable when far-reaching structural change is imposed on giant utilities. With gas, the big change – the demerger of the supply business, Centrica, whose shares began formal trading yesterday – simply came late. In rail, criticism of this week's service cancellations by South West Trains, owned by Stagecoach, have come sooner, but look similar.

Yet there is a wider unhappiness which is not just transitional. Poll evidence suggests that consumers believe prices have risen in industries where they have fallen significantly. And while a recent report by National Economic Research Associates (Nera) identified a sustained improvement in levels of service in the utilities including water, the notion that the bosses of the water industry are performing well would prompt ribaldry across the land.

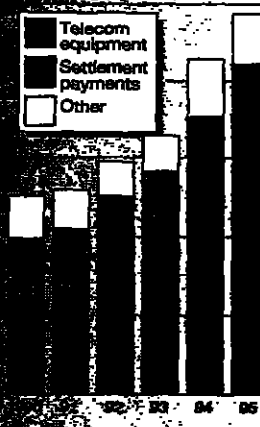
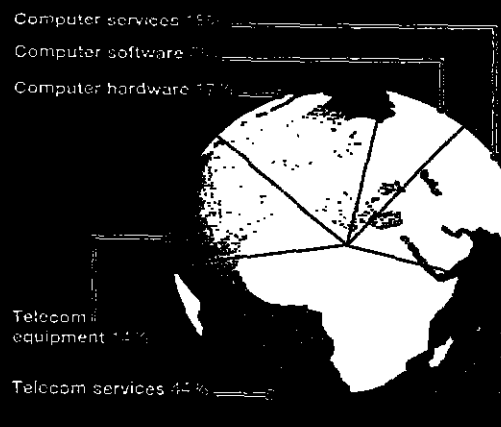
Clearly a poor job has been done in publicising the benefits that privatisation and increased competition have brought to the consumer. There is, too, a wider problem of expectations, which arises from the general assumption

that access to services from monopolistic utilities is a basic social right of citizens. Where prices have risen, as in water, the problem becomes acute. In gas, however, prices have fallen. Nera professes itself baffled that the volume of customer complaints has continued to increase. Yet gas, like water, has been attacked over boardroom pay. Note, too, that the performance criteria attached to so many of the share incentive schemes that have enraged the public relate to maximising shareholder returns rather than customer satisfaction.

While there is a burgeoning literature on the need for more regulatory accountability, there is much less on corporate accountability. And this is where the real difficulty lies. Privatisation has entrenched the conflict of interest in the utilities between consumers and shareholders. The result is that the legitimacy of these businesses is suspect.

The Conservatives' answer is simply to offer more privatisation. Labour's chief response is an indiscriminate windfall tax that fails to address the real problem. Until the debate addresses the issue of legitimacy more directly, consumers will continue to complain.

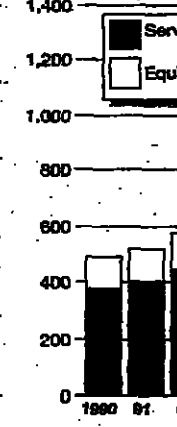
Information communication technology market  
1992-1995 (\$ billion)



### Telecommunications: the growth of a global market

Industry revenue \$bn

1990-1995



Services

Equipment

Other

1990-1995

1990-1995

1990-1995

1990-1995

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## A ringing endorsement

Big carriers with an international presence will be the first beneficiaries of telecoms liberalisation, says Alan Cane

The euphoria at the weekend among trade representatives and their delegations to the World Trade Organisation talks on telecommunications services in Geneva was understandable. After three years of often grueling negotiations, they had finally reached agreement on ushering in an era of free competition, low prices and cross-border investment.

But there was a strong element of chauvinism mixed in with the jubilation – perhaps surprising for talks designed to benefit all the participants rather than playing to the strengths of any one country or trading bloc.

For Ms Charlene Barshefsky, the US Trade Representative designate, the agreement was a triumph for the American way. "US companies are the most competitive telecommunications providers in the world; they are in the best position to compete and win under this agreement," she said.

Even Mr Ian Taylor, the UK science and technology minister, felt impelled to make the case for British contenders. "This is great news for worldwide telecoms users and manufacturers and particularly for the UK's industry and consumers," he said.

Such rhetoric reflected the politician's need to play to the gallery back home. But it is also based in fact: Ms Barshefsky and Mr Taylor know their countries have the advantage of the experience of more than a decade of competition – and are best placed to benefit from liberalisation.

"The developed countries will get the lion's share of this market," says Mr Neil McMillan, the British civil servant who chaired the negotiations.

It is an enormous market. Figures from the International Telecommunication Union suggest trade in telecommunications was worth \$788bn in 1995, of which three-quarters came from the sale of telecoms-related services.

Sales of services are growing at 7 per cent a year and show no signs of slowing down. By next year, telecoms trade will be a thousand billion dollar business.

The talks, which had been in progress intermittently since 1994, failed last April because the US did not believe enough satisfactory offers had been put forward. Of 48 offers at that time, it judged only about a dozen as acceptable. This time, some 68

countries made acceptable offers – many improving their offering significantly.

Japan, for example, has agreed to remove limits on the stake a foreign company can hold in a Japanese carrier, with the exception of NTT, the national operator, and KDD where 20 per cent remains the limit. It has also agreed to eliminate restrictions on resale of spare capacity on international lines, a rapid and effective method for new competitors to enter its market.

The agreement is also significant in providing – for the first time in world trade negotiations – the basis for a regulatory structure to manage competition in an open way. This will include rules to ensure fair trading that will apply globally and should reass-

sure telecoms companies and private investors planning cross-border investments.

In the short term, the principal beneficiaries of the Geneva agreement will be the big carriers with a well-developed international presence. Operators from already liberalised environments – AT&T, MCI and Sprint in the US, British Telecommunications and Cable and Wireless in the UK – will have an advantage because of their experience of competition.

Many of these have formed global alliances to attack new markets – these include AT&T's WorldPartners, BT and MCI's Concert and Global One which brings together Deutsche Telekom, France Telecom and Sprint.

National operators facing com-

petition for the first time from the alliances will be forced to go it alone or attempt to dominate a national niche. NTT of Japan, the world's largest telecoms operator, has already said it will form partnerships abroad to distribute its services.

But if the countries with the most competitive operators expect to be winners, must there not also be losers? Not so, says Mr McMillan of the UK. "I cannot see that anybody can lose from this deal – apart from those countries which believe they can continue to make superprofits from telecoms behind trade barriers."

His conclusion is given weight by the fact that almost 70 countries representing about 90 per cent of the world's telecoms reve-

nues felt encouraged to sign the deal. The chief non-signatories are China and Russia, both of which have yet to become members of the WTO.

Improvements in offers apart, there are three principal reasons why a deal proved possible last weekend. First, the participants realised that failure would mean fresh negotiations could not be concluded much before 2000 – a disastrous delay given the speed of change in the telecoms industry. With a new round of negotiations under the General Agreement on Tariffs and Trade due to open in 2000, there was little chance of earlier agreement.

Second, the developing countries increasingly realised they had more to lose than gain by keeping their markets closed.

Traditionally, these countries have been concerned about the threat to their national operators from the large international carriers. They have worried that declining international call rates meant a loss of income – damaging their trade balances.

They are aware, however, that they need \$60bn a year simply to maintain their existing telecom services – and much more if they are to catch up with the more advanced countries. Foreign investment is the only way they can hope to find the capital, and investors would be more willing to put money into a third world operator if they felt their investment was protected from government interference by WTO-approved regulations.

"You cannot dig up your infrastructure and take it away if the government decides to nationalise it," one official noted.

Third, there was a growing understanding among operators that trade liberalisation was important for them and could provide them with benefits such as investment and access to foreign markets. Trade negotiators and telecoms operators come from different backgrounds with different ways of working. Collaborating on the talks has been a learning experience.

Telecoms markets will continue to open up, national operators will be privatised and call prices will continue to fall with or without the Geneva agreement. But the importance of the deal as catalyst cannot be over-emphasised. The US may have been right to hold out for better offers, but it took quite a risk.

## Template for trade talks

As well as delivering a big boost to the telecoms industry and its customers, the WTO agreement has re-written the rules of global trade negotiations. Its achievement has raised hopes that the pioneering approach taken can now speed up the liberalisation of other industries, such as financial services.

This is the first multilateral accord to be clinched by focusing on trade in a single sector. Until now, progress has depended on constructing elaborate package deals, covering many types of trade, in marathon negotiating rounds which take years.

The success of the new approach promises to quicken the tempo of trade liberalisation.

"It appears we can now negotiate agreements more or less continuously, as long as countries are prepared to make the necessary commitments," Mr Jeffrey Lang, chief US WTO negotiator, said yesterday.

His optimism reflects a decisive change in mood. Until the weekend, the telecoms talks were widely viewed as the last chance for the single-sector approach, after their near-collapse last April and severe setbacks in separate WTO efforts to liberalise financial services and shipping.

Critics said the approach was faulty because it allowed no trade-offs between divergent

interests. Giving concessions in one sector in return for gains in another has long been vital to negotiating rounds. "I now think single-sector talks may have been the only way to get a telecoms agreement," says a previously sceptical diplomat.

One reason is that negotiators could focus their attention on one set of talks. That allowed them to study the issues in depth and consult widely with each other and with business and political interests at home. The WTO secretariat also drafted offers for many developing countries to put to the negotiations – it would have lacked the resources to do this in a round covering several sectors.

Admittedly, the approach also gave a big say to recalcitrant industry lobbies. Last-minute objections by US satellite companies caused Washington to balk at a deal in April. However, that upset spurred the US negotiators to work harder to build a united industry front in favour of liberalisation. As a result, no previous trade agreement is likely to have commanded such wide support in one sector.

Indeed, the biggest lesson of the telecoms deal may be the importance of involving business more directly in trade policymaking. Though US negotiators are required to consult domestic industries, the

WTO has preferred to keep producers at arm's length, fearing they would oppose liberalisation.

Yet in some industries, at least, free trade enthusiasts are starting to dictate the agenda. For example, electronics companies on both sides of the Atlantic have led the way in pushing for an agreement to abolish tariffs on information technology products, which the WTO aims to conclude shortly.

The role of business will be crucial when the WTO relaunches negotiations to liberalise financial services in April. The talks broke off in 1995 when Washington refused to participate in a deal, under pressure from a number of US banks and insurance companies.

Fear of another failure has spurred high-level industry efforts to get a deal. They are being promoted in Europe by a committee headed by Mr Andrew Buxton, chairman of Barclays, the UK bank, in close liaison with a US industry group led by Mr Kenneth Whipple, president of Ford Financial Services.

The aim is to achieve a transatlantic consensus in favour of liberalisation. That would not only make a deal more likely, but could pave the way for a different style of trade negotiations in the future.

Guy de Jonquieres

## OBSERVER

### Degrees of uncertainty

Once upon a time university degrees were awarded only for dusty subjects such as classics and maths, but these days you can get letters after your name in almost anything. We cite as evidence the latest batch of science degrees – and perhaps even a master's – about to be launched by Ford.

The car giant is coy about giving away details of the degree – aimed at its UK car dealers ahead of a fanfare launch planned for early April, but Observer can reveal that the project has been cooked up with the help of Loughborough University, a seat of learning which already runs a Ford-sponsored degree in automotive engineering.

The new course, it seems, will be a mix of on-campus and distance learning; the idea is that eager dealers will be able to pick up an honour's degree without interrupting the serious business of flooding motors. In the long run Ford hopes to put pep into its flagging UK sales by creating an elite of sharp-suited salesmen.

The course content is also under wraps; but a number of modules spring immediately to mind. Lectures such as Basic and Advanced Hagglings are

bound to be popular, while an advanced seminar on Trade-ins: their scope and application should pay dividends on the forecourt.

And in a business where presentation is everything, a foundation course in Polishing – the primacy of elbow grease sounds like a must.

### Gremology

Bill Gates may be the world's richest man but even a huge personal fortune does not buy immunity from gremology. The Microsoft chairman yesterday suffered two attacks in front of an American Association for the Advancement of Science meeting in his home city of Seattle.

First, Gates tried to demonstrate the Internet by getting into his personal electronic mailbox; the modem connection failed after a minute.

He then asked Microsoft researcher Matt Turk to demonstrate a new "teasing computer", which was supposed to tell which part of its screen Turk was looking at by watching him through a mini-camera. The infernal machine resolutely refused to believe that Turk was looking anywhere beyond the top of the screen.

Fortunately Turk had given himself a let-out before he began by quoting one of his boss's favourite lines: "It's not research

unless there's a 90 per cent chance of it not panning out."

### Bought to book

Kim Hyun-chul, son of the South Korean president, is planning to sue the opposition for claiming he had ties with Hanbo steel, the company at the centre of a bribery-for-loans scandal. While denying the opposition charges, Kim still has to explain why 10,000 copies of his book of political essays turned up in a Hanbo warehouse.

Opposition MPs claim the books are proof that Hanbo was financially supporting Kim, known locally as "the crown prince" because of his influence in the Blue House, the presidential mansion. Hanbo says it bought the books as a part of a policy to encourage "good" reading among its workforce; strange, then, that the books were stacked in unopened boxes covered with dust.

### Save it

Old habits die hard, and Vietnamese citizens are proving reluctant to move their savings from under their mattresses and into the safe-keeping of banks. The country's central bank is more than a little frustrated at

this apparently lukewarm support for the fledgling banking system. And how better to encourage tidy financial habits than by holding an essay-writing competition?

The competition, sponsored by The Commercial Bank of Korea and advertised in the local press, asks contestants to write on one of two catchy subjects: "How to encourage people to deposit money with the bank," or "What is the best way to mobilise money, especially for medium and long-term deposit?" Let's hope the \$50 first prize ends up locked away somewhere safe.

### Let's get lost

The St Patrick's Day parade in Castlebar, the west of Ireland home town of European commissioner Padraig Flynn, should be interesting this year. Parade organisers plan to stage a look-alike contest featuring Princess Diana and Lord Lucan, who disappeared back in 1974.

The Connaught Telegraph reports that both the princess and lord have family connections with the town dating back to the early 1700s. A street and park there are named after Diana's family, the Sp



## Rumours sweep Beijing over Deng's health

Leading officials break off provincial tours

By Tony Walker in Beijing

China's top officials have cut short provincial tours to return to Beijing, amid indications that the health of Mr Deng Xiaoping, the paramount leader, has deteriorated sharply.

China's state media gave no sign last night that Mr Deng, 82, may be close to death, but the capital was awash with rumours.

Reuters reported yesterday that President Jiang Zemin had cut short a trip to southern Jiangxi province to hasten back to Beijing. Premier Li Peng had returned from Guangdong, the province adjacent to Hong Kong.

Beijing insists Mr Deng's health is "all right" for a man of his age, but Chinese officials say privately his condition has worsened in the past weeks. "There are doubts whether he

will live beyond the end of February," said one.

But Western diplomats point out that Mr Deng, who was last seen in public in early 1994, has defied persistent reports of his imminent demise. "He dies about four times a year according to the Hong Kong press," said one.

An alternative explanation for the leadership's movements is the crisis over the defection of a senior North Korean official who has taken refuge in South Korea's mission in Beijing.

China fears a further destabilisation on the Korean peninsula when North Korea is facing famine, and doubts persist over its leadership since the death of Kim Il Sung in 1994.

Among the senior leaders back in the capital are Mr Qiao Guohua, who ranks third in the hierarchy, and Mr Zhu Rongji, the vice-premier in charge of

the economy. Both were in southern China.

President Jiang and Premier Li are said to have visited Mr Deng at the weekend. The Hong Kong press prompted a slump in the stock market last week when it reported that the architect of China's economic reforms had suffered a stroke.

Mr Deng withdrew from public life in 1990, but continued to wield influence. Since 1994, however, he has not played a significant role.

Chinese propagandists have been preparing the public for his demise with tributes, including a television series shown early this year. Mr Deng is suffering from Parkinson's disease and other degenerative ailments. He lives in a compound behind the Forbidden City in Beijing.

Stand-off in Beijing, Page 8  
 S Korean economy, Page 8

## Hamanaka pleads guilty to fraud and forgery

By William Dawkins in Tokyo

Mr Yasuo Hamanaka, Sumitomo's disgraced former star copper trader, yesterday pleaded guilty to fraud and forgery involving \$2.6bn.

The charges stem from an illicit metal dealing loss which became Japan's biggest corporate scandal.

Mr Hamanaka's admission came at the start of his trial at Tokyo District Court. The case is likely to raise fresh questions about the efficacy of risk management at Japan's multinational companies.

Dubbed "Mr Five Per Cent" for the share of the world copper market he was believed to have controlled, it is thought he covertly tried to drive up prices in an ultimately futile battle against US hedge funds. However, the Japanese trial does not cover the wider issue of why he tried to corner the market and for whose benefit. These questions are being investigated by regulators in the US and UK, where the deals took place.

Tokyo prosecutors also alleged yesterday that he had received ¥15m (\$120,000) of "gratitude payments" between autumn 1992 and spring 1993 from the Tokyo representative of the UK commodities trading group Winchester Commodities, which had acted as a broker for Mr Hamanaka.

When Sumitomo sacked Mr Hamanaka last June, Winchester denied any responsibility for the losses, maintaining it only had a small involvement with the trading group.

Teles, and wearing a blue suit with green plastic sandals, Mr Hamanaka, 49, simply said: "That is correct," when responding to the fraud and forgery charges. If found guilty, he faces a maximum 15-year prison sentence - five for forgery and 10 for fraud.

On the forgery charge, Mr Hamanaka admitted falsifying managers' signatures on four letters to open illicit trading accounts.

On fraud, he admitted making improper payments of \$771m from Sumitomo's Hong Kong subsidiary to Morgan Guaranty of New York, to cover losses on a copper option account he held there. Morgan Guaranty is not accused of any misdemeanour.

Sumitomo has claimed all along that Mr Hamanaka alone was responsible for the loss and that senior managers knew nothing about it until he confessed after an internal audit last May.

The case could take up to three years under Japan's slow-moving judicial system.

But the outcome is in little doubt - more than 99 per cent of Japanese state prosecutions result in convictions.

## THE LEX COLUMN

### A few dollars more

Is the strength of the dollar a good reason for buying continental European equities? Certainly, the weakness of the D-Mark and other currencies should boost exports, growth and corporate profitability. Understandably, continental stock markets have got off to a cracking start in 1997: Frankfurt is up 12 per cent, Paris 13 per cent and Milan 18 per cent. However, the gains from the swings have been more than lost on the roundabouts; in dollar terms, Frankfurt and Paris are up only 3 per cent, while Milan has risen 8 per cent. Shareholders would have done better to invest in the US, which is up 8 per cent.

Looking at currencies alone, this seems appropriate. True, exporters based on the Continent could see leaps in profitability that more than compensate for the decline in the currency. Hence, the outperformance of automotive, engineering and electronics stocks. But much of European industry - like the media and retailing sectors which have underperformed so far this year - is domestic and so will benefit little from dollar weakness. Meanwhile, European-based multinationals are likely to gain simply because profits made elsewhere will look higher once translated into cheaper domestic currencies.

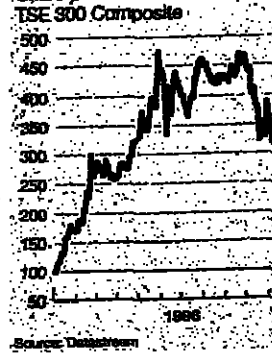
Moreover, dollar strength is not necessarily a buy signal even in those sectors where there is a clear impact on profitability. Unless the currency continues to appreciate, the impact will be one-off. Investors looking for ongoing improvements would do better to pick companies which are making determined efforts to restructure themselves.

FTSE Eurotrack 200:  
 2196.9 (+10.9)

Bre-X Minerals

Share price relative to the

TSE 300 Composite



Source: DataStream

per cent, without any exchange of cash or shares.

Moreover, although estimated ore reserves at Busang have now jumped to 71m ounces, Bre-X's shares look fully priced. Including the \$1.2bn debt which will be taken on to develop the mine, Busang is being valued at around \$10m, similar to Barrick Gold, which has about the same reserves. The difference, of course, is that Busang is still two to three years away from production.

The clear winner in all this is FCX. With Bre-X's 45 per cent stake in effect valued at around \$3.9bn, FCX's 15 per cent stake is worth \$1.3bn, or \$4.68 a share, after subtracting the \$400m it will contribute to construction costs. On this basis, FCX's shares, which jumped 22% on Friday when rumours of the deal emerged, may have further to go.

### Freeport/Bre-X

The Indonesian government's preference for doing its business beyond the gaze of public inquiry remains questionable. That said, privacy has not prevented a fierce struggle for the right to develop the Busang gold deposit. But whether shareholders of Bre-X Minerals, the company that discovered the deposit, have benefited from this process is moot. They can be pleased that they have been freed of an arranged marriage with Barrick Gold. But the emergence of Freeport McMoran Copper and Gold (FCM) as development partner is not obviously a blessing. The terms of the Barrick deal were never made clear, but shareholders are now faced with their share in the project falling to 45 per cent from 90

### Romania

If Romania's promised reforms read like something out of an International Monetary Fund textbook, that is probably because they are precisely that. Exchange controls are to be lifted; tariffs and price controls will be cut; much further privatisation is planned; the budget deficit is to be chopped by two-thirds. But ambitious though these promises sound, there are reasons to give the new government the benefit of the doubt. It has already shown willingness to be brave - doubling fuel prices in the middle of winter and abandoning an absurdly inflated exchange rate. Moreover, it shows every sign of understanding the importance of foreign investment in sustaining recent years' impressive growth rates. Yesterday's conspicuously gloomy government growth forecast - a 2 per cent contraction this year - hardly suggests it is complacent about the urgency of the problem.

Of course, many Western investors will want more evidence before getting involved. Even after the recent vertiginous depreciation - likely to worsen inflation further - it is far from clear that the currency has yet stabilised. Equity investors face more mundane problems too: legal changes guaranteeing the exportability of profits are still awaited; valuations are hopelessly opaque; the markets are illiquid and boast few established blue chip stocks. All the same, booming markets elsewhere in eastern Europe are bound to send investors scurrying in search of new frontiers. Romania is one to watch.

**Banks/supermarkets**  
 The hoary issue of UK supermarkets muscling their way into retail banking has raised its head again. NatWest and Tesco have had a sudden divorce. Mr Peter Ellwood, chief executive at Lloyds TSB, confesses to being more frightened of competition from non-bank retailers than from his traditional rivals. Certainly, it would be foolish to underestimate the competitive threat. Nor should it be exaggerated. After all, Marks and Spencer has been in the financial services business for 12 years, yet operating profits in the last financial year were only \$61m. Lloyds TSB pre-tax profits were \$2.5bn. And assuming a 19 per cent post-tax return on equity, the average for the big four banks, Tesco's \$40m-\$50m investment in its new deal with Royal Bank of Scotland would produce princely profits of \$2m. On this evidence, any inroads retailers are likely to make will be slow. They will not be helped by customer inertia; there is ample evidence to suggest that customers do not regard interest rates as a price in the same way they do petrol.

But while new entrants may not be able to make much money themselves, they can still damage the market. The biggest risk to the banks is not that the supermarkets will steal their business but that they will make it less profitable by cherry-picking the more lucrative products and driving margins lower.

Additional Lex comment on UK casinos, Page 26

## Bonn facing fiscal curbs

Continued from Page 1

defended the "cautious" monetary policy adopted by central banks in the 1990s which had laid the basis for the decline in the cost of long-term borrowing for business. German long-term interest rates were lower than the US, he noted.

Mr Romano Prodi, the Italian prime minister, last night reiterated Italy's determination to join the first round of European monetary union in 1998. Andrew Fisher in Frankfurt writes.

Speaking ahead of a dinner attended by German industrialists and bankers, he said the government was following consistent policies and financial markets recognised this. Italy was not "fudging" or "cheating", he added.

## VW and GM

Continued from Page 1

company to do when faced with allegations that it has been victimised by the improper acts of others. As those acts are discovered, appropriate prosecuting authorities are informed and given our full cooperation in their investigations.

GM would not confirm or deny that an investigation by the US Justice Department was under way.

However, an official at a car industry supplier said Zurich prosecutors had taken two people into temporary custody in connection with the alleged bribery ring. One, a headhunter based in Switzerland, was believed to be the mastermind.

## Romanian PM unveils 'economic salvation' plan

By Chrystia Freeland in Bucharest

Mr Victor Ciorbea, the Romanian prime minister, yesterday announced an economic shock therapy plan to slash the budget deficit, rein in inflation, open up the foreign exchange markets and speed up privatisation.

In a speech broadcast live on television, Mr Ciorbea called the move a "programme of national economic salvation".

The package could be a breakthrough for Romania which, under the leadership of former communists, has lagged behind most of eastern Europe in the transition from central planning to a market economy.

Mr Ciorbea, who became prime minister after the election of a centre-right coalition last autumn, warned the long-suffering Romanian people that the programme would bring fresh pain, forcing the economy to contract by 2 per cent this year. But he promised it would lay the foundations for an economic rebound in 1998 and set Romania on a course of integration with the rest of Europe.

"We must pay a very high price. We are paying for the mistakes of the past but also to guarantee the future," Mr Ciorbea said. "We are paying with months of our lives, with our nerves, with energy and unfulfilled dreams. But we are paying because we are firmly convinced that this will be the last payment of this kind and

in the knowledge that there is no other way."

The radical package follows the precipitous disintegration of the Romanian economy last year, which saw a sharp jump in inflation to nearly 60 per cent and a reintroduction of controls over the foreign exchange market, as the ruling leftist government sought to buy its way to re-election.

The new administration's plan, which the prime minister insisted had to be implemented in one fell swoop, calls for a cut in the budget deficit from last year's 5.7 per cent of GDP to 3.5 per cent this year.

Mr Ciorbea said the government would liberalise the foreign exchange regime from today, and both foreign and domestic banks would be allowed to operate on the market.

He said the government would aggressively push ahead with privatisation, selling off 2,750 enterprises by the end of May. The government aims to sell 69 per cent of Romania's enterprises by the end of the year.

The reform package also calls for the liberalisation of almost all state-controlled prices - which inspired long queues for petrol on the streets of Bucharest yesterday. Fuel prices are set to rise by 50 per cent and utilities, railway transport, urban transport and telephones are also in line for massive increases.

Back in from the cold, Page 18  
 See Lex

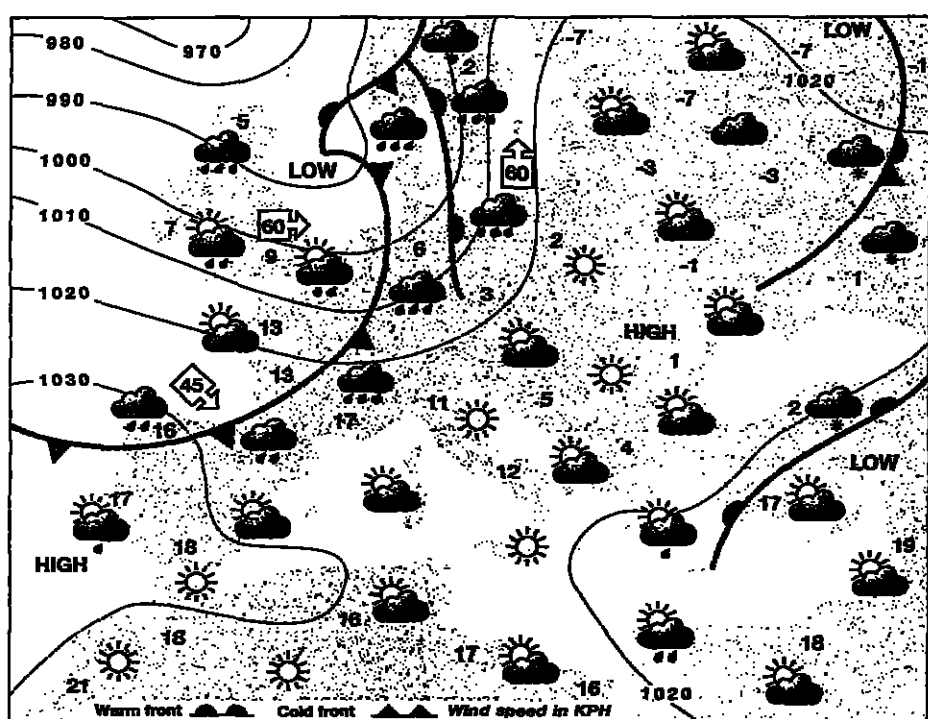
## FT WEATHER GUIDE

### Europe today

Low pressure over the North Sea will bring wind and heavy rain to western Europe. Rain will fall in southern Scandinavia, Germany and eastern France. Showers will develop west of this area, affecting the Benelux, the British Isles and northern France. Southern France and most of the Iberian peninsula will have sunny conditions mixed with cloud. North-western Spain will have rain. It will rain in Switzerland but Austria will be mainly dry. The Balkans will have a mixture of sun and cloud.

### Five-day forecast

High pressure over the western Mediterranean will improve conditions in this area. Bad weather coming from the Atlantic will move towards Scandinavia. Southern Europe will be mainly dry with plenty of sun.



### TODAY'S TEMPERATURES

Maximum	Beijing	sun	4
Minimum	Beijing	sun	4
Abu Dhabi	showers	8	
Accra	showers	8	
Algiers	showers	8	
Amsterdam	showers	10	
Athens	showers	10	
Atlanta	showers	10	
S. Aires	showers	10	
Bahia	showers	10	
Bangkok	showers	10	
Barcelona	showers	10	

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Paris	sun	17	
Frankfurt	sun	17	
Geneva	sun	17	
Gibraltar	sun	17	
Glasgow	sun	17	
Hamburg	sun	17	
Helsinki	sun	17	
Hong Kong	sun	17	
Honolulu	sun	17	
Istanbul	sun	17	
Jakarta	sun	17	
Jersey	sun	17	
Karachi	sun	17	
Kuwait	sun	17	
L. Angeles	sun	17	
Las Palmas	sun	17	
Lima	sun	17	
Lisbon	sun	17	
London	sun	17	
Luxembourg	sun	17	
Lyon	sun	17	
Madeira	sun	17	
Madrid	sun	17	
Melbourne	sun	17	
Moscow	sun	17	
Munich	sun	17	
Nairobi	sun	17	
Naples	sun	17	
Nassau	sun	17	
New York	sun	17	
Nice	sun	17	
Nicosia	sun	17	
Oslo	sun	17	
Paris	sun	17	
Perth	sun	17	
Prague	sun	17	
Rangoon	sun	17	
Reykjavik	sun	17	
Rio	sun	17	
Rome	sun	17	
S. Francisco	sun	17	
Seoul	sun	17	
Singapore	sun	17	
Stockholm	sun	17	
Strasbourg	sun	17	
Sydney	sun	17	
Taipei	sun	17	
Tel Aviv	sun	17	
Tokyo	sun	17	
Toronto	sun	17	
Vancouver	sun	17	
Verona	sun	17	
Vienna	sun	17	
Warsaw	sun	17	
Washington	sun	17	
Wellington	sun	17	
Winnipeg	sun	17	
Zurich	sun	17	

We wish you a pleasant flight.

**Lufthansa**



Acquisition of the refrigeration components division of Alcan in Brazil confirms Bundy's position as the star player in refrigeration systems worldwide. The purchase doubles Bundy's Brazilian refrigeration business and adds ROLL-BOND evaporator systems to its product portfolio.

Bundy is already Brazil's market leader in condenser and freezer-shelf technologies. Now its world-leading ROLL-BOND evaporator technology will facilitate further growth globally and in a Latin American market worth US\$170 million.

reigning customers, including Whirlpool and Electrolux, this new move makes Bundy an even more valuable player.

Bundy is one of TI Group's three specialised engineering businesses, the others being Dowty and John Crane. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide.

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WORLD LEADERSHIP IN SPECIALISED ENGINEERING

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Handwritten text in Arabic script: "مكتبة جامعة القاهرة"







## COMPANIES AND FINANCE: THE AMERICAS

## Brazilian brokers warn over new transaction tax

By Jonathan Wheatley  
in São Paulo

A new tax on financial transactions in Brazil, known as the CPMF, could increase the flow of foreign funds away from Brazil's markets and into overseas depository receipts, according to local stockbrokers.

"Our biggest worry is that the CPMF could drive capital markets offshore," said Mr Robert Barclay of Bozano Simonsen, a Rio de Janeiro investment bank. "People

are very sensitive to the cost of buying shares and this is the kind of nuisance they will try to avoid."

The CPMF (provisional contribution on financial operations) tax is the brainchild of Mr Adib Jatene, former health minister, who persuaded President Fernando Henrique Cardoso to back his call for a temporary tax to cover shortfalls in health spending. Eventually he pressed his budget demands too hard and was forced to resign, but not

before securing congressional approval for his new tax. It was introduced on January 23 and the government hopes it will raise between \$4bn and \$5bn in 13 months. The tax is levied at 0.2 per cent on all financial transactions.

Aware of the effect this could have on foreign equity investments, the government granted them a partial exemption: the tax applies to foreign funds entering and leaving the country on foreign exchange markets, but

is not charged if funds move from one investment to another while in Brazil.

Even so, Mr Barclay feared the total levy of 0.4 per cent would be enough to persuade some investors to switch funds into depository receipts. "There is already a tendency for investors to move to New York because trading in DRs is cheaper," he said. "Now it is cheaper still."

There are signs that the tax is already taking effect. Mr Alberto Alves Sobrinho

of Fair Corretora, a São Paulo brokerage, reckons daily trading in Brazilian DRs has increased by about 10 per cent in the three and a half weeks since the CPMF was introduced. "We can expect that percentage to grow," he says.

Analysts say the partial exemption granted to foreign investors indicates government recognition that the tax may be damaging. Concern over Brazil's worsening current account deficit may yet persuade it to exempt

foreign equity investments altogether.

"The government must pay attention to short-term capital inflows," said Mr Rodrigo Fláes of Icatu, another Rio investment bank. "They cannot afford to turn away more than \$3.5bn."

Investors also worry about the effect of the tax on corporate earnings. Many companies will be forced to absorb the tax themselves. And they will pay the tax more than once - a World

Bank study shows that manufacturing in Brazil involves an average of six different stages, which means average costs will increase by 1.5 per cent. Mr Dany Rappaport, of consultants MCM in São Paulo, said the result would be to punish efficiency.

"Manufacturers are already operating on tight margins, so they will try to cut production costs," he said. "They will waste time looking for other ways to reduce their exposure to the tax instead of concentrating

on their main objective." The tax is not all bad, it is easy to collect and, at least for personal taxpayers, is equitable. The money it will raise is needed in the health service and the government may even welcome its effects on the real economy.

But none of these arguments satisfies capital markets. "If you want to raise taxes there are all sorts of ways of doing it," said Mr Barclay, at Bozano Simonsen. "You do not need a flawed tax like the CPMF."

## Peru family firm indulges in its fancies

The Custer brothers have followed their own particular interests, writes Sally Bowen

When Lima's newest and classiest five-star hotel opened three months ago, it allowed a rare glimpse of one of Peru's most successful but reclusive businessmen: Jacques Richard Custer, of the family-owned firm Richard O. Custer.

Mr Custer retired from the core business in 1990, after about 30 years in charge, to indulge his interest in developing luxury hotels. The 76-year-old distribution and manufacturing company, one of Peru's largest in terms of sales, is now run by the third generation of Custers, and reflects the way many Latin American family firms are shaped by the personalities involved.

Jacques Custer's three sons could hardly be more different. Richard, the eldest, is charming and courteous but, like his father, publicity shy. Andy, the middle brother, plays no active part in the family business but is working within a foundation for dyslexic children set up with his younger brother.

Irrepressible, talented and gregarious, the youngest brother, Felipe Antonio (Tony) Custer, appears to have inherited his grandfather's drive. A Harvard graduate with an MBA from the same institution, Tony Custer loves books, seascapes, boat design and cooking - and relaxes by playing guitar.

A business degree was use-



Tony Custer: providing gourmet chicken meals, designing the uniforms and acting as delivery boy taught him most of what he knows about business

ful "as a piece of paper and in helping to analyse problems", he says, "but I really went to school in my chicken restaurant in Miami". Providing gourmet chicken meals, inventing the marinades, designing the uniforms and acting as delivery boy taught him most of what he knows about business, he says.

Shortly after Jacques Custer retired, the then newly-

elected President Alberto Fujimori applied a "shock" economic stabilisation programme to the chaotic economy. With phenomenally high interest rates and the local currency heavily overvalued against the dollar, there was a two-and-a-half year battle to keep the business afloat.

"It was traumatic for everyone, especially for my brother Ricky, who should-

ered the main burden," says Tony Custer, who was still in Miami at that stage. "But we adapted, and made it at the eleventh hour."

Essential restructuring of the business followed, with affiliated companies in Ecuador and Bolivia pitching in to help the company survive. Once it dug its way out of trouble, Richard took over the core business under the holding Empresas Richard

Custer (ERC), while Tony pulled together the accumulated subsidiaries into the Consumer Products Group (CPG) which he now heads. This includes Demsa, the largest supplier to Peruvian industry of corn starch and glucose inputs for the food industry; Provita, producer of a wide range of jams and puddings; and a 40 per cent stake in the long-standing joint venture with Hoechst

Marion Roussel - the local Peruvian branch produces medicines under licence. The original distribution business retains an exclusive agreement with Procter & Gamble to distribute over-

the-counter pharmaceutical and beauty products, plus New Zealand Dairy Board products and HRM pharmaceuticals. ERC's combined 1996 sales were estimated at about \$200m.

Tony Custer shows no regret at having swapped Coconut Grove for Lima. Late last year, CPG bought out its arch-rival, the Celox distribution chain in Ecuador and Costa Rica, while ERC retains long-standing links with Bolivia. CPG is concentrating on brand acquisitions and new joint ventures, especially with large international food-stuffs companies which may not want to set up in Peru alone. It will look for niche local and export markets in areas where Peru has a competitive edge: in food processing, for example.

One advantage of a family

firm is that, given that the core business is operating smoothly, you can indulge your fancies - which Jacques Custer has done with the highly-regarded Orotels chain of hotels. Although the Swiss family background may have influenced his fondness for fine hotels, Tony's version is that father "had been going to Guayaquil for years and never got a night's sleep in a good hotel, so he built one".

The Custer hotel management company now runs the chain, which consists of four luxury Oro Verde hotels in Ecuador as well as the new one in Lima, which cost its Peruvian, Ecuadorean and Swiss investors about \$40m.

Richard Custer, meanwhile, has his own particular interests: a firm that provides electronic security for banks and another for asparagus export. "I love agribusiness and wanted to get into it for a long time: now I have," he says with quiet satisfaction.

So far, the Custers have kept their business firmly in the family. "We're not afraid of private placements, however," says Tony Custer. CPG did a dry run in 1995, with a "very small roadshow in New York - but we learned what to do to be interesting". He contemplates an initial public offering or a private placement "within 24 months".

The holding company ERC is evaluating a formal partnership with Chile's Luksic group, with which the Custers already have strong business links. A share offering is "on the cards within a couple of years," says Richard Custer. "We're rebuilding our equity base. We're Peru's leading distributor and we're proud of that."

This is the third in a series. Previous articles appeared on January 17 and January 27

## AMERICAS NEWS DIGEST

## Canada eases curbs on foreign banks

The Canadian government is finally easing restrictions on foreign banks operating in Canada, allowing them to open directly-owned branches and use parent capital resources for lending in Canada. The legislative changes, which were tabled in Ottawa on Friday, represent a significant liberalisation of the existing regime, which requires foreign banks' subsidiary operations in Canada to use their own capital base.

The foreign banks, led by Hongkong Bank of Canada, the largest, have long argued that the present regime raised their costs unreasonably and hampered their ability to compete. Canada's foreign banks have dipped from a total of 69 in 1987 to 45 because of the restrictions.

"Foreign banks will now be able to offer more competitive wholesale loan rates to Canadian operations," said Mr Fred Buhler, chief executive of Bank of America, Canada. Mr Youssef Nasr, deputy chief executive of Hongkong Bank of Canada, said his company could continue to operate its retail network through a subsidiary as before, but setting up direct branches of the parent. HSBC Holdings of the UK would enlarge its wholesale banking market. HSBC's capital base is 25 to 30 times that of the existing Canadian subsidiary.

The foreign banks' direct branches will not be able to take deposits in Canada and can opt out of Canada's deposit insurance programme. Hongkong Bank of Canada is one of the few with a retail network.

Robert Gibbens, Montreal

## Telebras eyes Yankee market

Brazil's federally owned telecommunication giant Telebras hopes to tap the US Yankee bond market this year, the company's chief financial officer Mr Sergio Pereira said. "We expect that by the end of March, the Central Bank will answer our request to do a Yankee issue," Mr Pereira said.

Although he refused to say how much Telebras would seek to tap from the US market, he added that "it makes no sense to do a Yankee issue below \$300m". The Yankee issue would be part of \$500m the company wants to tap this year. Telebras last visited world debt markets in February 1996 when it raised the equivalent of \$317m in Italian lire, Mr Pereira said.

To date, no large Brazilian firm has issued debt in the US Yankee bond market, which is more restrictive than the Eurobond market. Mr Pereira said Telebras was meeting US credit rating agencies Standard & Poor's and Moody's, which it hopes will rate the new issue. Both agencies wanted to see Telebras' 1996 results before they rated the paper.

Reuter, Rio de Janeiro

## Sudamtex advances

Sudamtex de Venezuela, the textile and fibres company, announced a net profit of 6.3bn bolivars (\$13.2m) for the six-month period ending December 31 1996, up 22.7 per cent over the same period in 1995. Net sales grew in nominal terms but suffered a 12.9 per cent decrease in real or inflation-adjusted terms to 33.7bn bolivars for the six month period. This decrease was compensated for by lower production and financial costs. A significant share of Sudamtex's sales are dollar-denominated, while the exchange rate of the bolivar, has remained stable since May 1996.

Raymond Collin, Caracas

## Magna 'in German bid'

Magna, the international car parts manufacturer, is bidding about US\$300m for German seat-maker Kelper Recaro, according to industry sources, but may face opposition from France's Bertrand Faure and the leading US seat-makers, Lear and Johnson Controls. No immediate comment was available from Magna.

Toronto-based Magna makes a variety of metal and plastic components for cars and light trucks in North America and Europe, and has nearly \$1bn available for acquisitions. Following a recent US acquisition it is the third-largest North American seat-maker, behind Lear and Johnson.

Magna and Kelper recently formed a joint venture to make seats for a new General Motors model in the US. Kelper also supplies seats to the principal German car makers.

Last December Magna sold 80 per cent of its airbag business to TRW, of the US, in a deal worth more than \$400m.

Robert Gibbens

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

No. 1 in the EuroLira Bond Market in 1994  
No. 1 in the EuroLira Bond Market in 1995  
No. 1 in the EuroLira Bond Market in 1996

 <b>Abbey National</b> Lire 300bn 9.400% due 2000 Lire 300bn Zero Coupon 2001 Lire 200bn 8.800% due 2000 Lire 300bn 7.625% due 2001	 <b>Republique of Argentina</b> Lire 500bn 13.250% due 2001	 <b>Vereinsbank</b> Bayerische Vereinsbank Lire 150bn 9.125% Callable due 2001 Lire 200bn 8.500% due 2001 Lire 200bn 8.150% due 2000	 <b>Crédit Local de France</b> Lire 550bn 9.000% due 2001 Lire 500bn 8.125% due 2006
 <b>EUROFIMA</b> Eurofima Lire 500bn Floating Rate due 2006	 <b>European Investment Bank</b> Lire 700bn 9.800% due 2001 Lire 300bn 8.600% Callable due 1999 Lire 1,000bn Floating Rate due 2001 Lire 1,000bn Floating Rate due 2004	 <b>General Electric Capital Corporation</b> Lire 200bn 8.375% due 2001	 <b>KfW Kreditanstalt für Wiederaufbau</b> Lire 300bn 7.625% due 2002
 <b>Paribas</b> Lire 500bn Floating Rate due 2001	 <b>Rabobank Nederland</b> Lire 200bn 10.10% Callable due 1999 Lire 150bn 9.000% Callable due 2001 Lire 500bn 7.375% due 2008 Lire 500bn Zero Coupon due 2016	 <b>Union Bank of Switzerland</b> Lire 2,500bn Zero Coupon due 2027	 <b>World Bank</b> Lire 250bn 9.375% Callable due 1999 Lire 300bn Capped FRNs due 2003 Lire 1,000bn Zero Coupon due 2006 Lire 3,000bn Zero Coupon due 2016

In 1996, for the third consecutive year, Credito Italiano was the Leading Bookrunner in the EuroLira Bond Market having Lead Managed 47 issues totalling Lire 7,200 billion (US \$ 4.8 billion) with a market share of 20%. Already in January this year, the Bank has Lead Managed 18 new issues totalling Lire 2,900 billion increasing its market share to 35%.

In December 1996, International Financing Review named Credito Italiano as the Italian Lira Bond House of the Year. IFR said "The Bank increased its primary market share by almost 50%, while bringing structural innovation to the market".

Credito Italiano's leadership over the last 4 years is based on an unrivalled placement power resulting from the highest penetration of institutional and retail clients in Italy. Strength in origination, a reputation for structuring innovative deals and providing effective advice on pricing and timing ensures the Bank maintains its leading position.

CAPITAL MARKETS DEPARTMENT

**Credito Italiano**

N.V. Nederlandse Gasunie

DEM 75,000,000  
Inverse floating rate  
notes due 2003

The notes will bear interest at 9.34375% per annum for the interest period 18 February 1997 to 18 August 1997. Interest payable on 18 August 1997 will amount to DEM 46.98 per DEM 1,000 note and DEM 469.78 per DEM 10,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

Notice  
**ADELAIDE BANK LIMITED**  
USD\$250,000,000  
MULTIPLE OPTION FACILITY  
AGREEMENT

DATED MARCH 25, 1994  
In accordance with the provisions of the Transferable Loan Certificate issued on May 11, 1994, notice is hereby given that for the final interest period from February 18, 1997 to March 25, 1997, (hereinafter "Final Period") the Certificate will carry an Interest Rate of 5.9375% per annum.

Barclays Bank PLC, Hong Kong  
As Facility Agent

**ALLIANCE & LEICESTER**

Alliance & Leicester Building Society  
£50,000,000  
Subordinated Floating Rate  
Notes due 2004

For the three months 17th February, 1997 to 15th May, 1997 the Notes will carry an Interest Rate of 6.6675 per cent. per annum with an interest amount of £106.23 per £100,000 principal and £1,062.31 per £1,000,000 principal, payable on 15th May, 1997.

Standard Terms  
Company, London Agent Bank

**BANQUE NATIONALE DE PARIS**

Programme for the Issuance of  
Debt Instruments  
USD 5,000,000  
Floating/Fixed Rate Notes due 2005  
Series 30 Tranche 1

Notice is hereby given that the rate of interest for the period from February 18, 1997 to May 15th, 1997 has been fixed at 8.00000 per cent. per annum. The coupon amount due for the period is USD 1,000,000 and the denomination of USD 100,000 and is payable on the interest payment date May 15th, 1997.

BNP  
Banque Paribas Agence  
Rue de la Harpe 100  
75001 Paris  
(France) 01 42 55 55 55

## NATIONAL TOURIST ORGANISATION OF GREECE ANNOUNCEMENT

The National Tourist Organisation of Greece (NTOG) hereby announces an international auction for the highest bidder with sealed bids and no counter-offers, for the tourist development and long-term use of 1,934.9 stremmas of land (4 stremmas = 1 acre) in the Paliouri area of Chalkidiki.

The auction will take place at the NTOG offices at 7 Voulas Street, 6th floor, Room 616, Athens, on Monday, 30 June 1997 from 10:00 to 12:00 hours before a committee set up for this purpose.

Interested parties can avail themselves of the text of the announcement and the terms of the auction from 20-2-97 onwards from the NTOG offices at 7 Voulas Street, 6th floor, Room 611, Athens, every day from 11:00 to 14:00 hours and from the Directorate of Tourism in Thessaloniki at 34 Mitropoleos Street.

The Director General  
Christophoros P. Sotiropoulos

Handwritten text in a box: 25/02/97



# Know Us By Our Experience In Global Mergers And Acquisitions 1996

Client	Transaction	Value	Client	Transaction	Value
General Motors Corporation	Completion of the split-off of Electronic Data Systems Corporation to its former Class "B" stockholders	US\$29,687,700,000	Eastman Kodak Company	Acquisition of a 51 percent stake in Fox Photo, Inc., a subsidiary of CPM Corp.	US\$56,100,000
Loral Corporation	Sale of the Company to Lockheed Martin Corporation and simultaneous spin-off of Loral Space & Communications Ltd. to Loral shareholders	12,000,000,000	Polaroid Corporation	Purchase of conversion rights exercisable into 4.3 million common shares	34,000,000
U.S. WEST, Inc.	Acquisition of Continental Cablevision, Inc.	11,800,000,000	Chromapharm Health Group Limited	Sale of an U.K. generics business, Approved Prescription Services Ltd., to Teva Pharmaceutical Industries Limited	32,700,000
Amertech International, Inc. and Singapore Telecommunications Limited (in consortium with Tele Denmark A/S)	Merger with Duke Power Company (Pending)	9,973,200,000	BBA Group PLC	Sale of Dunlavy Limited to a new group formed by CINVEN	51,000,000
Levi Strauss & Co.	Acquisition of a 50% less one share interest in Belgacom S.A.	5,077,000,000	Imperial Holly Corporation	Storage investment by Greenstar Group PLC in 1.8 million shares of newly issued common stock representing 27% of Imperial Holly shares outstanding after the sale	50,400,000
BankAmerica Corporation	Advisor to Investment Committee regarding sale of Class E common stock in connection with LSAI Holding Corp. merger	4,300,000,000	Arvida/JMB Partners, L.P.	Defense relating to hostile tender offer by Raleigh Capital Associates, L.P. (Pending)	50,000,000
Petro-Canada	Acquisition of Transportation and Industrial Financing Assets of USIL Capital Corporation	3,500,000,000	Kimberly-Clark Corp.	Sale of a 49.9% interest in its wholly owned subsidiary, HOGLA Ltd., to Kimberly-Clark Corp.	49,900,000
Meridian Bancorp., Inc.	Share capital reorganization	3,500,000,000	Obmeda Inc.	Sale of its subsidiary, Delta Biotechnology Limited, to Centron LLC	45,000,000
IVAX Corporation	Merged with CoreSciences Financial Corp	3,233,000,000	BBA Group PLC	Acquisition of Acadia Partners LP 33% interest in BBA's Signature Flight Support Corporation subsidiary	44,700,000
CBI Industries, Inc.	Merger with Bergen Brunswig Corporation to form BBI Healthcare Corporation (Pending)	2,366,000,000	Elag Bailey Process Automation NV	Acquisition of the Process Automation Division of Elag Bailey Italia from Farmecina S.p.A. (Pending)	42,000,000
Compagnie Financière Richemont AG and Neffold BV	Acquired by Panair, Inc.	2,224,000,000	Borg-Warner Automotive, Inc.	Sale of its North American transmission business to Transmissions y Equipos Mecánicos S.A. de C.V.	40,000,000
Deutsche Postbank AG	Merger between CANAL+ S.A. and Neffold's European operations (Pending)	2,200,000,000	Arvida/JMB Partners, L.P.	Defense relating to hostile tender offer by Raleigh Capital Associates, L.P.	36,700,000
Keynote Holdings, Inc./American Savings Bank, F.A.	Advice relating to an unsolicited takeover attempt of Deutsche Postbank AG by a consortium including Deutsche Post AG, Deutsche Bank AG and Swiss Re	2,200,000,000	Survival Technology, Inc.	Merger with Brunswick Biomedical Corporation (renamed Meridian MedTec Inc.)	32,400,000
Triton Energy Corporation	Acquired by Washington Mutual, Inc.	2,160,000,000	Teatro Petroleum Corporation	Acquisition of Coastwide Energy Services, Inc.	24,000,000
HPS Incorporated	Reorganization of Triton Energy Corporation into Triton Energy Limited, a Cayman Islands company	1,730,000,000	Inhaler Therapeutic Systems	Sale of an equity stake to Baxter International Inc.	20,000,000
AirTouch Communications Inc.	Merger with PHH Corporation (Pending)	1,700,000,000	General Automotive Corporation	Sale of assets of The Flexible Corporation to Universal Coach Parts Inc.	15,200,000
DMG Global, Inc.	Acquisition of remaining 63% of Cellular Communications Inc.	1,650,000,000	Key Group, Inc.	Sale of assets of the Consumer Products Business to Allurata Corporation	14,500,000
Comstar Corporation	Acquisition through merger of The Vigno Corporation	1,610,000,000	Philip Morris Companies Inc. and Kraft General Foods S.p.A.	Sale of the Italian Margarine and Spreads Business to Unigate PLC	12,396,000
Santa Fe Energy Resources	Acquisition of The E.W. Scripps Company cable properties	1,575,000,000	Ansaldo Trasporti S.p.A.	Merger of its signaling systems with those of Compagnie des Signaux et Equipements Electromecaniques SA	Undisclosed
The Continuum Company, Inc.	Restructuring and spin-off of Monterey Resources (Pending)	1,450,000,000	APM Incorporated	Acquired by Computer Sciences Corporation	Undisclosed
Safeway Inc.	Repurchase of 32 million shares of Safeway Inc. from KKR and/or its affiliates (Pending)	1,376,000,000	Automotive Moulding Co.	Acquired by Guardian Industries Corp.	Undisclosed
Alco Standard Corporation	Spin-off of Unisource Worldwide, Inc.	1,364,475,000	Bell Corporation	Acquisition of up to 70% of M.C. Packaging (Hong Kong) Limited (Pending)	Undisclosed
Forman Little & Co.	Acquisition of Community Health Systems, Inc.	1,276,000,000	Banco Bilbao Vizcaya, S.A.	Acquisition through Banco Bilbao Vizcaya Mexico, S.A., Institucion de Banca Multiple, Grupo Financiero BBV-Proforma, the branch network of Banco Credi, S.A., Institucion de Banca Multiple	Undisclosed
Man Inc.	Equity investment by Bancwest, Inc. and recapitalization	1,265,000,000	Banco Bilbao Vizcaya, S.A.	Acquisition through Banco Bilbao Vizcaya Mexico, S.A., Institucion de Banca Multiple, Grupo Financiero BBV-Proforma, the branch network of Banco de Oriente, S.A., Institucion de Banca Multiple	Undisclosed
Aerovias de Mexico, S.A. de C.V. and Corporación Mexicana de Aviación, S.A. de C.V.	Exchange of shares of Aerovias de Mexico, S.A. de C.V. and shares of Corporación Mexicana de Aviación, S.A. de C.V. for shares of Cima, S.A. de C.V.	1,250,000,000	Bank Austria AG	Sale of an equity stake to Campo S.p.A.	Undisclosed
NAV CANADA	Acquisition of Canadian Civil Air Navigation System	1,100,000,000	Bell Communications Research, Inc.	Acquired by Science Applications International Corporation (SAIC) (Pending)	Undisclosed
NGC Corporation	Acquisition of the Warren Petroleum and Gas Marketing Businesses from Chevron Corporation	1,013,400,000	Bell Pharmaceutical Company	Acquired by Sandoz Warburg Inc.	Undisclosed
MobileMedia Corporation	Acquisition of BellSouth Corp.'s MobileComm paging subsidiary and its two-way nationwide nationwide Personal Communications Services License	928,700,000	Borg-Warner Security Corporation and Wingate Partners, L.P.	Merger of Loomis Armored Inc., an affiliate of Wingate Partners, with Wells Fargo Armored Service Corporation, a subsidiary of Borg-Warner (Pending)	Undisclosed
Baxter International Inc.	Spin-off of Allergene Corporation	924,800,000	Beas GmbH, a 50/50%-owned subsidiary of Redland plc	Restructuring of the European roof tile operations of Beas GmbH and Redland plc involving the acquisition of the Redland plc roof tile operations and the set up of Redland Beas Building	Undisclosed
Avia, Inc.	Acquired by HPS Incorporated	800,000,000	Bremer Vulkan Verbund AG	Sale of Neue Coubino Carr & Co. Trading GmbH to MPC Munchmeyer, Peteren & Co. KG	Undisclosed
Sammons Communications, Inc.	Sale of certain cable systems to Lenfest Communications, Inc. and TCR Cable, Inc.	800,000,000	The British Petroleum Company Plc	Sale of interest in Mobil Trust 109/Block 82/Unit to Shell Offshore Inc.	Undisclosed
Hoechst Schering AgEvo GmbH	Acquisition of PGS International NV	725,000,000	The Brooklyn Union Gas Company	Sale of the 50% ownership interest in PennUnion Energy Services, L.L.C. of its subsidiary, BRING Gas Services Corp., to Pennzoil Company	Undisclosed
Cohen Golf Incorporated	Acquired by American Brands, Inc.	720,000,000	Caja de Ahorros de Badajoz	Acquisition of a 10% equity stake in Banco Nacional de Crédito Inmobiliario from Grupo Americano Amara	Undisclosed
The Coastal Corporation	Sale of western coal operations to Atlantic Richfield Company and ITOCHU Corporation	715,000,000	Cadent Holdings Ltd.	Sale of 100% of London Managing Agency to Western General Insurance Ltd.	Undisclosed
South West Property Trust Inc.	Merger with United Dominion Realty Trust, Inc.	583,000,000	Cerner Corporation	Strategic Partnership with Siemens Nixdorf Information Systems	Undisclosed
Air Products and Chemicals, Inc.	Acquisition of 96.7% of Sociedad Española de Carburos Metálicos, S.A.	573,000,000	Chemtron Corporation	Merger of the U.K. refining and marketing interests of its wholly owned subsidiary, Gulf Oil (Great Britain) Ltd., with those of BP Oil U.K. Limited, a wholly owned subsidiary of BP Acquisition and Marco Petroleum Limited, a wholly owned subsidiary of Murphy Oil Corporation (Pending)	Undisclosed
Ralphco Holdings, Inc.	Sale of its branded ready-to-eat cereal and snack business to General Mills, Inc.	570,000,000	Compagnie Financière Richemont AG and Neffold BV	Spin-off to MHI Limited of Neffold's operations in Africa, the Middle East, Greece and Cyprus (Pending)	Undisclosed
RFPP Corporation (a subsidiary of Virginia Retirement System)	Sale of a 100% interest to LF Strategic Realty Investors, L.P.	570,000,000	Compuvision Corporation	Sale of its Open Service Solutions business to an investment group headed by J.F. Lehman & Company (Pending)	Undisclosed
National Empowerment Consortium ("NEC")	Acquisition of 33% of Johannes Industrial Corporation Limited ("Johannic") from Anglo American Corporation of South Africa Limited	566,000,000	Connectex Holding Company (an affiliate of Oak Industries Inc. and Bain Capital Inc.)	Acquisition by Oak Industries Inc. of a 20% minority interest in Connectex Holding Company from Bain Capital, Inc.	Undisclosed
Grupo Empresarial Agrícola Mexicana S.A. de C.V.	Sale of its subsidiary, Fresh Del Monte Produce NV, to IAT Group, Inc. and its subsidiary, United Trading Company Desarrollo & Comercio SA of Santiago, Chile	534,000,000	Digital Domain, Inc.	Sale of a one-third stake to Cox Enterprises, Inc.	Undisclosed
Republika New York Corporation	Acquisition of Brooklyn Bancorp, Inc.	530,000,000	DraftDirect Worldwide, Inc.	Acquired by The Interpublic Group of Companies, Inc.	Undisclosed
Boston Scientific Corporation	Acquisition of Hears Technology, Inc.	500,000,000	El Monte de Sevilla y Huelva	Acquisition of a 10% equity stake in Banco Nacional de Crédito Inmobiliario from Grupo Americano Amara	Undisclosed
Applied Bioscience International Inc.	Merger with Pharmaceutical Product Development, Inc.	483,000,000	EVEREN Capital Corporation	Acquisition of an initial 20% ownership interest in Mentor Investment Group, Inc., the asset management subsidiary of Whelan First Bucher Smelter, Inc.	Undisclosed
Sorinbio & Clobrier	Acquired by May Department Stores Co. and Kinco Realty Company (Pending)	480,000,000	EXOR Group S.A. and Madison Dearborn Partners, Inc.	Merger of its diesel engine activities with Waukeg Diesel International Oy (Pending)	Undisclosed
Parlan, Inc.	Acquired by Proffitt's, Inc.	465,400,000	First Bank System, Inc.	Sale of selected mortgage banking operations to BankAmerica Corporation, Kresco Mortgage Corp. and Columbia National Inc.	Undisclosed
Kellogg Company	Acquisition of the Leader's Bagels Unit of Kraft Foods, Inc.	455,000,000	Harnischfeger Industries, Inc.	Sale of Elgar Electronics Corporation, a subsidiary of Dobson Park Industries PLC, to The Carlyle Group, CFI Energy Ventures LLC and the senior management of Elgar Electronics Corporation	Undisclosed
Bank Austria AG	Sale of a 10.3% stake to Westdeutsche Landesbank Girozentrale	445,200,000	Harnischfeger Industries, Inc.	Sale of IRD Mechanicals, a subsidiary of Dobson Park Industries PLC, to Enck Scientific Corporation	Undisclosed
Quantum Health Resources, Inc.	Acquired by The Olson Corporation	361,400,000	Hoechst AG	Sale of a subsidiary, a subsidiary of Dobson Park Industries PLC, to management	Undisclosed
Meridian Bancorp., Inc.	Acquisition of United Counties Bancorporation	360,000,000	Hoechst AG International Business Machines Corporation	Sale of its subsidiary, Henning Berlin GmbH, to Synthelabo, a subsidiary of L'Oréal	Undisclosed
Teva Pharmaceutical Industries Limited	Acquisition of Boardwalk Laboratories, Inc.	356,000,000	International Business Machines Corporation	Sale of Prodigy Services Co. to International Wireless Inc. and Prodigy Services Co. management	Undisclosed
Energy Ventures, Inc.	Sale of its subsidiary, Mallard Drilling, to Parker Drilling Company	338,000,000	Isstituto Nazionale delle Assicurazioni S.p.A. (INA)	Merger between its insurance subsidiary, CAMAT S.A., with the marine and aviation insurance division of Assicurazioni Generali di Franco (AGF)	Undisclosed
General Electric Capital Corporation (through General Electric Capital Asia Investments, Inc.)	Acquisition of Marubeni Car System Corporation	300,000,000	J. Lewis Partners, L.P.	Sale of Assembly Plant Company to Nebco Evans Distribution Inc.	Undisclosed
Sun Company, Inc. and Sun Oil Britain Ltd.	Sale of Sun Oil Britain Ltd. to Agip (U.K.) Limited	291,000,000	Krone AG	Sale of a majority equity stake to Jemotek AG	Undisclosed
BBA Group PLC	Acquisition of International Airmove Holdings Co. (Pending)	289,000,000	Lehman Brothers Global Asset Management Inc.	Merger of its Selected Growth Stock Portfolio with AMT Capital Funds	Undisclosed
Singapore Telecom International Pte Limited	Sale of its 50% interest in Yorkshire Cable Group Limited to General Cable PLC	280,000,000	Lehman Brothers Holdings Inc.	Sale of domestic money market funds to Federated Investors	Undisclosed
Brookline Corporation	Acquired by Rockwell International Corporation	278,000,000	Lehman Brothers Holdings Inc.	Sale of Lehman Brothers Global Asset Management unit to Legg Mason Inc.	Undisclosed
Great Western Financial Corporation	Sale of Great Western Financial Services and associated assets to Anstalt, Inc.	250,000,000	Lockheed Martin Corporation	Acquisition of Summagraphics Corporation	Undisclosed
Sevcon plc	Acquisition of Insite Diversified Corp.	250,000,000	London Life Insurance Co., a unit of London Life Insurance Group Inc.	Acquisition of The Prudential Insurance Company of America's Canadian Life Insurance Operations	Undisclosed
The British Petroleum Company Plc	Sale of the Marcus Hook Refinery to Tosco Corporation	233,000,000	Magtek Inc.	Sale of certain electrical repair operations to Grand Eagle Companies Inc.	Undisclosed
Dana Corporation	Acquisition of the Sealed Power Division of SPX Corporation (Pending)	235,000,000	The McKinley Group, Inc.	Merger with Excec, Inc.	Undisclosed
Sun Communities, Inc.	Acquisition of manufactured housing community business and portfolio of Aspen Enterprises Ltd.	235,000,000	Neffold BV	Acquisition of a further 12.3% stake in Telepiu S.r.l., the Italian pay-TV	Undisclosed
PCI Services, Inc.	Acquired by Cardinal Health, Inc. in an exchange of shares	206,000,000	Network Viriphoria Inc.	Acquisition of NatCom Systems, Inc.	Undisclosed
Retail Property Investors, Inc.	Sale of its assets to Glenside Realty Trust	200,000,000	OMV Aktiengesellschaft	Sale of 70% of Chemie Linz GmbH, its wholly owned fine chemicals subsidiary, to DSM NV	Undisclosed
HIS Resources Inc.	Acquisition of Title Master Oil Company	196,200,000	Pennzoil Company	Acquisition of the 50% ownership interest in PennUnion Energy Services, L.L.C. of BRING Gas Services Corp., a subsidiary of The Brooklyn Union Gas Company	Undisclosed
Bell Corporation	Sale of its remaining 42% stake in Bell-Foster Glass Container Co. to Compagnie de Saint-Gobain SA	190,000,000	Pennzoil Company	Privatization of Venezuelan Exploration Properties	Undisclosed
Rakapoll Finance NV	Merger of its subsidiaries SICOR S.p.A., Simesta Lerma S.A. de C.V. and Lerma S.A. de C.V. with Cima, Inc. (Pending)	187,600,000	Pennzoil Company	Sale of its shares in Chatham & Co. Ecclesiastical Insurance Group plc	Undisclosed
Pennzoil Company	Sale of certain Canadian SPT assets to Gulf Canada Resources Limited	184,000,000	Pennzoil Company	Sale of a portfolio of patents and related intellectual property to Medtronic, Inc.	Undisclosed
Chicago Dock and Canal Trust	Acquired by CityTrust Center, L.L.C. (Pending)	174,600,000	Pennzoil Company	Sale of Reflex software to Parametric Technology Corporation	Undisclosed
Varian Corporation	Acquisition of Breton, Incorporated	174,000,000	Pennzoil Company	Acquisition of the Cassidy Davis Managing Agency (Pending)	Undisclosed
CheckFree Corporation	Acquisition of Servisys Systems Holdings Inc.	172,000,000	Pennzoil Company	Acquisition of the Graver and Tilling Managing Agency (Pending)	Undisclosed
Caselle Harlan Farmers II, L.P.	Acquisition of the class and schedule businesses of CJC Holdings, Inc. and I.G. Balfour Company, Inc.	172,000,000	Pennzoil Company	Sale of Assets and Business of Shell Polypropylene Company to Unico Carbide Corporation	Undisclosed
Boston Scientific Corporation	Acquisition of EP Technologies, Inc.	169,200,000	Pennzoil Company	Sale of Garden State Health Plan to AmeriChoice Corporation	Undisclosed
American National Power (a subsidiary of National Power PLC)	Acquisition of Millport, Massachusetts independent power project from Barron Corporation and Jones Capital Corporation	165,500,000	Pennzoil Company	Financial Advisor to Independent Directors re: offer by Sandoz Ltd. to acquire the remaining 27% of Sysmex, Inc.	Undisclosed
C-Code Microsystems Inc.	Acquisition of DwiCom Inc.	162,000,000	Pennzoil Company	Sale of its wholly owned subsidiary, UB Networks, to Newbridge Networks Corp. (Pending)	Undisclosed
Banco Alcala, S.A.	Sale of Banco Granada Jerez to Caja de Ahorros y Pensiones de Barcelona (la Caixa)	160,000,000	Pennzoil Company	Sale of Bette Plant to Murray & Roberts Engineering Holdings Ltd.	Undisclosed
Sperry Marine Inc.	Acquired by Litton Industries Inc.	150,000,000	Pennzoil Company	Acquisition of the polyethylene terephthalate (PET) packaging resins business from Alko Nobel NV	Undisclosed
Lehman Brothers Holdings Inc.	Sale of a portfolio of South Florida shopping centers to Colony Capital Inc.	150,000,000	Pennzoil Company	Sale of the Kendall/Anale* business unit of its Lubricants Group to Sun Company, Inc.	Undisclosed
One Stop Mortgage, Inc.	Acquired by Ames Financial Corporation	147,400,000	Pennzoil Company	Sale of the grease business unit of its subsidiary, Southwest Petro-Chem Inc., to Exxon Company, U.S.A.	Undisclosed
Odyssey Pharmaceuticals, Inc.	Acquired by Watson Pharmaceuticals, Inc. (Pending)	135,000,000	Pennzoil Company	Sale of the LubriLube* and private label equipment business unit of its subsidiary, Southwest Petro-Chem Inc., to Starr Corporation	Undisclosed
HIS Resources Inc.	Acquisition of Basin Exploration's DJ Basin assets	125,000,000	Pennzoil Company	Sale of the principal operating assets of Wynn's Climate Systems, Inc. to Moog Automotive, Inc., a wholly owned subsidiary of Cooper Industries, Inc.	Undisclosed
Singapore Telecom International Pte Limited	Sale of its 50% interest in Cambridge Holdings Company Limited to Comcast UK Cable Partners Limited in exchange for 8,839,663 shares in Comcast UK Cable Partners	122,900,000	Pennzoil Company		
Charoencore Group plc	Merger with Durvill Molecular Corporation	120,000,000	Pennzoil Company		
Empire Energy Corporation	Acquired by Northwestern Public Service Co.	120,000,000	Pennzoil Company		
Hoechst AG	Sale of 49% of the human vaccine business of its Behringwerke AG subsidiary to Chiron Corporation	117,800,000	Pennzoil Company		
Microtec Research, Inc.	Merger with Mentor Graphics Corporation	117,000,000	Pennzoil Company		
The Albert Faber Group PLC	Sale of its North American Distribution business to RC Distribution Holdings, Inc., a company organized and controlled by Roscoff, Inc.	115,000,000	Pennzoil Company		
Lehman Brothers Merchant Banking Partnerships	Sale of its 18.3 percent interest in Space Systems/Loral, Inc. to Loral Space & Communications Ltd.	113,900,000	Pennzoil Company		
Philip Morris Companies Inc. and Kraft Jacobs Suchard Ltd.	Sale of the United Kingdom Margarine and Spreads Business to Unigate PLC	107,304,000	Pennzoil Company		
International Jensen Incorporated	Acquired by Racore Corporation	103,000,000	Pennzoil Company		
Alliance Pharmaceutical Corp.	Strategic Alliance with Hoechst Marion Roussel	100,000,000	Pennzoil Company		
Fucantini Casini Nevati Italian S.p.A.	Acquisition of the remaining 50% interest in New Suter Diesel AG and New Suter Diesel NV held by Bremer Vulkan Verbund AG	96,000,000	Pennzoil Company		
Setco Group	Acquisition of a 3% equity interest of FT. Telford	85,000,000	Pennzoil Company		
Executive Risk Inc.	Repurchase of 2.51 million of its shares held by Aena Life & Casualty Co.	75,000,000	Pennzoil Company		
Hertle Group PLC and its main operating subsidiary, Hertle Finance Limited	Acquired from its shareholder group by Citicorp Financial Corporation	66,000,000	Pennzoil Company		
MDT Corporation	Acquired by Getinge Industri AB	62,800,000	Pennzoil Company		

Whether it's our leadership in capital markets, our relationships with major companies and governments, or our experience and capabilities in products and markets globally, businesses and investors are turning to Lehman Brothers.

## LEHMAN BROTHERS

## COMPANIES AND FINANCE: EUROPE

# Kemira ends year ahead at FM851m

By Our Financial Staff

Strength in agro-business helped Kemira, the Finnish chemicals group, offset weakness in pigments to push up 1996 pre-tax profits to FM851m (\$170m), or FM5.1 a share, from FM718m, or FM4 a share, a year earlier.

The result, struck on sales of FM13.47bn against FM13.28bn, was ahead of analysts' forecasts and initially welcomed by the Helsinki market, where the shares climbed FM1 to FM5.8 in the morning, before closing down FM0.40 at FM5.60 against a falling index.

The group said weakness in titanium dioxide, in which it is the world's third-biggest producer with 8 per cent of the market, was offset by favourable developments in agro-business, chemicals and paint.

Group sales were helped by improved demand for plant nutrients in Europe and larger sales volumes of industrial chemicals, it said.

Kemira's pigments division suffered an operating loss of FM21m, compared with a profit of FM255m a year earlier, with sales down 7 per cent at FM2.11bn.

The company said that it expected demand for titanium dioxide - a colouring agent used in the manufacture of paints, plastics and paper - to pick up, providing economic growth continued.

The price rises announced

in December would also help. Mr Heimo Karinen, chief executive, was upbeat on the unit's prospects this year. "I believe that price hikes will be able to boost the unit to profitability," he said.

Kemira's chemicals business had operating profit of FM421m, ahead 11 per cent, on sales of FM3.1bn, up 10 per cent from a year earlier. Here, growth in industrial chemicals offset weakness in chemicals used in pulp and paper production, which was hit by falling demand.

Operating profits in the agro-business unit grew 14 per cent to FM746m on a 3 per cent year-on-year rise in sales to FM6.28bn.

The company expects further strength in this area, following the European Union's relaxation of its set-aside policy, under which 5 per cent of fields are to be left fallow instead of the current 10 per cent.

The paints division reported operating profits of FM222m, up from FM144m a year earlier on sales ahead 8 per cent at FM1.52bn.

On the outlook for the group, Mr Karinen said he had "no reason to doubt a continuation of the good development" for this year.

He said the agro-business side was in talks on a tie-up in China, an important export market for company, which might involve joint production.

# Solvay keeps its shine

The shares have risen despite the company's poor performance

After the irrational exuberance come the explanations. So it goes with Solvay, Belgium's largest chemicals company. Last month, Solvay's share price soared. The movement owed nothing to the company's current, or even likely, business performance, according to analysts based in Brussels.

The shares, which last year traded between BFr17,000 and BFr18,000, climbed to a peak of BFr23,300 on January 23.

The rise followed profit downgrades, as analysts cut their forecasts to reflect anticipated underperformance in the group's core bulk chemicals businesses.

Last week, the company confirmed such gloom by unveiling an 8 per cent decline in profits last year, to BFr11.5bn (\$331m). But even this has failed to remove the share's shine. It is now trading at about BFr21,000.

The inherent contradiction between the company's poor operational performance and its buoyant share price has proved fertile ground for creative reasoning. "Some are suggesting the movement is a re-rating prompted by the company's expansion into pharmaceuticals," one Brussels-based analyst says, "but there is no evidence at all that Solvay deserves such a re-rating."

Indeed, the theory is flawed in two ways. To begin with, health, Solvay's smallest division, accounted for just 16 per cent of group sales last year.

Other chemicals companies striving to unlock the value of their drugs busi-

## PROFILE

## SOLVAY

Market value: \$5.2bn Main listing: Brussels

Historic P/E

15.1

Gross yield

2.56%

Earnings per share

BFr 1,228

Current share price

BFr 21,375

Share price

relative to the Bel 20 Composite

100

105

110

115

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## COMPANIES AND FINANCE: EUROPE

# Currency swings hit profits at SAS

By Hugh Carnegie  
in Stockholm

Profits at Scandinavian Airlines System slid 31 per cent in 1996, under the pressure of higher costs, adverse currency movements and increasing competition.

A worse-than-forecast fall in pre-tax profits in the fourth quarter, from SKr497m in fourth quarter 1995 to SKr365m (\$49.6m), mainly caused by currency movements, stalled hopes of a year-end pick-up.

That left full year pre-tax earnings down from SKr2.8bn to SKr1.8bn.

The airline has undergone stringent cost-cutting exercises in recent years.

It expected further increases in competition this year, putting more pressure

on fares and revenues. The carrier said it was taking "a number of measures" to "avoid a weakening of the 1997 result".

SAS, which is jointly owned by Danish, Norwegian and Swedish interests, achieved a 7 per cent increase in traffic in Europe during the year - slightly ahead of the industry average of 6 per cent. But this was insufficient to counter the factors working against the airline.

Turnover in the fourth quarter rose from SKr6.6bn to SKr9.1bn, but fell over the full year from SKr35.4bn to SKr35.2bn, chiefly because of currency movements.

SAS said turnover rose almost 7 per cent over the full year when adjusted for currency swings.

At the same time, the airline suffered a significant increase in costs, with operating expenses rising from SKr30.6bn to SKr31.5bn.

The outcome would have been worse - a near 11 per cent increase - but for currency changes.

Mr Jan Stenberg, chief executive, said he was "not at all satisfied" with the cost development. "We should have achieved a better result in this economic situation," he said.

He added the airline aimed to hold 19 earnings at the level of 1996.

An 8 per cent increase in payroll costs, caused by an increase in the workforce and new agreements, was the main contributor to the rise in costs, SAS said. However, increases in fuel



Jan Stenberg: 'not at all satisfied' with cost-cutting effort

prices were also a factor. The airline felt the effects of growing competition in 1996. With eight new competitors entering SAS's home Scandinavian markets, it lost market share in Denmark and Sweden.

It also warned of growing competition on its high-earning core routes between Copenhagen, Stockholm and Oslo.

There was a fall in the

yield - the average passenger revenue per passenger kilometre - of 6 per cent, although again this was largely due to currency swings, SAS said.

The cabin factor, or capacity utilisation, fell 1.5 percentage points to 63.5 per cent. SAS, which relies heavily on high-fare business travellers, said it aimed to increase leisure travel, to use more capacity.

## Gazprom in move to defend ADR price

By John Thornhill  
in Moscow

Gazprom is pressing a foreign investment group to liquidate a fund created specifically to trade in the Russian gas monopoly's domestic shares, in an attempt to defend the premium price of its recently-issued American Depositary Receipts.

The company said yesterday that Mr Rem Vykhritsev, Gazprom chairman, had written to the Regent Group, saying its fund contravened Russian laws restricting foreign ownership of strategic assets.

The company said yesterday that although it had earlier met with Regent, it had not approved the fund's plans. Gazprom has the right to refuse registration of newly-acquired domestic shares.

The Hong Kong-based Regent Group, one of the biggest portfolio investors in Russia, established the Regent Gaz Investment Company to exploit the theoretical arbitrage possibilities between Gazprom's domestic shares and its ADRs, issued last October at a 400 per cent premium.

But the scheme has caused much uncertainty. Over the past month, Gazprom's ADRs have fallen 19 per cent to \$17.70, while its domestic shares have risen 27 per cent to \$0.48.

## EUROPEAN NEWS DIGEST

## Private sale likely for Thomson-CSF

Mr Alain Juppé, the French prime minister, is expected to announce this week that he will again try to privatise the Thomson-CSF defence electronics company in a private trade sale, rather than the public flotation which the management of the state company had sought. The first attempt at privatising Thomson-CSF, together with the Thomson Multimedia consumer electronics business, was aborted last December after the official privatisation commission decided against the government's preference of the Lagardère group over Alcatel as the buyer.

Having quickly decided to go ahead with privatising Thomson-CSF separately, Mr Juppé has since taken weeks to decide on the manner of the sale. After holding talks last week with the heads of Thomson-CSF, Lagardère and Alcatel, Mr Juppé was yesterday said to be on the verge of launching another trade sale, as sought by the two industrial contenders for the state company - Lagardère and Alcatel.

David Buchan, Paris

## Caspian eyes Ukraine market

Caspian, a New York-based asset management group specialising in emerging markets, is poised to launch an investment trust dedicated to the infant equities market in Ukraine. Mr James Churn, managing director, yesterday said Caspian hoped to raise \$25m-\$50m from institutional investors in time for a spring launch. The Ukrainian market, with a capitalisation estimated at \$10bn-\$15bn, has attracted growing investor interest in the wake of recent economic stability. Caspian joins Regent Pacific, a Hong Kong-based fund manager, in targeting Ukrainian equities even before the country completes its mass privatisation programme.

Analysts estimate 80 per cent of national assets remain state-owned, and the development of the equities market still depends on the government's commitment to privatisation.

Matthew Kaminski, Kiev

## Akbank posts 43% advance

Akbank, Turkey's biggest private-sector commercial bank, yesterday announced pre-tax profits of \$669.2m, up 43 per cent. Analysts said the bank's results came largely from its portfolio of high-yielding Treasury bills, estimated at about 30 per cent of its \$4.36bn balance sheet.

John Barham, Ankara

## Océ upbeat after Nixdorf printers buy

By Gordon Cramb  
in Amsterdam

Océ-van der Grinten, the Dutch reprographics group, expects sales to reach F1.5bn (\$2.66bn) this year - a rise of 19.8 per cent - and is looking for even stronger growth in earnings.

Mr Harry Pennings, chairman, made the forecast yesterday in detailing the company's performance for the year to November, when net

profits were up 56.6 per cent to F189.5m.

Turnover, which was 42.3 per cent ahead at F1.417bn, was swelled by the F1.88bn acquisition of the printer division of Germany's Siemens Nixdorf, included from April.

The purchase, Océ's biggest, gave the company "the critical mass needed to accelerate the build-up of its position in the medium and high-volume segments of the

market and to consolidate its position in the very-high volume segments".

Although the newly acquired unit would produce lower profit margins than the group's main copiers business, also operated on lower cost.

In addition, Mr Pennings said, the group would receive business from customers facing printer orders at the same time as those for other Océ products.

"The sectors are converging to an extent. Increasingly, hardware suppliers are being asked to provide total solutions," he said. These would often take the form of a combined copier and printer function which would be contained in a machine it was to start shipping this year.

For the fourth quarter, net profits jumped 68 per cent to F162m, on sales 50 per cent higher at F1.27bn.

Over the year, excluding the effects of both the take-over and positive exchange rate, growth in revenues was 15 per cent.

From net earnings of F19.06, compared with F16.64 a year earlier, Océ is paying a dividend of F13, against F12.50. The company said it was considering a one-third payout ratio to leave enough for investment. Its shares dipped 70 cents to close in Amsterdam at F1240.30.

## Telefónica sell-off finds an eager home market

The enthusiastic reception within Spain for the privatisation issue points the way for the future

The concept of people's capitalism has struck root south of the Pyrenees, if yesterday's sale of the Spanish state's remaining 21 per cent equity in Telefónica is anything to go by.

The success of the sale, the first market privatisation of a large state-controlled company, also points the way ahead for further large disposals of state equity in Spain. The chief lesson from the telecoms sale is that the structure of future offers should be weighted towards Spanish investors.

Seppa, the finance ministry's portfolio company that owned the stock in Telefónica, took a gamble when it routed the bulk of the disposal towards the domestic market and, in particular, towards small Spanish savers.

When the state sold 10 per cent of Telefónica in October 1995, 49 per cent of the disposal was offered to foreign institutions; this time, the international funds were offered only 32 per cent.

In the event, the risk has paid off handsomely for the retail tranche, which was about seven times oversubscribed.

Yesterday's gamble has now become today's certain bet. "What Telefónica has done is to set a trend," said Mr Juan Bastos, chief executive of Madrid broking house Ibersecurities. "Domestic-led placements

are going to become the norm."

With more than 1m individual equity holders, Telefónica is the first massively-owned stock to be traded on Madrid's Bolsa. One in five household heads in Spain reportedly put in bids for the telecoms company during its privatisation, and the operator now has five times more

**The chief lesson from the telecoms sale is that the structure of future offers should be weighted towards Spanish investors**

shareholders than any other Bolsa stock.

The people's capitalism torch is now likely to be taken up by Endesa, the large electricity power group which is due to tap the markets towards the end of this year. After the Telefónica experience, everything suggests that Spain's small savers will dominate the Endesa offer.

The state owns 66 per cent of the Endesa group, the largest domestic generator and distributor, and it plans to reduce its equity to below 50 per cent. The size of this offer could rival that of Tele-

fónica, as the state's stake is worth some Pta1,757bn (\$12.3bn) at current market prices.

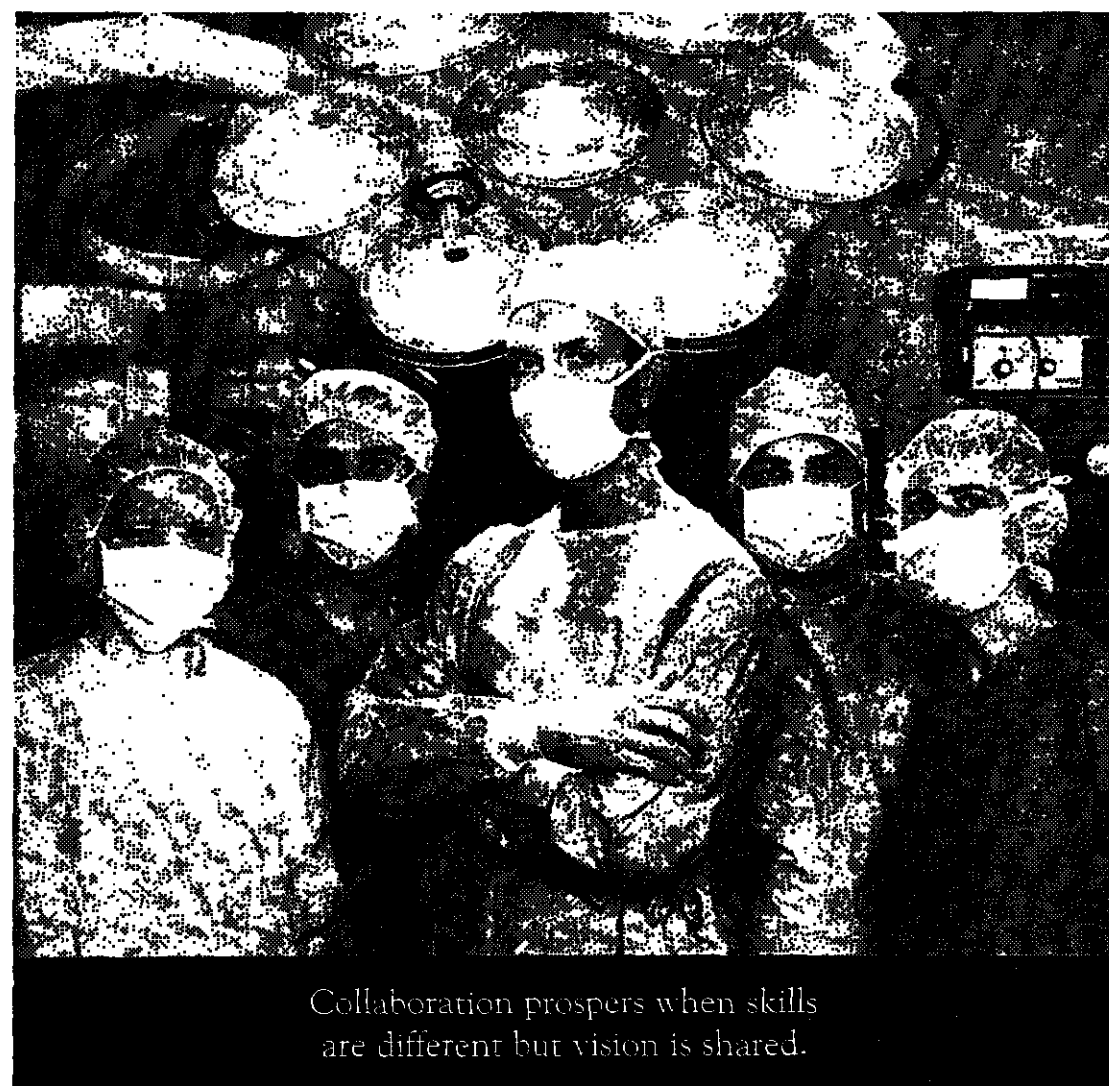
The trend towards domestically-weighted offers is also expected to be in force for the disposal of the state's remaining 10 per cent in Repsol, the oil, gas and chemical conglomerate, valued at about Pta176bn, which is scheduled for April.

The Telefónica privatisation has opened the door for equity investment to a growing pile of domestic savings which, at a time of falling interest rates and lowered public debits, was seeking alternatives to the fixed-income instruments that have traditionally absorbed the surplus cash of Spanish households.

These savings have, moreover, been directed towards the equity market by the centre-right government which last summer allied guidelines that treat Bolsa earnings as taxable income and subject to the top marginal rate of 56 per cent.

Under the new rulings, tax is abolished on the first Pta200,000 earned in a fiscal year from the market, and there is a single 20 per cent tax on subsequent earnings. The government set the stage for people's capitalism - with the Telefónica privatisation - has run up the curtain.

Tom Burns



Collaboration prospers when skills are different but vision is shared.

U.S. DOLLAR CLEARING

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It is not enough to simply acknowledge the strength of others, you must also have the knowledge and skills to use it wisely. When Swiss Volks Bank (SVB), a leading Swiss bank and a subsidiary of Credit Suisse, was looking to consolidate their network of correspondent banks for U.S. currency from 50 down to one, they chose Bankers Trust. We offered them proven excellence in correspondent banking services, including Direct Customer Transfer, a service that offers a package of technology and information for commercial payment business. We also offered local presence in key cities around the world. Working with Bankers Trust, SVB was able to lower costs and improve efficiencies of information management. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

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### FIDELITY GLOBAL SELECTION FUND

Société d'Investissement à Capital Variable  
Kansallis House, Place de l'Etoile,  
L-1021 Luxembourg  
R.C. Luxembourg B 27.223

### NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Shareholders of Fidelity Global Selection Fund Sica ("the Company"), organized under the laws of the Grand Duchy of Luxembourg, will be held at the registered office of the Company, Kansallis House, Place de l'Etoile, Luxembourg, at 11.00 am on February 27, 1997, specifically, but without limitation, for the following purposes:

#### Agenda

1. Presentation of the Report of the Board of Directors;
2. Presentation of the Report of the Auditor;
3. Approval of the balance sheet and income statement for the fiscal year ended October 31, 1996;
4. Discharge of the Board of Directors and the Auditor;
5. Election of six (6) Directors, specifically the re-election of Messrs Edward Johnson 3d, Barry RJ Bateman, Charles TM Collis, Charles A Fraser, Jean Hamilton and Helmut Frans van den Hoven, being all of the present Directors;
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg;
7. Any other business that may properly come before the Meeting;

Approval of items 1 through 7 of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present.

Subject to the limitations imposed by the Articles of Incorporation of the Company with regard to ownership of shares which constitute in the aggregate more than three per cent (3%) of the outstanding shares, each share is entitled to one vote. A Shareholder may act at any Meeting by proxy.

Dated: January 27, 1997

By order of the Board of Directors

**Fidelity Investments**



## COMPANIES AND FINANCE: ASIA-PACIFIC

## Woolworths up 8.6% despite sector weakness

By Nikkai Tait  
in Sydney

Woolworths, one of Australia's two big retail groups, shrugged off a sluggish retail market to report an 8.6 per cent rise in interim profits after tax to A\$147.6m (US\$113.1m).

The company was also optimistic about the current trading period. Sales in January had been "quite

strong", and although February was "a little softer in relative terms", it showed an improvement on the previous year.

However, the group said the next couple of months - after the Australian summer holiday period - would be critical. Mr Reg Clairs, managing director, stressed that the biggest challenge would be cost-containment.

The first-half result was

scored on sales up 8.61 per cent, at A\$8.21bn. Earnings before interest and tax rose more strongly to A\$256.7m, against A\$230.4m. Interest charges were almost 50 per cent higher at A\$23m, compared with A\$15.8m.

Woolworths - which has no connection with the US chain with the same name - said its total trading area increased by 5.85 per cent, with the number of outlets

increasing to 1,080. On a "same-store" basis, first-half sales increased by 3.77 per cent.

In the core supermarkets division, sales rose from A\$6.42bn to A\$6.97bn, with earnings before interest and tax (EBIT) increasing from A\$317m to A\$324m. This represented a decline in the ratio of sales/EBIT ratio, from 3.39 per cent to 3.36 per cent.

The group blamed the fall on competition, but said profitability in the sector had "stabilised".

Woolworths is the largest retailer of branded packaged groceries in Australia, with a market share is 34.3 per cent, compared with rival Coles Myer's 26.3 per cent.

Woolworths also revealed plans to expand its wholesaling operations through the Australian Independent

Wholesalers business which it acquired a part of last year's takeover of Cannons Foodstore group.

Arnotts, an Australian biscuits and snacks group 70 per cent-owned by Campbell Soup of the US, yesterday began to rede staffing in an attempt to deal with an extortion that which has seen its profits removed from supermarkets in eastern Australia.

The company said that it had reduced overtime at production plants across the country.

An extortionist has threatened to distribute packages of poisoned Arnotts' biscuits unless police officers take lie detector tests over evidence given in the trial of Mr Ronald Thomas, who was convicted of the murder of a Sydney bookmaker and his girlfriend in 1991.

## Reliance appoints accounts adviser

By Tony Tassell in Bombay

Reliance Industries, the Indian petrochemicals to textiles group, has signalled a shift towards greater disclosure of its accounts as part of its plans to list its securities in the US.

The company, which is controlled by the Ambani family, has appointed Deloitte Touche Tohmatsu International to advise it on adopting best international practice on accounting standards.

Reliance said it was planning to list its securities on the US market. This would require it to file accounts with the Securities and Exchange Commission, the US market regulator. The adoption of the US Generally Accepted Accounting Principles (GAAP) standard, including the consolidation of accounts and quarterly reporting.

Analysts said the appointment of DTI also represented a step by Reliance towards boosting international investor confidence in the company after a series of controversies over the past few years.

They added that the move reflected increasing pressure on Indian companies to become more transparent. Indian companies have been criticised in the past for the levels of disclosure in and reliability of their accounts.

Mr V.V. Sivakumar, head of research, with brokers Peregrine India, said the DTI appointment was a positive step by Reliance, but warned that any US listing of Reliance securities or its adoption of GAAP standards was likely only in the long term. He also said Reliance had no plans to make an issue of fresh equity on the US market.

The US listing would be sought for its bonds and its existing Global Depositary Receipts which are listed in other international markets, he said.

William Dawkins

## Winds of change force Japan 'convoy' to scatter

Share prices between strong and weak sectors, as well as within those sectors, have started to diverge sharply

Until recently, the distinction between Japan's corporate winners and losers was blurred by the "convoy" system, in which strong companies shepherded weak ones in the interests of collective strength.

The stock market's partial recovery since the turn of the year shows that the long talked-of breakdown in the convoy system is for real. Share prices between strong and weak sectors, as well as within sectors, are diverging sharply, rather than rising or falling within predictable bands, as they have done for much of the past two decades.

This phenomenon reveals much about how Japanese industry is changing. Every quoted company once benefited from an implicit guarantee that it would be bailed out by either a corporate relative, its main bank or the government. For example, Itoman, the trading group, which went bust in 1993, merged with an unquoted trader, Sumikin Bussan, and reoffered on the over-the-counter market later that year.

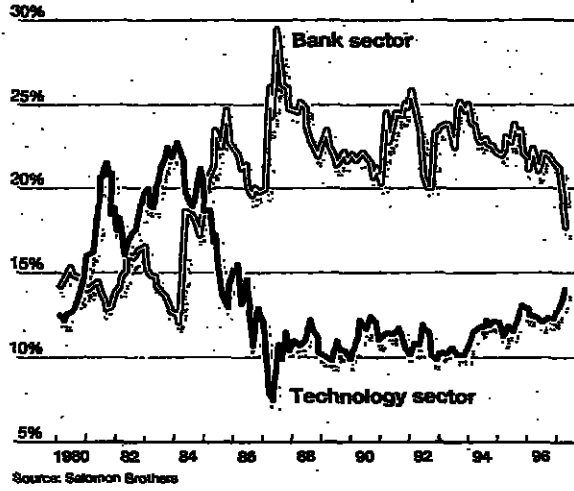
But potential saviours, often facing greater competition, now need to concentrate on improving return on equity, rather than fostering relationships. Meanwhile, the government is withdrawing protection where this does not pose systemic risk.

A signal of this new toughness was the finance ministry's decision last November



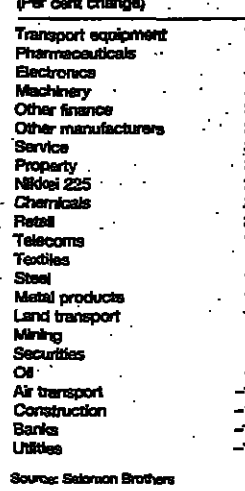
Trading places

as a per cent of TSE market capitalisation



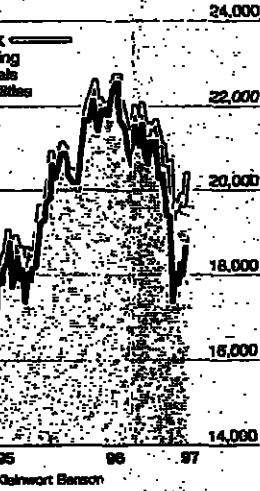
Performance

July 3, '95 - February 14, '97



Nikkei 25 Average

May 1995 - February 1997



to order the closure of Hanwa Bank, a small regional institution - the first enforced shut-down in more than 50 years. Taking its cue from the ministry, Sakura Bank bluntly refused early this month to forgive loans to Apollo Leasing, a troubled financial group, which continues to trade.

This new readiness to let the insolvent sink or swim has led investors to flee troubled companies, on the assumption - not always correct - that nobody will come to the rescue. However, when the share price of Nippon Credit Bank collapsed recently, the government announced that, unlike Hanwa, NCB was too important to be allowed to fail.

But banks would be the prime losers in a new wave of corporate bankruptcies - one reason why the sector has fallen faster than the market. More revealing still, a sharper than usual difference has emerged over the past three months between the share price performance of well-capitalised Bank of Tokyo-Mitsubishi and laggards like NCB or Hokkaido Tokai Bank.

In addition, investors have realised that the domestic economy is set for a long period of slower growth than in the late 1980s - a conclusion crystallised by a tight 1997 government budget.

Exporters' shares started to outperform those of domestically-based sectors

when the yen began its 35 per cent fall from its record high against the dollar in April 1995, and the gap has widened since the turn of the year.

Shares of precision equipment makers, and the stronger car and electronics companies, have risen to post-war highs, while share prices in domestically orientated sectors, such as construction, steel and paper, have languished.

Even within the top sectors, there are clear distinctions. The share prices of Toyota and Honda, for example, have outperformed more domestically-dependent Mitsubishi Motors. Similarly, Canon, the multinational

office equipment manufacturer, has outperformed rival Ricoh.

International companies are reaping the benefits of a decade of restructuring forced on them by the yen's strength from the 1985 Plaza Accord until late 1995.

But many domestically-based companies, especially banks, have only just started to undergo the same process, as domestic markets gradually open up to competition.

Deregulation of domestic markets is happening piecemeal, with the exception of prime minister Mr Ryutaro Hashimoto's "big bang" plan to make the Tokyo financial markets as efficient as London or New York by 2001 - a negative for the shares of

banks and stockbrokers. In other sectors, deregulation, or the prospect of it, has created th losers and winners. Utilities' share prices have fallen in response to government pressure to cut prices. By contrast, non-ferrous metals companies - heavy users of electricity - have risen for the same reason.

At this early stage in Japan's deregulation process, losers predominate. Securities companies' share prices have been hit by a commission-cutting war in OTC stocks, triggered by the imminent official deregulation. Airlines have been knocked by a transport ministry's consent to the launch of two new domestic

carriers; and telecommunications are suffering from the advance of cut-price overseas calls, and the break-up of Nippon Telegraph and Telephone.

Meanwhile, deregulation of asset allocation guidelines has allowed institutional investors to seek returns more aggressively.

The moral for investors is that the traditional strategy of buying underperformers at the bottom of the market is less safe. A fight to quality is starting to replace the convoy mentality. As a result, the Tokyo stock market more accurately reflects changes in the real economy than it has for many years.

William Dawkins



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CITY INDEX

BONGRAIN  
1996 CONSOLIDATED SALES

1996 consolidated sales represent 10.4 billion French Francs, an increase of 4.78% over 1995.

1996 sales include the activities of the newly-consolidated Eastern European subsidiaries: Bongrain Europa Polska (Poland), Pribina (Czech Republic) and Veszpremetj (Hungary). Sales of Avi-Charente, divested in 1996, are not included. The Compagnie Laitière Européenne remains excluded from the consolidation.

Applying constant exchange rates and with an identical group of consolidated activities, the increase represents 3.56% and corresponds to a sales level of 10.1 billion French Francs. Globally the exchange rate impact is insignificant.

A continuing morose economic climate, together with a negative equation between raw milk price trends and a very unfavourable market for excess milk and by-products, will impact earnings of subsidiaries and of other Group shareholdings.

The Group's results will be finalised at the Board of Directors meeting on the 6th of March.

Notice to Bondholders of  
OLYMPIC CORPORATION  
(the "Company")  
Yen 5,000,000,000  
14 per cent Convertible Bonds due 1998  
(the "Bonds")

Pursuant to Clause 7(b) of the Trust Deed dated 26th February 1994 relating to the Bonds the "Trust Deed", and in furtherance of the Company's obligations under the Trust Deed, the Board of Directors held on 12th February 1997 to make a stock split in the form of the free distribution of shares on 12th April 1997 to shareholders of record as of 28th February 1997 (unless time is the rate of 0.1 new share for each one share held by them. Such stock split requires adjustment to the Conversion Price pursuant to Clause 7(b) of the Trust Deed as follows. The following adjustment also includes the decrease in the Conversion Price of Yen 0.1 due to the increase of new shares of the Company of 14.28% consideration per share less than the current market price on 24th December 1996.

Conversion Price before adjustment: Yen 3,408.10  
Conversion price after adjustment: Yen 3,069.10  
Effective date of adjustment: 1st March 1997 (Domestic)OLYMPIC CORPORATION  
By: THE SANYA BANK, LIMITED, LONDON BRANCH  
as Principal Paying Agent

Dated: 18th February 1997

NATIONAL BANK OF CANADA  
USD 200,000,000 Floating Rate Notes due 2001

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from February 18, 1997 to May 19, 1997 the Notes will carry an Interest Rate of 5.60391% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, May 19, 1997 will be USD 140.10 per USD 100,000 principal amount of Note and USD 1,400.98 per USD 100,000 principal amount of Note.

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## COMPANIES AND FINANCE: ASIA-PACIFIC

## Bangkok Land falls to third-term loss

By Ted Bardacke  
in Bangkok

Bangkok Land, one of Thailand's largest property and condominium developers, said yesterday it fell into a deficit of Bt55.7m (\$2.13m) in the third quarter of 1996, after a profit of Bt129m in the same period last year.

Analysts said the loss was unlikely to hinder the company's ability to meet an interest pay-

ment, due in March, on the company's SFr400m convertible euro-bond, as the company was beginning to post positive cash flow.

The deficit for the first nine months of fiscal 1996 totalled Bt22.9m, compared with a gain of Bt465.2m in the same period the year before.

Bangkok Land is due to pay about \$7.5m in an annual coupon payment to bondholders on March 31. Concerns about Thai property

companies' ability to meet interest payments were heightened after Somprasong Land - amid a glut in the residential property sector - became the first Thai company to default on a eurobond two weeks ago.

As the price of Bangkok Land's eurobond has fallen - it currently offers a yield-to-put of more than 40 per cent - the company has bought up much of the outstanding paper to avoid having to redeem the

paper in full when a put option comes into effect in March 1999.

Analysts said the loss was largely attributable to the company's decision to halt temporarily sales of its huge land bank, which had been propelling profits in past years when the company routinely saw negative cash flow from operations.

In the third quarter of 1996, however, Bangkok Land had positive cash flow of about Bt100m, accord-

ing to Mr Neil Sample, an analyst with brokers HG Asia in Bangkok. Inventory fell about Bt300m, while total revenues were over Bt900m.

This cash flow, along with the company's large landbank and the commitment it has made to the Thai government to build a sports complex for the 1998 Asian Games in Bangkok, meant the company was likely to have the cash available to make the interest payment, he said.

## ASIA-PACIFIC NEWS DIGEST

## Woodside raises project's reserves

Woodside Petroleum, the Australian oil and gas company which operates the North-West Shelf project, yesterday announced a sharp increase in reserves at the project off Western Australia, sending its shares 19 cents higher to A\$9.21. Woodside said last year's exploration programme had led it to increase the figure for total proved raw gas ultimately recoverable from the project by 60 per cent, to 24,400bn cubic feet, compared with 15,200bn cu ft a year ago. Probable, including proved, gas recovery is increased from 18,400bn cu ft to 27,400bn cu ft.

Proved ultimate recovery of condensate goes up by 122m barrels to 690m barrels, while probable (including proved) recovery increases by 165m barrels to 894m barrels. Much of the rise is attributed to the results of drilling on the Perseus gas field, discovered two years ago.

Other participants in the NWS project are Broken Hill Proprietary of Australia, British Petroleum, Chevron of the US, Royal Dutch/Shell and a joint venture between Japan's Mitsubishi and Mitsui groups. *Nikki Tait, Sydney*

## Reinsurance Australia climbs

Reinsurance Australia, the listed reinsurance company in Sydney established four years ago, yesterday reported an after-tax profit of A\$66.6m (US\$51m) in the year to end-December, up from A\$45.3m in the same period a year earlier.

Earnings per share were 30 per cent higher at 44 cents. Net premium revenue was A\$452.5m, up from A\$313.7m, and underwriting profits totalled A\$56.9m, improving from A\$30.2m. Investment revenues were 19 per cent higher at A\$48m. *Nikki Tait*

## Yuasa in Taiwan venture

Delta Electronics, the Taiwan electronics company, has signed a contract with Yuasa of Japan, one of the world's largest manufacturers of automotive batteries, to invest a combined T\$1.3bn (US\$47m) in a battery plant in Taiwan.

The plant, to be owned 45 per cent each by Delta and Yuasa and 10 per cent by company employees, will produce 10m nickel-metal hydride batteries a month when it reaches full capacity in 1999, Delta said. This would make the joint venture one of the world's four largest battery producers. *Laura Tyson, Taipei*

## PNB plans \$125m issue

Philippine National Bank, the country's second largest by assets, said yesterday it would issue \$125m of floating rate certificates of deposit. The FRCDs will have a maturity of three years, with a coupon of 0.65 percentage points above the three-month US dollar Libor rate.

HSBC Markets, the treasury and capital markets division of Hongkong Bank, will lead, manage and arrange the issue from its Hong Kong office. The move represents the first time a Philippine bank has used an overseas branch for such an issue.

For its first year as a privatised bank, PNB disappointed expectations last month with a 17 per cent drop in net income from 2.06bn pesos to 1.71bn pesos (\$65m). *Justin Marazzi, Manila*

Comments and press releases about international companies coverage can be sent by e-mail to [international.companies@ft.com](mailto:international.companies@ft.com)

## Daiei to buy 16 outlets from Yaohan

By Gwen Robinson  
in Tokyo

Daiei, Japan's largest retail chain operator, will purchase 16 supermarkets operated by Yaohan Japan, the troubled retailing empire, the two companies announced yesterday.

Daiei will pay Y33bn (\$266m) for the supermarkets - nearly one-third of Yaohan's outlets - in the central region of Shizuoka. They will be operated by Seifu, an unlisted subsidiary of Daiei which runs small supermarkets nationwide.

Yaohan last month announced plans to reduce its gross assets by one-third, to Y120bn, over the next two

years, to reduce debts and fund further expansion of its Chinese operations.

The Shanghai-based retailer had nearly Y180bn in unconsolidated assets in March 1996, and estimated net assets of Y50bn.

Under its two-year restructuring plan, Yaohan will reduce its interest-bearing debts from Y101bn to Y60bn, said Mr Kazuo Wada, chairman.

The proceeds of the sale will be used in part to redeem nearly Y10bn of corporate bonds that are due to mature in May.

The sale would also help Yaohan to rationalise its Japanese operations. Mr Wada said. "With this basic



Kazuo Wada: Yaohan chairman said the Y33bn deal would allow the company to rationalise its Japanese operations

agreement, the prospects for our planned reduction of total assets have brightened considerably," he added.

Mr Wada said he had asked Daiei in late January to buy part of the company's supermarket chain.

However, the impetus for the deal came from Tokai Bank, the main bank for both companies, according to retail industry sources.

Both Daiei and Yaohan Japan have been struggling to reduce large debt burdens.

For Daiei, Yaohan's central Japan outlets are attractive. Although it has outlets in most parts of Japan, it has not yet penetrated Yaohan's base in the Shizuoka region, east of Tokyo.

The 16 supermarkets recorded combined sales of nearly Y70bn in the year to

last March. However, analysts questioned Daiei's move, in view of its financial difficulties.

Daiei in October announced a 49.1 per cent plunge in first-half earnings amid continued sluggish household spending. Unconsolidated recurring profit fell to Y6.12bn - the first year-on-year fall in three years. Sales during the period fell

for the second consecutive year, declining 1.2 per cent to Y1,243.6bn.

The company's poor performance forced it to lower full-year earnings forecasts.

For the year to March, Daiei had forecast a 48 per cent drop in unconsolidated recurring profit to Y13bn. Annual sales, however, are expected to rise 0.7 per cent to Y2,520bn.

## Citibank poised to offer services in yuan

By James Harding  
in Shanghai

Citibank yesterday moved its Chinese head office to Pudong, marking the start of the exodus of foreign financial institutions from old Shanghai to the former wasteland in the east of the city that is destined to become China's Wall Street.

The relocation was a condition of winning one of the first licenses granted to for-

ign banks to offer services in Chinese yuan.

However, Citibank said it remained unclear about the conditions governing foreign banks' activities in local currency, and was awaiting clarification from the People's Bank of China, the central bank.

The PBOC is due to publish detailed regulations for foreign banks next month, which will enable Citibank to open for business in April.

Mr John Beeman, Citibank country corporate officer for China, did not give details of the restrictions expected to be placed on foreign banks, but said: "We expect the regulations to be similar to those for local banks, but with some extra limitations."

Nevertheless, he forecast that the local currency business would be profitable almost immediately, although limited in scale.

"On profitability, it depends on how you do the accounting. But I would expect it to be profitable in terms of operating income almost from the beginning," he said. "On the scale, our expectation at least for this year is that it will probably be relatively modest," he added.

One concern among the eight foreign banks granted licenses to handle Chinese yuan business is that their

client base will be restricted not simply to foreign ventures in Shanghai, but in particular to those foreign businesses with involvement in Pudong.

Mr Beeman said the client base would be clarified when the PBOC issued a definitive set of regulations, but added that "our interpretation is: do business with any business registered in Shanghai, not just limited to Pudong."

Initial regulations issued by the PBOC in January limited foreign banks' Chinese yuan business to 35 per cent of their foreign currency liabilities.

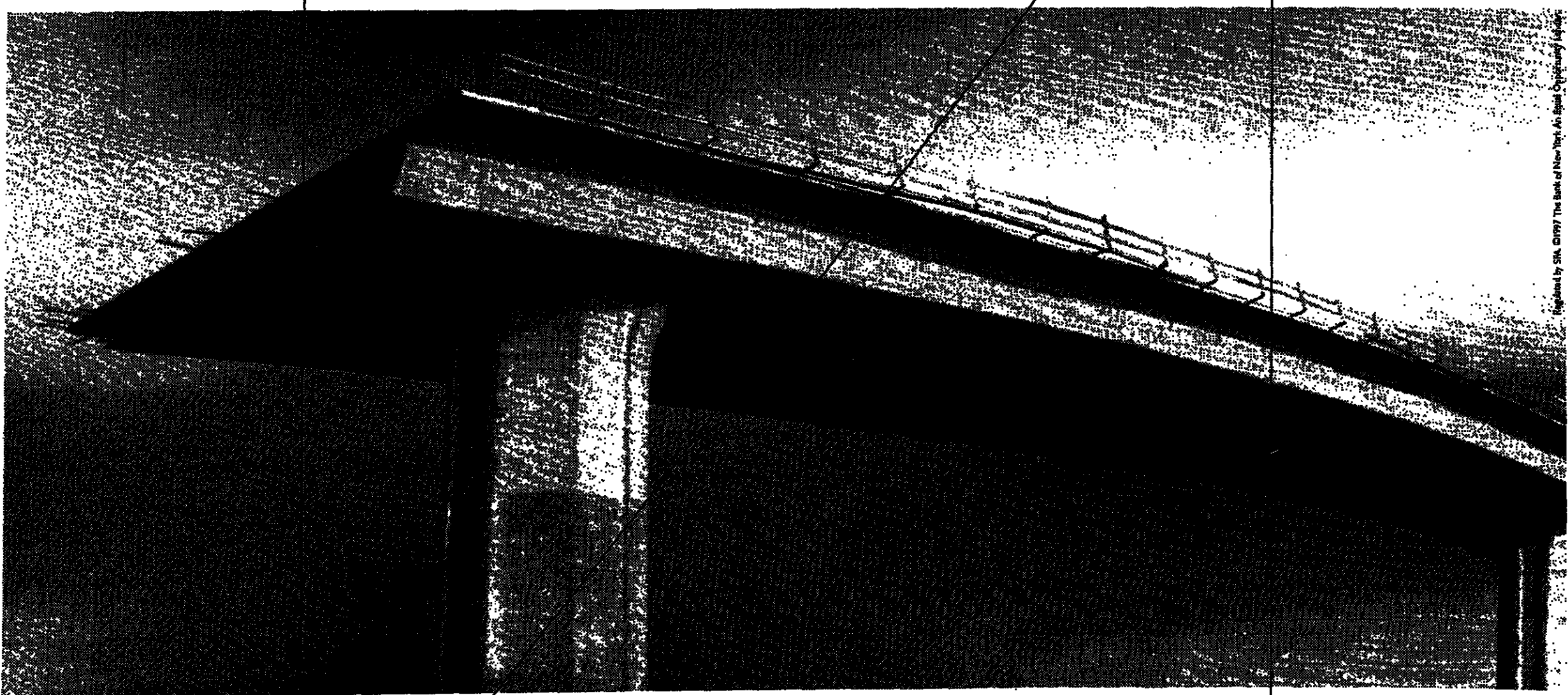
The other banks granted licenses for yuan business are Hong Kong Shanghai Banking Corporation, Dai-ichi Kangyo Bank, Sanwa Bank, Standard Chartered, Industrial Bank of Japan, Tokyo-Mitsubishi Bank and International Bank of Paris and Shanghai.

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## COMPANIES AND FINANCE: UK

Outcome of battle for Clyde Petroleum expected to be close, as investor purchases 1% at 120p

## Gulf enters final day of bid with 41%

By Jane Martinson

Gulf Canada Resources faces the final day of its £494m (\$800m) hostile takeover bid for UK oil independent Clyde Petroleum with nearly 41 per cent of its target's shares in the bag.

The final tally will be declared after 1pm today. Most analysts thought acceptance from holders of

10.98 per cent of the shares had tipped the scales in the Canadian oil and gas group's favour. Gulf had already bought 29.9 per cent of Clyde.

One analyst said: "My sense is that the chances of Clyde remaining independent are quite slim."

However, the bid is still expected to be close. One investor was understood to

have bought 4m shares, or 1 per cent, of Clyde at 120p, the offer price, yesterday.

With Gulf unable to increase its stake above 30 per cent under takeover rules, analysts and advisers speculated that the buyer was against the bid.

It is also strongly believed in the market that Schroders, which owns almost 20 per cent of Clyde, supports

the Clyde management.

Clyde shares eased 1p to 116½p with 4.5m traded yesterday. It has hovered below the 120p offer price for the past week.

Industry observers thought the outcome would rest on the decision of Capital Group of the US, which holds 9.8 per cent of Clyde.

One industry executive said he expected Capital to

sell because the fund has large stakes in other exploration and production companies and is likely to be concerned about the impact of the bid falling on share prices.

Capital, which made its decision over the weekend, refused to comment yesterday.

Norwich Union was thought to be one of the

shareholders which had sent in its acceptance. The institution has been overweight in the sector since the late 1980s, when it bought at the height of a bull run.

Having recently sold shares in Enterprise Oil, some analysts suggested that it would be keen to sell its 8 per cent stake in Clyde as a way of reducing its exposure to the sector.

## LEX COMMENT

## UK casinos

As gambles go, the odds on London Clubs' hostile £178m bid for its smaller rival Capital Corporation look pretty good. While the timing of the offer is opportunistic - one look at the two casino companies' diverging share prices is proof of that - it makes industrial sense too.

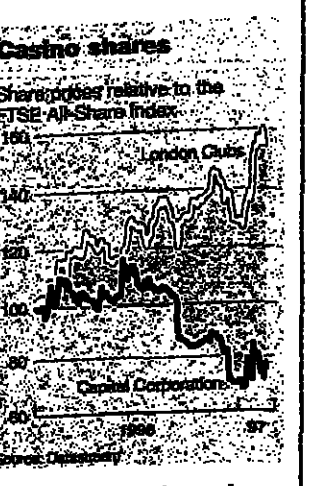
Adding Capital's two casinos to the seven it already owns would give London Clubs 60 per cent of the city's top-end casino business. That amounts to a dominant share in a market that, though growing

only slowly, is profitable, highly cash generative and open to only limited competition.

A larger network of clubs would allow the group to amass better information on the small clutch of all-important, high-rolling customers. And cost savings could probably add £3m, or a quarter, to Capital's estimated profits for 1997.

Given Capital's poor record - its profits have fallen every year since its 1993 flotation - the bid at 22 times forecast earnings for 1997-98 looks positively generous. But London Clubs is offering its own equally highly-rated shares, which have been driven higher, ironically, by deals it has recently concluded beyond London - in Las Vegas and Bahrain. And casino operators are currently trading on phenomenal ratings as investors expect benefits from gaming deregulation.

There is scope therefore, either for London Clubs to raise its offer or for Ladbroke, which wants to expand its casino operations, to counter.



## Shandwick directors 'ready to defect'

By Tim Burt

Shandwick International, one of the world's largest public relations groups, is today expected to announce that half of the board at its London-based financial consultancy are defecting to set up a rival company.

The executives quitting Shandwick Consultants, one of the group's most profitable subsidiaries, are thought to include directors handling public relations for Halifax building society, venture capitalists 3i and British Gas.

Four board directors, and one assistant director are leaving. Mr Chris Matthews, chief executive, is among them.

The others are Mr John Olsen, Ms Rachel Hirst, Mr Nick Denton and assistant director Mr James Longfield.

Their departure will leave just four board directors in place - Mr John Reynolds, Ms Gillian Pattison, Mr James Poole and Mr Neil Hubbard.

The Shandwick walk-out was yesterday said to have caused consternation at the group's City offices, which employ more than 90 people and boasts about 100 corporate clients - including FT-SE 100 companies TI Group and Railtrack. Its fee income exceeds £6m a year.

## Profit-taking hits Centrica shares

By Robert Corzine and Joel Kibazo

The share price of Centrica, the former supply and trading arm of British Gas, slid sharply in heavy trading on its stock market debut yesterday, shedding 10½p to 65½p, making it the worst performer in the FTSE 100.

Profit-taking after a week of steady gains by Centrica in the "grey market" was one reason for the sell-off. But dealers said the stock suffered from concerns about competitiveness in the UK domestic gas market, being opened to competition.

The company said the weakness of the shares had been "pretty much what we expected". There had been some concern within Centrica last week that the sharp run-up of the shares on the grey market would tempt the

Specialists also pointed to selling by income funds, as Centrica shares will not pay a dividend.

income funds to sell. Volume in Centrica was 64m shares, by far the most heavily traded FTSE 100

stock of the day. Turnover in BG plc, which includes the pipeline operator and British Gas's international exploration and production assets, was 19m shares, making it the second most active stock of the day. BG plc closed at 174½p, up 2½p against Fri-

day's closing price in the grey market.

Hedge funds were reported to be active in Centrica shares yesterday. Ms Günde Royle, energy analyst at Morgan Stanley in London, said it was the first time that hedge funds had been so active in a utility issue.

Another analyst said hedge funds were attracted by the disparity between the relatively weak underlying gas commodity price and the relatively strong Centrica price. A 1p change in the underlying gas price can have a 10p share impact on Centrica.

A realignment of institutional holdings in the two companies is expected to continue for some days. Brokers SBC Warburg yesterday noted that US investors have until tomorrow to decide whether to accept Centrica shares - which will not be available as American Depository Receipts - or whether they want their holdings liquidated.

US shareholders represent more than 4 per cent of the shares in the company. "Until the US issue is clarified the shares are likely to remain volatile," said Mr Matthew Warburton, gas analyst at Warburg.

## Low &amp; Bonar slips after Belgian integration costs

By Michael Lindemann

The £1.7m (\$2.75m) cost of integrating two Belgium subsidiaries offset gains made through higher margins at Low & Bonar, the international packaging and plastics group.

Full year pre-tax profits in the year to November 30 slipped slightly from £52.4m to £52.3m. Excluding exceptional, pre-tax profits rose 3 per cent to £54m.

Sales fell 2 per cent to £420.4m (\$431m), which Mr Jim Heilig, chief executive, blamed on the effects of passing on to customers an average 8 per cent fall in the

cost of raw materials.

L&B's shares rose 26½p to 494½p as analysts expressed relief that the results were in line with revised forecasts following a profits warning last October. The warning was prompted by poor results at the group's silage-wrap business in the US.

The silage-wrap business, which analysts estimate has sales of about £25m, saw profits fall by £3m.

Mr Heilig said this business had gone from being a "high margin niche business to a commodity business where margins had fallen from the mid-teens to mid-single digits".

However, he said Low & Bonar had otherwise managed to raise margins from 13.5 per cent to 13.4 per cent.

Mr Heilig said the group was working closely with Kellogg's, the cereals group, to see if the two companies could establish the same close relationship they have in the UK at three European plants. It expected Kellogg's to come to a decision by late summer.

He added that Low & Bonar would be looking to expand its packaging and polypropylene activities and also to extend the geographical reach of its plastics businesses.

## Not such a sterling performance in prospect

Philip Coggan suggests that currency influences will have a prominent part to play in the UK corporate results season

The UK stock market may be setting all-time highs but there have been some worrying omens ahead of the results season, which gets into its stride at the end of the month.

A number of companies have warned that profits will be lower than expected, particularly because of a stronger pound. Sterling has been reaching its highest levels since it left the exchange rate mechanism in September 1992. Last week Reuters, the information group, Allied Domecq, the wines and spirits group, Willis Corroon, the insurance broker, and Eurotherm, the electronics company, warned of the pound's negative impact on profits.

A rising currency has two adverse effects: exporters are forced either to raise prices and lose volume, or suffer erosion of their margins; and the sterling value of the earnings of overseas subsidiaries is reduced: the "translation effect".

The UK's long history as a trading island, and the willingness of leading companies to make overseas acquisitions, means that almost half of quoted corporate profits come from overseas.

Accordingly, Mr Robert Buckland, UK strategist at HSBC James Capel says: "We have shaded 3-4 per cent off our earnings estimates for 1997, largely because of sterling, and we are now expecting 7 per cent growth in 1997."

Most brokers have been edging down their profits' estimates in recent weeks. Mr Corey Miller, equity strategist at Credit Lyonnais, Laing, says that "of the companies we follow, just 13 per cent are seeing earnings upgrades, while 47 per cent have seen downgrades".

The pound's advance against the dollar should not be exaggerated, according to



Mr Richard Jeffrey, group economist at Charterhouse. The pound averaged \$1.58 in 1996 and \$1.56 last year, to date in 1996 it has averaged \$1.65.

The main problem area is likely to be Europe, where exporters have to deal with sluggish economic growth and the stronger pound.

The movements of the foreign exchange markets, however, can sometimes be a handy excuse for management under pressure. "There has been a lot of fuss about sterling, but at some companies it has really been the underlying business that has caused the problems," says Mr Mark Tinker, UK strategist at UBS.

There are difficulties at

home as well as abroad. While the economy is growing, the pace is far from uniform. UK manufacturing output was up just 1.4 per cent year-on-year in December.

Certain sectors, such as food retailing, remain fiercely competitive and many businesses have little in the way of pricing power.

This creates particular problems for managements used to the heady days of the 1980s, when a combination of inflation and rapid economic growth meant that revenues normally achieved double-digit percentage growth each year.

In the 1990s boom, corporate success has depended

more on the ability of managements to squeeze costs. The most obvious area of attack has been the labour market and a combination of low wage rises, flexible working practices and job shedding has done the trick.

But the recent sharp falls in unemployment - which dropped by 67,800 in January - and the rise in average earnings growth to an annual rate of 4.25 per cent indicate that this trend may be nearing its end.

Mr Brown says that profits are close to a cyclical high - both in terms of margins and as a percentage of gross domestic product. On one crude measure, profits growth has already peaked. Dividing the FTSE non-financial index by the price-earnings ratio gives a figure for corporate earnings. After rising steadily from early 1994, this topped out in 1996.

However, dividends are expected to grow 8 per cent this year, according to the latest Merrill Lynch/Gallup survey of fund managers, and with cover at about the long-term norm of 2, they are unlikely to be pressured for some time.

One sector which may prove to be the season's star is banks. After a long period of favour, banks have rallied so far that they now yield less than the overall market. "In the financial sector, there is lots of scope for restructuring and margin enhancement," says Mr Brown. "We expect bank earnings to have grown by 23 per cent last year."

Good news may also be needed for the rest of the market. The FTSE non-financial index is trading on a price-earnings ratio of 18, quite a healthy rating even if the consensus forecast of 9 per cent earnings growth in 1997 is to be believed - and the risk may be on the downside.

## TRIESTE PORT AUTHORITY

## NOTICE

The President of Trieste Port Authority, Mr Michele Lacalamita, hereby gives notice that:

- SINPORT SINERGIE PORTUALI SRL based in Genoa (Italy), with their application of 29 January 1997, has requested the temporary concession for the maximum period of time allowed by law,
- CLARKE CHAPMAN LTD based in Newcastle (UK), with their application of 30 January 1997, has requested the concession for 30 years,
- EUROPE COMBINED TERMINALS INTERNATIONAL BV based in Rotterdam (Netherlands), with their application of 30 January 1997, has requested the concession for 30 years,

of the State maritime areas and relative properties constituting the Container Terminal Wharf VII, situated at Punto Franco Nuovo, Port of Trieste, as indicated and described in the "General conditions for the takeover of container terminal management from Trieste Port Organisation", as well as the issue of the licence for container terminal activity, according to article 16 of Law no. 84 of 28.01.94, aimed at maintaining and developing the container goods activities presently carried out by the Terminal.

In pursuance of article 18 of the regulation for the enforcement of the Navigation Code, approved by D.P.R. No. 328 of 15.02.52, all interested parties are invited to submit in writing to Autorità Portuale di Trieste, Punto Franco Vecchio - 34100 TRIESTE - Italy, within 30 days of the date of this notice, any comments, objections or complaints regarding the above mentioned applications, which they consider opportune for the protection of their rights, as well as any new applications for the concession. After the established deadline, procedures regarding the requested concession will be carried out according to articles 36 and 37 of the Navigation Code, article 16 of Law no. 84 of 28.01.94 and relative regulations.

Notice is also given that the above mentioned requests will be filed, at the public's disposal, in the State Office of Trieste Port Authority for a period of 30 days starting from the date of this notice.

Trieste, 14th February 1997

AUTORITA' PORTUALE DI TRIESTE  
The President  
Michele Lacalamita

US \$200,000,000  
The Industrial Finance Corporation of India Limited  
Floating Rate Notes due 2002

In accordance with the provisions of the Notes, interest is hereby given for the interest period February 18, 1997 to August 18, 1997 at a rate of 6.75% per annum. Interest payable on the relevant interest payment date August 18, 1997 will amount to US \$225.00 per US \$100,000 Note and to US \$225.00 per US \$200,000 Note.

Agreed Banker  
BANQUE PARIBAS  
Paris, France

US \$300,000,000  
Republic of Indonesia  
Floating Rate Notes due February 2001

In accordance with the provisions of the Notes, interest is hereby given for the interest period February 18, 1997 to August 18, 1997 at a rate of 5.25% per annum. Interest payable on the relevant interest payment date August 18, 1997 will be US \$73.75 per US \$100,000 Note and US \$147.50 per US \$200,000 Note.

By The Chase Manhattan Bank  
London, August 18, 1997

US \$400,000,000  
BANQUE NATIONALE DE PARIS  
Programme for the Issuance of Debt Instruments  
US\$ 12,400,000,000  
Floating Rate Notes due 2000

Notice is hereby given that the rate of interest for the period from February 18, 1997 to August 18, 1997 has been fixed at 5.25% per annum. The coupon amount due for this period is US\$ 2,600.00 per US\$100,000 Note and is payable on the interest payment date August 18, 1997.

By The Chase Manhattan Bank  
London, August 18, 1997

US \$1,000,000,000  
BANQUE NATIONALE DE PARIS  
Programme for the Issuance of Debt Instruments  
US\$ 12,400,000,000  
Floating Rate Notes due 1998

Notice is hereby given that the rate of interest for the period from February 18, 1997 to May 14, 1997 has been fixed at 5.25% per annum. The coupon amount due for this period is US\$ 1,062.50 per US\$100,000 Note and is payable on the interest payment date May 14, 1997.

By The Chase Manhattan Bank  
London, August 18, 1997

US \$1,000,000,000  
BANQUE NATIONALE DE PARIS  
Programme for the Issuance of Debt Instruments  
US\$ 12,400,000,000  
Floating Rate Notes due 1998

Notice is hereby given that the rate of interest for the period from February 18, 1997 to May 14, 1997 has been fixed at 5.25% per annum. The coupon amount due for this period is US\$ 1,062.50 per US\$100,000 Note and is payable on the interest payment date May 14, 1997.

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London, August 18, 1997

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By The Chase Manhattan Bank  
London, August 18, 1997

## Gartmore loses Unilever mandate

By William Lewis

Gartmore, the fund management business bought last year by National Westminster Bank, has lost a £1bn (\$1.62bn) mandate from Unilever's pension fund, one of the largest in the UK. The move follows the completion of an internal

review of how Unilever's pension fund invests its £3.5bn assets.

The shake-up means that Mercury Asset Management and Schroders are now managing approximately £1.2bn each, and Capital International and JP Morgan are managing about £500m each of Unilever's specialist over-

seas equities mandates.

Following the review, a third multi-asset mandate managed by Gartmore had been dropped, Unilever said. "The primary focus of the review of the £3.5bn fund's investment management structure was to strengthen overseas equities expertise," it said.

The loss of business is a blow for NatWest, which last week announced it had brought together its fund management, life assurance and private banking operations to create a new unit called NatWest Wealth Management. It is to be headed by Mr Paul Myers, chairman of Gartmore.

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Dividend (p)	Date of payment	Total for year	Total for year
Allied Carpets	6 mths to Dec 29	133.5 (110.3)	9.03 (7.28)	6.71 (6.5)	2.5	May 12	
CCI	Yr to Dec 31	2.56 (2.13)	0.243 (0.154)	22.2 (15.4)	2.5		
Hydro-Dynamic	6 mths to Nov 30	3.08 (5.4)	0.426 (1.03)	4 (5.8)	1.2	Apr 4	
Low & Bonar	Yr to Nov 30	420.4 (431)	52.34 (52.4)	36.63 (36.01)	10.7	May 6	
Regent Inns	6 mths to Jan 4	20.6 (14.4)	5.99 (3.51)	6.321 (3.78)	1	Apr 14	
Investment Trusts							
Anglo & Overseas	Yr to Dec 31	576.4 (555.6)	11 (10.4)	9.6 (9.07)	7.8	Apr 29	
Franklin Templeton	6 mths to Dec 31	172.6 (149.7)	0.618 (0.52)	1.37 (1.17)			
Second Alliance	6 mths to Jan 31	2.381 (2.155)	4.66 (4.57)	24.26 (23.78)	15.5	Apr 4	
TH High Income	Yr to Dec 31	139.7 (135.2)	1.89 (1.6)	7.22 (6.54)	1.86	Apr 30	
Trust of Property	Yr to Dec 31	80.88 (83.2)	0.123 (0.121)	1.862 (1.838)	1.8273	Apr 11	

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*After exceptional charge. \*After exceptional credit. \*10m increased capital. \*14m stock. \*Comparatives for 10 months. \*\*Comparatives for 11 months to May 31 1996 and pro forma. \*Equivalent after adjusting for scrip issues. \*Pre-tax profit. \*Foreign income dividend elements.

Handwritten signature and date: 18/2/97

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## INTERNATIONAL CAPITAL MARKETS

## D-Mark weakness hits Europe

GOVERNMENT BONDS  
By Samer Iskandar  
and Edward Luce

European bond markets fell yesterday, with the weakness of the D-Mark against the dollar weighing on market sentiment.

Most European markets ended slightly lower, in line with German bonds. Trading was light with the US closed for a public holiday.

On the London International Financial Futures Exchange, the March bond future settled at 103.56, down 0.03, after reaching 103.39. Traders blamed the fall on the weakness of the D-Mark.

"There was little chance of a rate cut at the Bundesbank's council meeting (on Thursday)," one trader said. "But with a lower D-Mark, the probability is now close to zero."

Italian bonds also fell and continued to underperform bonds. Liffe's March BTP future lost 0.27 to 130.57, while in the cash market the 10-year yield spread over bonds widened by 5 basis points to 176 points.

Mr Nigel Richardson, head of bond research at Yamaichi International, said an Italian "mini-budget now looks inevitable". The market's future direction, he added, would depend on the

support that the Italian government could muster from other political parties.

"If politics holds in, there is enough will to achieve the Maastricht criteria," he said. As a result, he expects Italian 10-year yield spreads to around 60 basis points on a 12-month horizon.

UK gilts closed lower, after dropping on news that Germany's consumer price inflation figures for January had been revised upwards.

Economists said the market was expecting the UK's public sector borrowing requirement figures for January to show a £3.5bn repayment after strong inflows

from corporation tax. Any thing higher than £3.5bn would cause gilts to rally.

The market is expecting UK retail sales figures for January - due tomorrow - to show a 0.2 per cent rise after the surprise 0.8 per cent fall in December.

"We expect the trend in retail sales to continue to fall far short of the boom spending we saw in the late 1990s," said Mr Philip Shaw, chief economist at Union Discount in London.

"However, if sales grew by more than 0.8 per cent last month and cancelled out the downturn in December, this might unsettle the markets somewhat."

Liffe's March long gilt future closed 5/16 down at 113 1/4. In the cash market, gilts' yield spread over 10-year bonds was unchanged at 173 basis points. Yamaichi believes this spread could widen in the run-up to the general election.

"We could see a spread of 200 basis points again," said Mr Richardson. "Not all the political risk is incorporated in current levels."

French and Spanish bonds tracked lower, but trading volumes were modest. Matif's March notional future closed at 132.26, down 0.08, while Mef's March contract on 10-year bonds settled 0.11 lower at 114.79.

## Egyptian watchdog suspends brokers

By Mark Hubbard in Cairo

Egypt's stock market regulator has suspended the trading activities of four brokerage houses following an investigation into the payment of premiums on capped shares. The country's Capital Market Authority has suspended one brokerage house for three months and three others for 15 days.

The investigation looked into the purchase of shares in two banks - Commercial International Bank and Mibank - during late January. At that time movements in share prices were capped on the Cairo Stock Exchange. They are now permitted to fluctuate within a 5 per cent margin.

The exposure of the premium payments, and the investigation which followed, led to further calls for reform of the stock exchange.

CMA officials have strongly criticised some brokerage houses for having little understanding of the valuation procedure. Reforms now being planned will include electing non-brokers - in particular investment bankers and other representatives of financial institutions - to the committees which control stock market affairs.

CIB, Egypt's largest non-public sector bank, will tomorrow launch a new brokerage arm as part of its further expansion. InterCapital Brokerage, in which CIB's holding is expected to be 35-50 per cent, is expected to start trading Egyptian shares with an eight-member team of brokers drawn largely from EFG-Hermes, the established Cairo brokerage house.

CAPITAL MARKETS DIGEST  
NZ\$ contracts being considered

The New Zealand Futures and Options Exchange is looking at launching a futures contract based on the country's "trade-weighted index", which is in effect a trade-weighted exchange rate.

The TWI is calculated by the Reserve Bank of New Zealand and reflects movements in the New Zealand dollar against the currencies of the country's five leading trading partners, weighted for their trade significance. The product is aimed at banks and other traders who wish to minimise the effects of currency volatility in their portfolios.

The Chicago Mercantile Exchange recently said it was seeking regulatory approval to trade New Zealand dollar futures and options contracts, in part because of the currency's recent volatility. The CME is examining smaller currency markets as volatility in its primary European currency futures contracts declines with the approach of European monetary union.

The Auckland-based futures and options exchange claims its contract idea comes in response to demand from overseas futures funds, notably in the US, and from some domestic banks.

A final decision on whether to go ahead with the product is likely in the next two months, and, if favourable, could mean that the new contracts start trading by mid-year.

Nikki Trail, Sydney and Laurie Morse, Chicago

## OLO derivatives from Belfox

Belgium's futures and options exchange, Belfox, is aiming to launch derivatives on medium-term Belgian government bonds (OLOs) in coming months. A new futures contract will be created on three-year to five-year bonds, according to Mr Jos Schmitt, president of Belfox's management committee. Demand for such a product had come from the Belgian banking sector, he said.

Separately, Mr Schmitt said the exchange's net income had risen 80 per cent last year to BF95m, partly as a result of a 16 per cent reduction in costs. Trading volume rose to 2.6m contracts, up 22 per cent from 1995.

However, the contribution of fixed-income and currency products to net income fell from 59 per cent in 1995 to 35 per cent last year. Turnover on OLO futures, for example, was down by 23 per cent.

Reuter, Brussels

## Electrolux block trade

SBC Warburg has completed a SKr1.22bn block trade in shares of Electrolux, the Swedish domestic appliance manufacturer.

The block trade, which requires the intermediary to buy shares with its own capital before selling them to investors, involved buying 2.77m Electrolux shares from Incentive, the investment vehicle of Sweden's Wallenberg family. The shares were then sold to Swedish and international institutional investors at SKr442 a share.

Samer Iskandar

## Israel plans samurai deal for Y20bn

INTERNATIONAL BONDS  
By Judy Dempsey  
in Jerusalem and Conner  
Middelmann in London

Israel wants to raise Y20bn in Japan's domestic bond market this month, the first time it has tapped Asian markets.

Underwriters for the issue - the equivalent of \$150m - will be chosen after Mr David Brodet, the outgoing director-general of the Israeli finance ministry, visits Japan later this month.

The samurai issue - a yen bond issued in Japan by a foreign borrower - follows several successful offerings by Israel since 1995.

The government has gradually been exposing Israel to the international capital

markets to locate alternative funding sources once US loan guarantees worth \$10bn expire next year.

Israel launched a \$250m Yankee bond - a domestic US bond issued by foreigners - in 1995. It made its debut in the eurobond market with a \$200m offering late last year. The finance ministry said it would return to the Yankee market later this year for another \$200m.

The country plans to borrow a total of \$2.6bn this year. Some of Israel's leading companies are planning international bond offerings. Bezeq, the telecommunications group, is planning a \$200m bond issue following the recent successful issue by Israel Electric, the state-owned utility company. "That response has been

## New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book-runner
US DOLLARS							
Kingdom of Sweden (L)	80	3.145	100.35	Feb 2007	0.35		Nikko Europe
City of Vienna (A)	300	4.75	99.99	Jan 2003	0.275R	5m (74% 02)	BayerW/SBC Warburg
STERLING							
Council of Europe (A)	100	6.00	100.00	Dec 1998	0.50		Nikko Europe
AUSTRALIAN DOLLARS							
World Bank	100	6.75	101.84	Mar 2001	1.75		ABN Amro Hoare Govett
EURO (AFRICAN) BOND							
SBC Jersey Branch	250	15.50	100.00R	Mar 1999	0.125R		SBC Warburg
BGB Finance (Ireland)	100	15.75	100.05	Mar 1998	1.00		Barclays Bank
EURO (AFRICAN) BOND							
Crédit Local de France	1bn	10.625	100.935	Mar 1998	1.00		Barclays Bank
BGB Finance (Ireland)	1bn	10.50	100.00R	Mar 1998	0.15R		JP Morgan Securities

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. R: Fixed re-offer price; fees shown at re-offer level. \*Unlisted. a) Redeemed in yen. j) Long 1st coupon. s) Short 1st coupon.

very positive. We have seen how Israel Electric was oversubscribed," said Mr Ron Lubash, manager at Lehman Brothers in Tel Aviv.

Meanwhile, the eurobond market was subdued by yesterday's holiday in the US.

The city of Vienna issued DM300m of six-year bonds, priced to yield flat on German government bonds. Although the issue was aimed primarily at the European retail market, SBC Warburg, joint book-runner with Bayerische Vereinsbank, reported some demand from institutional investors in Switzerland.

The yield spread widened to 3 basis points, but an SBC official was confident it would eventually tighten to below bonds, like Vienna's six-year bonds launched last year which now trade at 10 basis points below bonds.

A \$100m one-year issue for the Council of Europe also surfaced, aimed at Japanese investors attracted by the high coupon and sterling's strength, lead manager Nikko Europe said. "Our \$70m issue last week for New Zealand went very well, and this is a follow-up on that," an official said. The European Investment

Bank is expected to increase its euro-denominated issue today. The EIBn deal was heavily oversubscribed at its launch at the end of last month and the market is expecting another E300m.

Turkey is preparing its first issue in Italian lire, a five-year offering of L250bn to L350bn, expected tomorrow or Thursday. "It will be the first non-Latin American emerging market bond in lire, and therefore has significant rarity value," said a syndicate official at lead manager Chase. Spread talk is about 235 to 255 basis points over BTs.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Yield	Week	Month
Australia	6/750	11/06	98.4000	+0.270	7.27
Austria	5/250	01/07	100.3200	-0.020	5.82
Belgium	8/250	03/07	105.3500	-0.040	6.28
Canada	7/000	12/06	106.2500	-0.050	6.14
Denmark	8/000	03/08	112.7000	-0.080	6.13
France	5/500	03/01	105.0675	-0.020	4.28
Germany	5/500	01/06	108.7000	-0.050	5.35
Ireland	6/000	01/07	103.7500	-0.080	5.50
Italy	7/750	11/06	111.9500	-0.110	6.37
Japan	3/000	09/01	121.2500	-0.030	1.38
Netherlands	5/750	01/07	102.8200	-0.110	2.38
Portugal	8/500	02/06	113.4500	-0.050	5.64
Spain	5/500	03/07	104.2800	-0.020	6.65
Sweden	8/000	08/07	110.5350	-0.07	6.75
Switzerland	8/000	12/00	104.04	-0.32	6.77
UK Gilts	7/500	12/06	102.16	-0.02	7.15
US Treasury	6/250	02/07	0.00	-0.00	6.40
US Treasury	5/625	02/27	0.00	-0.00	6.78
EU (French Govt)	7/000	04/06	108.9500	-0.060	6.72

London, mid-day. \*New York, mid-day. \*Yields: Local market standard. \*Gross (including withholding tax) at 12.5 per cent payable by nonresidents. \*Prices: US, UK in \$/100, others in decimal. \*Source: MIMS International

## US INTEREST RATES

Close	One month	Three month	Five year	Seven year
Prime rate	5 1/4	5 1/4	5 1/4	5 1/4
Banker's rate	5 1/2	5 1/2	5 1/2	5 1/2
Fed funds	5 1/4	5 1/4	5 1/4	5 1/4
Fed funds at intervention	5 1/4	5 1/4	5 1/4	5 1/4

## BOND FUTURES AND OPTIONS

## France

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	132.34	132.36	-0.08	132.44	132.12	50,459
Jun	130.94	131.04	-0.10	131.08	130.84	717
Sep	129.24	129.34	-0.10	129.24	129.24	2,189

## Germany

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	103.57	103.58	-0.03	103.59	85,048	24,898
Jun	102.72	102.78	-0.02	102.75	37,322	24,498

## UK Gilts Prices

Notes	Yield	Price	52 Week
182d	5.75	102.15	102.15
2 1/2	5.75	102.15	102.15
3 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
4 1/2	5.75	102.15	102.15
5 1/2	5.75	102.15	102.15
6 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
7 1/2	5.75	102.15	102.15
8 1/2	5.75	102.15	102.15
9 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
10 1/2	5.75	102.15	102.15
11 1/2	5.75	102.15	102.15
12 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
13 1/2	5.75	102.15	102.15
14 1/2	5.75	102.15	102.15
15 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
16 1/2	5.75	102.15	102.15
17 1/2	5.75	102.15	102.15
18 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
19 1/2	5.75	102.15	102.15
20 1/2	5.75	102.15	102.15
21 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
22 1/2	5.75	102.15	102.15
23 1/2	5.75	102.15	102.15
24 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
25 1/2	5.75	102.15	102.15
26 1/2	5.75	102.15	102.15
27 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
28 1/2	5.75	102.15	102.15
29 1/2	5.75	102.15	102.15
30 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
31 1/2	5.75	102.15	102.15
32 1/2	5.75	102.15	102.15
33 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
34 1/2	5.75	102.15	102.15
35 1/2	5.75	102.15	102.15
36 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
37 1/2	5.75	102.15	102.15
38 1/2	5.75	102.15	102.15
39 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
40 1/2	5.75	102.15	102.15
41 1/2	5.75	102.15	102.15
42 1/2	5.75	102.15	102.15

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43 1/2	5.75	102.15	102.15
44 1/2	5.75	102.15	102.15
45 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
46 1/2	5.75	102.15	102.15
47 1/2	5.75	102.15	102.15
48 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
49 1/2	5.75	102.15	102.15
50 1/2	5.75	102.15	102.15
51 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
52 1/2	5.75	102.15	102.15
53 1/2	5.75	102.15	102.15
54 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
55 1/2	5.75	102.15	102.15
56 1/2	5.75	102.15	102.15
57 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
58 1/2	5.75	102.15	102.15
59 1/2	5.75	102.15	102.15
60 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
61 1/2	5.75	102.15	102.15
62 1/2	5.75	102.15	102.15
63 1/2	5.75	102.15	102.15

Notes	Yield	Price	52 Week
64 1/2	5.75	102.15	102.15
65 1/2	5.75	102.15	102.15
66 1/2			



## CURRENCIES AND MONEY

## D-Mark plummets against US dollar

## MARKETS REPORT

By Richard Adams

The US dollar continued to push higher yesterday, gaining against weak German, Swiss and Italian currencies with no signs of central bank retaliation.

Against the D-Mark the dollar broke through the DM1.70 level for a brief period on the European currency markets, its highest level since late 1994. But rumours of intervention by central banks to hold down its value proved unfounded.

The dollar closed in London at DM1.6955, an increase of over 1.3 pence since Friday's close.

But with the US markets closed for a public holiday yesterday, the dollar's trading volumes appeared to be low. Traders said that profit-taking tomorrow could see a correction against the D-Mark.

The dollar also surged

against the Swiss franc to its highest level for three years. It closed at SF1.4805, an increase of 1.8 centimes.

Against the yen, the dollar once again approached the ¥125 range thought likely to provoke intervention by the Bank of Japan. In the event the dollar still managed to gain ¥0.24 to ¥124.44 by its London close.

The D-Mark was also weak against sterling, which gained 1.42 pence to close at DM2.7478. But the pound also suffered from the dollar's muscle, falling by 0.42 of a cent to £1.6168.

The Italian lira had another tough day, with suspicion of a rate cut in the pipeline from the Italian central bank combined with concerns about membership

of a single currency. The lira dropped L1.6 against the D-Mark to L87.3.

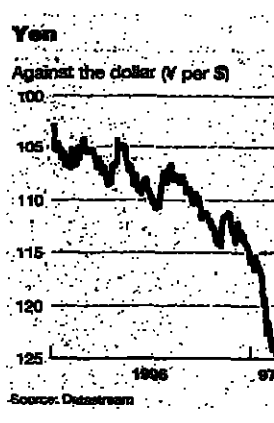
Against the dollar the lira nosedived by almost one per cent since Friday's closing price in London. The lira ended down L15.85 at L1677.65.

There seems to be little stopping the dollar at the moment, if market sentiment is anything to go by.

One London analyst yesterday explained the dollar's strength as "the only game in town", given the declining expectations of an interest rate rise in the UK and the flat economies of the other major trading currencies.

The effect of the Group of Seven's recent Berlin statement, that the dollar's correction had come to an end, has only served to boost the dollar further.

Traders said that yesterday's gain was spurred by a report from a Japanese news agency that Japan and the



US had agreed Japan would intervene alone if the yen weakened sharply. If true, that leaves little resistance to a bullish dollar against the D-Mark.

Another effect would be a weakening of the D-Mark against the yen. At yesterday's close the D-Mark stood at ¥73.24, down ¥0.42, with an important support level of ¥72.50 in sight.

The dollar's gains against the D-Mark came despite comments from Mr. Alexandre Lamfalussy, president of the European Monetary Institute, who said the dollar's correction was now exaggerated, and while Mr. Johann Gaddum, Bundesbank vice president, who said he saw no reason for a weaker mark.

But Mr. Lamfalussy also said the current dollar rise was because of the wide interest rate differential between the US and Germany, a state of affairs unlikely to change in the short term.

Sterling fell away in late trading below \$1.6150, after comments by Mr. Eddie George, governor of the Bank of England.

Mr. George, giving evidence to the Treasury select committee at parliament, said the strength of sterling made a rise in UK interest rates less likely. His comments mark a change from the Bank's view expressed in the minutes of the meeting between the governor and the Chancellor in December.

"The exchange rate has gone further and the acceleration in the data that was apparently there in October and November has not persisted. That makes it absolutely less pressing than it was," Mr. George said.

But he said he was not convinced that sterling was a "one-way" bet for foreign exchange dealers, climbing endlessly higher. "If sterling were to join [European] monetary union, I would be very surprised if it were at anything like this level in the exchange rate," he said.

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## WORLD INTEREST RATES

## MONEY RATES

February 17	Over night	One month	Three months	Six months	One year	Long term	Dis. rate	Repo rate
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3.00	2.50	-
France	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3.10	-	4.75
Germany	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	4.50	2.50	3.00
Ireland	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	-	-	6.25
Italy	7 1/2	7 1/2	7 1/2	7 1/2	7 1/2	6.25	6.75	7.41
Netherlands	2 1/2	2 1/2	2 1/2	2 1/2	2 1/2	3 1/2	-	3.00
Switzerland	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	-	-	1.00
US	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	-	-	5.00
Japan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	-	-	0.50

LIBOR FT London  
Interbank Funding  
US Dollar CDs  
ECU Linked De  
SOL Linked De

LIBOR Interbank funding rates are offered rates for 100m quoted in the market for reference based on 11am each working day. The banks are Barclays Bank, Bank of Tokyo-Mitsubishi, Deutsche and National Westminster. Not rates are shown for the domestic money rates. US CDs, ECU & SOL Linked Deposits Dds.

## EURO CURRENCY INTEREST RATES

February 17	Short term	7 days	One month	Three months	Six months	One year
Belgian Franc	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Dutch Guilder	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
German Mark	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
French Franc	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Portuguese Esc	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2
Spanish Peseta	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2
Swiss Franc	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
Canadian Dollar	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
US Dollar	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Asian Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Asian Sling	2 1/2	2 1/2	2 1/2	2 1/2	2 1/2	2 1/2

Short term rates are call for the US Dollar and Yen, others two days' notice.  
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## THREE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%

Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	96.71	96.70	-0.01	96.71	6,458	6,458
Jun	96.75	96.75	-0.01	96.75	6,629	6,629
Sep	96.73	96.73	-	96.73	1,109	35,421

## ONE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%

Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	96.67	96.66	-	96.67	1,891	18,751
Jun	96.68	96.68	-	96.68	1,159	17,639
Sep	96.62	96.63	-	96.63	1,027	14,927
Dec	96.66	96.66	-0.01	96.66	96.66	17,089

## THREE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%

Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	96.76	96.76	-0.01	96.76	96.76	731
Jun	96.81	96.82	-0.01	96.82	96.81	376
Sep	96.86	96.86	-	96.86	96.86	355
Dec	96.88	96.88	-0.01	96.88	96.88	3812

## THREE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%

Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	96.82	96.82	-0.01	96.82	96.82	1,085
Jun	96.85	96.85	-0.01	96.85	96.85	1,085
Sep	96.82	96.82	-0.01	96.82	96.82	1,085
Dec	96.86	96.86	-0.01	96.86	96.86	1,085

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## THREE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%



## COMMODITIES AND AGRICULTURE

## London cleared \$13bn of gold a day last month

By Kenneth Gooding,  
Mining Correspondent

Deals involving 37.2m troy ounces of gold, or 1,157 tonnes, worth US\$13.2bn were cleared every working day in January in London, the international settlement centre for gold bullion, according to the London Bullion Market Association.

The statistics confirm that "January was a big month in every sense," said Mr Andy Smith, analyst at Union Bank of Switzerland. "It was a remarkable month."

The association decided only recently to collect and publish London gold market data. Consequently, it does not have figures for January last year, which would give a true comparison of activity.

## Australian mines lift gold output in 1996 by 15% to a record 292 tonnes

Higher output by Australia's gold miners in the final months of 1996 meant the country's gold production hit a record 292 tonnes last year, Nikki Tait writes.

That quantity, an increase of 15 per cent on 1995's 254 tonnes, is valued at A\$4.2bn (US\$3.2bn) at current prices, according to Melbourne-based Surbiton Associates.

However, the consultancy estimated that the amount realised by the miners in the final months of 1996 was the worst since 1981 as the gold price tumbled by \$25 an ounce and fell below the psychologically important \$350 an ounce level.

Mining companies were probably nearer to A\$5bn after allowing for forward sales and hedging. Production in the final quarter alone was 76 tonnes, a record quarterly output and a 15 per cent increase on the same period of 1995.

The rise is attributed mainly to increased output from existing operations coupled with new mines coming on stream. Among existing mines, Kalgoorlie's Super Pit, the

largest single Australian producer, owned jointly by Homestake Mining of the US and Australia's Normandy group, saw production increase by 85,000 ounces to 622,000 ounces. Bronzewing, part of Mr Joseph Gutnick's Great Central Mines, lifted production by 146,000 ounces.

Newer operations contributing to the rise included the Jundee operations, also part of Great Central Mines, which began production

in December 1995 and produced 238,000 ounces last year; Resolute's Samantha's Chalice mine, where output reached 143,000 ounces; Eagle Mining's Niminy, producing 126,000 ounces; and Otter Gold Mines' Tanami operation, with 108,000 ounces.

Surbiton forecast production would rise again in the current 12 months, but declined to speculate on the scale of the increase.

provide statistics on the size and depth of the London market. Mr Alan Baker, the association's chairman, said average daily clearance figures, to be published monthly, would provide a useful benchmark for comparison and analysis of trends in the business.

Gold last Wednesday fell to \$336.90 an ounce, its lowest for 34 years, but recovered slightly and was "fixed" in London yesterday afternoon at \$344.10.

The association also gave statistics for silver bullion trade. It said 394.4m ounces of silver worth \$1.4bn was cleared on average every working day in January in London, compared with 248.8m worth \$1.2bn in December.

## Exxon may sell assets in Australia

By Nikki Tait  
in Sydney

Exxon, the US energy group, yesterday put its Australian coal and minerals assets up for sale - a move which is likely to generate interest from both domestic and international buyers.

On the coal front, the main interests include a 100 per cent stake in the Lennington coal mine in New South Wales; an open-cut mine in the Hunter Valley which produces steaming and semi-soft coal; and a 36 per cent interest in the Ulan coal mine, which is also in NSW but nearer to Mudgee. Exxon's major partner in the Ulan mine is Japan's Mitsubishi, with 49 per cent.

The main minerals asset is a 35 per cent interest in the Golden Grove base metals mine in Western Australia. The operator of Golden Grove is the Normandy mining group, which quickly indicated that it might be interested in buying out the Exxon interest.

Normandy pointed out that it had pre-emptive rights in the event of a sale, and said it would be looking at the deal.

In addition to the three mine interests, Exxon owns minority stakes in Mount Thorley Coal Shipping, and Newcastle Coal Shippers. The US company, which holds the mineral interests through its Exxon Coal and Minerals Australia offshoot, stressed that the move did not involve any of its extensive oil, gas, chemicals or oil shale assets in Australia.

It also added that no final decision had been made to sell the non-oil assets, and that if satisfactory offers were not forthcoming, it would continue to run the businesses.

## China to continue importing less wool

By James Harding  
in Shanghai

China's depressed wool imports are likely to continue for some time as domestic demand has slackened in the face of high stocks and slow textile sales.

Imports into China, the world's largest importer of wool, may pick up slightly in 1997, but will remain well below the levels in 1995, according to the China Daily, the official government newspaper.

Total wool imports for 1996 were expected to be 210,000 tonnes, down 25.5 per cent on 1995.

Mr Luan Rong, general manager of China's Raw Material Import and Export Corporation, said China's wool sector faced a structural crisis.

The shortage of funds among wool-spinning businesses and the rising stocks of finished wool and worsted products, reflecting the slowdown in textile sales, would depress wool imports for some time, he said.

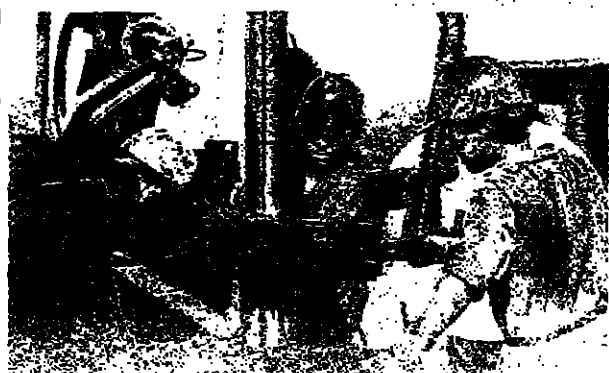
Full figures were available for January to November 1996, when China imported 198,000 tonnes, down 22.6 per cent on a year earlier. However, New Zealand wool exporters have recently recorded steeper declines in sales to China.

The Wool Exporters' Council last month announced exports to China, New Zealand's largest export market, had fallen 36 per cent in November and wool sales to Hong Kong were down 74 per cent.

The reports from China and New Zealand echo the concerns of the international wool industry, which saw prices plummet last year, as the falling sheep population did little to staunch problems caused by the sharp drop in demand.

## Mild weather offers little support for oil

Oil futures: choppy start to the year



Heating oil (\$ per gallon) and Brent crude (\$ per barrel) prices are shown. The graph indicates a choppy start to the year with prices generally trending upwards.

By Robert Corzine

Oil industry executives meeting in London this week for the annual "IP week" of seminars, lectures and socialising sponsored by the Institute of Petroleum, probably wish they were slogging through snowdrifts rather than dodging intermittent rain showers.

The prospect of snow and freezing temperatures would at least offer some support to soggy oil prices, which have fallen by more than 10 per cent over the past two weeks.

Instead, the relatively mild winter weather of recent weeks has been yet another sign that the northern hemisphere spring, which is traditionally the period of greatest weakness in oil markets, is probably just around the corner.

Yesterday, Brent Blend for April delivery, the global price benchmark, shed about 10 cents to around \$20.38 a barrel in late trading on London's International Petroleum Exchange.

The consensus in the industry is that, barring a big supply disruption, the short-term oil price will remain weak. The question is how weak is "weak."

The monthly oil report published yesterday by the Centre for Global Energy Studies in London noted that oil prices "need not necessarily be heading for a heavy fall," given the large number of uncertainties attached to world supply and demand.

"There is, however, one issue of which one can be reasonably certain - the price of oil is unlikely to return to a rising trend."

A price that hovers in the \$18-\$22 range for Brent Blend would probably not be unwelcome by most oil companies and producers, given that 1996 proved to be such a surprising financial bonanza.

However, there are fears that the steady build-up of oil supplies in recent weeks from both Opec and non-Opec producers could accelerate over the next few months. And that could trigger a sudden change in the

market's structure from the current backwardation - in which buyers are willing to pay a premium for currently available oil - to contango, in which present prices are lower than those in the future.

"The issue is not merely academic. Mr Philip Verleger of Charles River Associates in Washington DC says a shift to contango could occur by late May, and could be accompanied by a steep price fall of \$3-\$4 a barrel."

"This market is positioned to head south fast," said Mr Verleger yesterday.

The greatest periods of uncertainty in oil markets have usually been when prices are on the way down, and any fall that carried oil prices below \$18 a barrel "would be a different story," according to Mr Robert Mabro at the Oxford Institute for Energy Studies.

Although Mr Mabro does not expect 1997 and 1998 to be "brilliant years" for oil prices, he rejects arguments that the emergence of excess oil supplies this spring will

inevitably drive prices below the sensitive \$18 level. "A market in equilibrium needs some slack," he says. "If there is too much slack, then prices go up."

Mr Mabro expects that surplus supplies will average about 300,000-400,000 barrels a day over the year, although other analysts put it considerably higher.

Whether that is too much "slack" depends on whether refiners take advantage of lower prices to rebuild badly depleted inventories, or whether they wait until the market has gone into contango.

He notes that adding one day's cover to current stocks would boost worldwide demand by 150,000 b/d, thus easing considerably concerns over surplus supplies.

However, Mr Verleger believes that the long-term trend to hold lower stocks is continuing, especially in the US.

"Unless there is a tax reason to do so, there is no incentive for them to add to inventories," he says.

## LME sees further easing in copper

MARKETS REPORT

By Kenneth Gooding, Philip Coggan and Susanna Voyle

Tightness in the London Metal Exchange's copper market eased again, following heavy lending to the market on Friday by consumers not needing their metal for some time.

The premium for copper for immediate delivery, compared with metal for delivery in three months - which has been \$350 a tonne in recent weeks - was down to \$56 in late trading yesterday against \$89 on Friday.

The falling premium was likely to draw in less metal to the exchange, dealers said, and the LME was likely to report a rise of 3,000-5,000 tonnes when it reports stock statistics today.

Traders said an expected pick-up in demand from China, following a pause for the lunar new year celebrations, and growing consumption by US and European construction industries might soon reverse the trend and drive LME stocks to low levels.

The aluminium market took in its stride an announcement by Hydro Aluminium, part of Norsk Hydro, Norway's biggest company, that it was in the next two months to restart 30,000 tonnes of capacity, taking its output up from an annual 580,000 tonnes to 650,000 tonnes.

Analysts at Macquarie Equities, part of the Australian bank, said the move would leave about 800,000 tonnes of aluminium capacity still idle, most of it in

North America. They expected aluminium stocks to be sufficiently low and prices sufficiently high for most of the capacity to be restarted in the first half of next year.

Macquarie is forecasting an average cash aluminium price of \$1,653 a tonne this year. Aluminium for delivery in three months on the LME increased to \$1,568 in late trading yesterday, up \$8. Billiton Metals, a Gencor subsidiary, said the aluminium market was likely to remain in balance this year.

It is forecasting an average three-month price of \$1,585 a tonne this year and \$1,720 in 1998 and sees a supply surplus of 100,000 tonnes in 1997 and a 180,000 tonnes deficit next year.

Coffee saw profit-taking after a sharp price rise last week. The London market

responded to a Friday night price fall in New York, ahead of the US holiday yesterday. Although there was an afternoon rally on the London International Financial Futures Exchange, coffee for May delivery ended \$62 lower at \$1,613 a tonne.

The New York market rose by 30 cents a pound last week. "There is a lot of speculative interest in New York," said a trader. "Roasters have been living on low inventory cover and were forced to chase the market."

A rally in second-position coffee futures, from \$1.05 a pound before Christmas to \$1.78 on Friday, means shoppers could face higher prices in May, a UK industry group warned.

Mr George Miller, chairman of the Beverage Service Association, said roasters in

Germany, the Netherlands and the US had already increased prices. "It is inevitable that prices from British roasters will rise very significantly in the near future," he said.

Shipping rates for commodities rose again, pushing the Baltic Freight Index up 5 points to 1,465. The index, which reflects the dry cargo shipping market, has been lifted by firmer Atlantic Panamax grain rates.

It is the index's 13th consecutive daily rise, and means it is more than 100 points higher than it was at the end of last month. The index, which is traded as a futures contract on the London International Financial Futures Exchange, was in a trough at the start of the year because of oversupply of vessels.

## JOTTER PAD

Handwritten notes and a small crossword puzzle grid.

## CROSSWORD

No.9.303 Set by HIGHLANDER

Crossword puzzle grid with clues.

- ACROSS**
- Rider is behind the idea (12)
  - Employee turned to repel (4)
  - A length of timber salesmen turned into a trellis (7)
  - What a monarch has left between the sheets (5)
  - He died having learned to destroy (10)
  - Grass beginning to feed on insect (4)
  - Club for drivers going on Egyptian run (4)
  - Powerful African reversed into secure area (6,4)
  - Extremely old principal girl in abridged version (9)
  - Check on vehicles in front of the Spanish roadside stop (5)
  - Terrorist group trapped in act of leaving. What a feat! (7)
  - is able to finish with farewell music (7)
  - Teed off before Brazilian capital and property tax gets worse (12)
- DOWN**
- Letters from admirers, chap said on the blower (3,4)
  - Atrocity in Rome upset both sides in Tuscany (9)
  - Row if FT order is changed (4)
  - Those against work given a job (10)
  - Guzzle golden egg cooked outside (6)
  - Start of the foreign currency problem (7)
  - Creator of dance routine has a job to run over his with her (3,2)
  - Rewritten as male part if I appear as head of household? (12)
  - To draw out or to draw angles with (10)
  - For example someone from Muscat with a great love of himself (3)
  - With his broken off like some potatoes (7)
  - Unfashionable fashion shock (7)
  - Hostile craft from French and containing snake (14)
  - Ape community has found to attract attention (7)

Solution to Saturday's prize puzzle on Saturday March 3. Solution to yesterday's prize puzzle on Monday March 3.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices in Pounds Sterling per tonne)

■ ALUMINIUM, 99.7 PURITY (5 per tonne)

Cash 3 mths

1532.5-1535.5 1565.5-1568.5

Previous 1530.5-1531.5 1563.5-1566.5

High/Low 1531 1573/1553

AM Official 1623-34 1565-66

Kerb close 1565-66 1569-70

Open int. 255.794

Total daily turnover 119,636

■ ALUMINIUM ALLOY (5 per tonne)

Close 1455-65 1485-97

Previous 1440-50 1470-75

High/Low 1450 1490/1485

AM Official 1490-62 1480-85

Kerb close 1485-87 1486-87

Open int. 5,811

Total daily turnover 3,157

■ LEAD (5 per tonne)

Close 545.5-7.5 555-6

Previous 550.5-1.5 555-6

High/Low 545-6 555/554

AM Official 545-6 554-5.5

Kerb close 554-5.5 554-5.5

Open int. 36,789

Total daily turnover 8,352

■ NICKEL (5 per tonne)

Close 7670-80 7789-99

Previous 7650-80 7740-45

High/Low 7640 7730/7730

AM Official 7640-41 7729-40

Kerb close 7729-40 7755-60

Open int. 51,543

Total daily turnover 3,157

■ TIN (5 per tonne)

Close 5955-75 6015-20

Previous 5925-35 5975-80

High/Low 5945 6000/5980

AM Official 5945-45 5990-95

Kerb close 5990-95 6025-30

Open int. 16,078

Total daily turnover 4,418

■ ZINC, special high grade (5 per tonne)

Close 1195-94 1215-16

Previous 1184.5-96.5 1207-09

High/Low 1196/1195.5 1220/1206

AM Official 1195-96 1215-17

Kerb close 1215-17 1219-19.5

Open int. 50,972

Total daily turnover 28,121

■ COPPER, grade A (5 per tonne)

Close 2321-23 2285-66

Previous 2248-51 2287-58

High/Low 2320/2315 2289/2248

AM Official 2320-21 2284-65

Kerb close 2284-65 2279-79

Open int. 143,499

Total daily turnover 81,249

## Base metals continued

■ LME AM Official 5/75 rates 1.8220

LME Closing 5/75 rates 1.8105

Spot 1.812 3 mths 1.812 6 mths 1.811 9 mths 1.802

PRECIOUS METALS

(Prices supplied by N M Rothschild)

Gold (Troy oz) 340.00-344.50

Opening 340.00-344.50

Morning fix 343.80 211.64 508.84

Afternoon fix 344.10 212.34 507.88

Day's High 344.20-344.50

Day's Low 343.50-343.80

Previous close 343.80-344.10

Lace Linn Mean Gold Lending Rate (vs US\$)

1 month 3.75 6 months 3.98

2 months 3.85 12 months 3.98

3 months 3.98

Silver fix 221.85 221.75

3 months 325.25 324.25

6 months 330.90 327.90

1 year 340.50 347.40

Gold Coins 5 price 218-220

Kruggerand 333-336

Maple Leaf 31-34

New Sovereign 50-52

ENERGY

■ CRUDE OIL (5 per tonne)

Sett. Day's price change High Low Vol int

Mar 20.34 -0.15 20.51 20.33 5,745 61,591

Apr 20.37 -0.20 20.31 20.06 574 27,564

May 19.82 -0.18 19.80 19.82 175 19,267

Jun 19.61 -0.20 19.71 19.51 107 11,564

Jul 19.46 -0.20 - - - 4,239

Sep 19.32 -0.21 19.40 19.40 37 5,725

Total 23,220 145,929

■ GAS OIL (5 per tonne)

Sett. Day's price change High Low Vol int

Mar 17.75 -0.75 17.75 17.70 3,882 18,841

Apr 17.60 -0.50 17.60 17.60 1,380 9,092

May 17.25 -1.25 17.75 17.75 435 4,721

Jun 17.25 -1.00 17.75 17.60 226 8,365

Jul 17.75 -1.00 17.75 17.60 70 3,640

Aug 17.25 -1.25 - - - 1,088

Total 12,992 65,291

## GRAINS AND OIL SEEDS

■ WHEAT LIFE (5 per tonne)

Sett. Day's price change High Low Vol int

Mar 92.50 -0.50 92.50 92.50 199 1,044

Apr 92.50 -0.70 92.50 92.50 176 3,148

May 92.50 -0.70 92.50 92.50 55 575

Jun 91.25 -0.50 - - - 32

Jul 93.25 -0.50 93.25 93.25 1,719

Aug 93.25 -0.50 93.25 93.25 10 201

Total 326 6,728

■ BARLEY LIFE (5 per tonne)

Sett. Day's price change High Low Vol int

Mar 92.50 -0.75 92.50 92.50 70 344

Apr 9







**FT MANAGED FUNDS SERVICE**

1.

هكذا انزل



### Offshore Insurances and Other Funds

Setting: Mexico, 2007

The fund prices published in this edition are also available at the Financial Times' web site, <http://www.FT.com>



**INVESTMENT TRUSTS - Cont**[illegible]

Merchants Tel.	2915	292
Mercury Euro Print.	116	118
	221	273

James A. ...	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000	3001	3002	3003	3004	3005	3006	3007	3008	3009	3010	3011	3012	3013	3014	3015	3016	3017	3018	3019	3020	3021	3022	3023	3024	3025	3026	3027	3028	3029	3030	3031	3032	3033	3034	3035	3036	3037	3038	3039	3040	3041	3042	3043	3044	3045	3046	3047	3048	3049	3050	3051	3052	3053	3054	3055	3056	3057	3058	3059	3060	3061	3062	3063	3064	3065	3066	3067	3068	3069	3070	3071	3072	3073	3074	3075	3076	3077	3078	3079	3080	3081	3082	3083	3084	3085	3086	3087	3088	3089	3090	3091	3092	3093	3094	3095	3096	3097	3098	3099	3100	3101	3102	3103	3104	3105	3106	3107	3108	3109	3110	3111	3112	3113	3114	3115	3116	3117	3118	3119	3120	3121	3122	3123	3124	3125	3126	3127	3128	3129	3130	3131	3132	3133	3134	3135	3136	3137	3138	3139	3140	3141	3142	3143	3144	3145	3146	3147	3148	3149	3150	3151	3152	3153	3154	3155	3156	3157	3158	3159	3160	3161	3162	3163	3164	3165	3166	3167	3168	3169	3170	3171	3172	3173	3174	3175	3176	3177	3178	3179	3180	3181	3182	3183	3184	3185	3186	3187	3188	3189	3190	3191	3192	3193	3194	3195	3196	3197	3198	3199	3200	3201	3202	3203	3204	3205	3206	3207	3208	3209	3210	3211	3212	3213	3214	3215	3216	3217	3218	3219	3220	3221	3222	3223	3224	3225	3226	3227	3228	3229	3230	3231	3232	3233	3234	3235	3236	3237	3238	3239	3240	3241	3242	3243	3244	3245	3246	3247	3248	3249	3250	3251	3252	3253	3254	3255	3256	3257	3258	3259	3260	3261	3262	3263	3264	3265	3266	3267	3268	3269	3270	3271	3272	3273	3274	3275	3276	3277	3278	3279	3280	3281	3282	3283	3284	3285	3286	3287	3288	3289	3290	3291	3292	3293	3294	3295	3296	3297	3298	3299	3300	3301	3302	3303	3304	3305	3306	3307	3308	3309	3310	3311	3312	3313	3314	3315	3316	3317	3318	3319	3320	3321	3322	3323	3324	3325	3326	3327	3328	3329	3330	3331	3332	3333	3334	3335	3336	3337	3338	3339	3340	3341	3342	3343	3344	3345	3346	3347	3348	3349	3350	3351	3352	3353	3354	3355	3356	3357	3358	3359	3360	336
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[illegible]

Year	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
1992	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	
1993	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90
1994	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130
1995	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170
1996	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210
1997	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250
1998	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290
1999	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330
2000	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370
2001	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410

Warrant  
Schneider, James Earl, #  
Warrant

[illegible]

Undervalued Assets	188	+1	182
Value & Income	147	—	148
Market Conditions	211	—	212

[illegible]

Cap	HL	12
Zoro Div P1	110	110
Dome Income	74	74

[illegible]

4.5	Zach Dier Prof	100%	+1	100%
4.0	Joyce Kaplan	99%	-	76

[illegible]

**The Financial Times plans to publish a Survey on**

# Brighton & Hove

**on Thursday, March 27**

**This survey on Brighton & Hove is timed to coincide with the merger of the two boroughs and will examine the new authorities plans for industrial regeneration and job creation. It will illustrate what this historic area has to offer for potential investors.**

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**Tel: +44 (0) 1223 833 300 Fax: +44 (0) 1223 833 332**  
or your usual Financial Times representative

**FT Surveys**

**ENGINEERING - Cont.**

[illegible]**FOOD PRODUCERS - Cont.**

Notes	Price	+ or -		Mkt Cap\$bn	Yld %
		High	low		
Wiggins	18	---	94	7.70	6.9
W. Foods	4.4	---	22.5	8.82	6.9
W. Foods A/E	18	---	22.5	8.82	6.9
Wincor	12	---	22.5	7.75	7.1
Worthington	34	---	91	6.67	6.6

### GAS DISTRIBUTION

Notes	Price	+ or -		Mkt Cap\$bn	Yld %
		High	low		
For British Gas plc	174 1/2	+4	186 1/2	7.72	10.4
International Energy	21	---	84 1/2	81.6	4.8

### HEALTH CARE

Notes	Price	+ or -		Mkt Cap\$bn	Yld %
		High	low		

APTA Healthcare	184
American	1915
Armenian	3018

Computer Hardware	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22
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## ENGINEERING, VEHICLES

	News	Price	%	52 week	Mkt	Vol	
				high	low		
Airwest	2.4	123 1/2	—	191	112	102 1/2	7.9
American Airlines	2.4	190	—	210	140	14 1/2	1.4
Delta	2.4	190	—	210	140	14 1/2	1.4
Eastern	2.4	190	—	210	140	14 1/2	1.4
Northwest	2.4	190	—	210	140	14 1/2	1.4
Southwest	2.4	190	—	210	140	14 1/2	1.4
United	2.4	190	—	210	140	14 1/2	1.4
Western	2.4	190	—	210	140	14 1/2	1.4
Alcoa	2.4	190	—	210	140	14 1/2	1.4
Aluminum Co. of America	2.4	190	—	210	140	14 1/2	1.4
Alumina	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
Aluminum Works	2.4	190	—	210	140	14 1/2	1.4
Aluminum Industry	2.4	190	—	210	140	14 1/2	1.4
Aluminum Products	2.4	190	—	210	140	14 1/2	1.4
Aluminum Smelters	2.4	190	—	210	140	14 1/2	1.4
Aluminum Wire	2.4	190	—	210	140	14 1/2	1.4
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Aluminum Products	2.4	190	—	210	140	14 1/2	

## EXTRACTIVE INDUSTRIES

[illegible]

## HOUSEHOLD GOODS

[illegible]

- Mortgage Bank	
- 1997 Bill E.	
-	

[illegible]

Delta Gold AS	109
Dynalene R	41
Dynex AS	18

[illegible]

Greenwich Hsg	141
Greenleaf R	122
Greenleaf Cms AS	123

[illegible]

7.6 Vynnycky.....大馬  
8.6 Wadner G bank.....大馬

[illegible]

## INV TRUSTS SPLIT CAPITAL

[illegible]

مکتبہ اہل حق







## LONDON STOCK EXCHANGE

## Footsie hunts for direction after recent rally

## MARKET REPORT

By Peter John

London stocks traded within an aura of almost eerie calm yesterday. Traders looked at the market's new peak, achieved on Friday, and waited for inspiration.

With Wall Street closed for Presidents' Day and no significant UK economic data published yesterday there was a lot of watching.

Caution ahead of results and data later in the week combined with nervousness ahead of Labour's census vote on the agriculture minister over the BSE crisis saw the FTSE 100

index drop 3.2 to 4,337.8. Once the impact of companies going ex-dividend was stripped out, Footsie was virtually unchanged.

The FTSE 250 ended the day up 0.5 at 4,806.5 and the SmallCap 2.1 higher at 2,341.0.

London stood apart from the wider European trend. Twelve continental bourses including Germany, France, Switzerland and Norway hit new peaks as the dollar rose against the D-Mark.

The rally will remove some pressure from hard-pressed European exporters.

In the UK, sterling was also slightly weaker against the dollar. But the UK exchange rate index moved higher as sterling

gained against the D-Mark. Consequently, potential equity investors stayed at home, fretting about valuations and concentrating on individual issues.

Footsie was marked down by almost 23 points in early morning trading, partly to reflect Friday's slight downturn on Wall Street.

Also, the equity futures contract traded at a discount to its estimated fair value all day.

The mark-down failed to flush out serious investment, however, and the slow recovery throughout the day was matched by turnover of only 736.1m shares at 6pm. That compared with 825.1m on Friday when genuine customer business, excluding Great

deals, was valued at £647.1m, the lowest for nearly two weeks.

The biggest contribution to the day's business came from the demerger of British Gas into BG and Centrica. Between them, the two new Footsie constituents accounted for more than 10 per cent of the day's volume. Williams has dropped out of the index.

Without that, activity was dull indeed. Footsie has hit many strategists' end-of-year targets already and, while a Labour victory is already factored into forecasts, further interest rate rises are seen as inevitable.

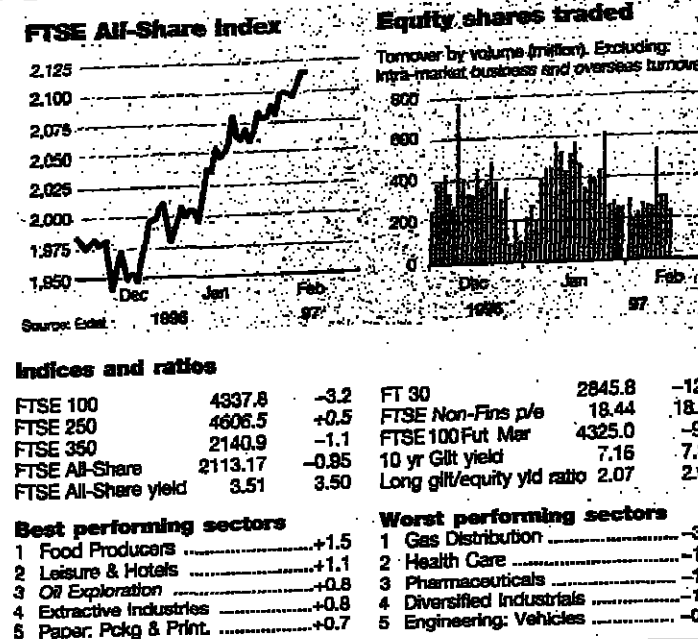
Furthermore, if retail sales figures tomorrow are stronger than

expected, higher interest rates could be right back on the agenda.

On the other hand, some traders are waiting to see if Barclays announces a share buy-back today. If it does, that could inject some £400m into the market.

There is also some speculative optimism driving Unilever. The food-to-detergents group has risen 15 per cent over the past week on unusually heavy volume in Amsterdam, New York and London and acquisition talk is growing.

Further clues could come from public sector borrowing data today and M4 monetary figures on Thursday.



## Gas split gloom at Centrica

It was a day of mixed fortunes as trading in the newly-demerged BG and Centrica got under way. The first day of dealing also saw both stocks make their debut in the FTSE 100 index.

Shares in the former, which is now the owner of the pipeline network and the exploration operations of the old British Gas, were in demand and moved against the market trend to end the day up 2% at 174 1/2p, against Friday's closing price in the "grey market".

Buyers of BG were particularly encouraged by favourable press comment in the last week and analysts' suggestions that the stock is worth around 220p a share on a valuation basis.

However, it was a different story for Centrica, formerly the trading arm of British Gas. Heavy selling of the stock saw it lose 13.5 per cent of Friday's grey market price, as it slipped 10% to 65 1/2p - the worst performer in the Footsie.

Dealers said the stock had been hit by concerns about the supply of gas to UK households next year with the opening up of the UK market to competition.

Specialists also pointed to selling by income funds in the wake of the company's recent confirmation that it will not pay a dividend

in the initial stages. Merrill Lynch reiterated its bearish stance on the stock and its 40p target price. Some of the day's main selling was attributed to ABN Amro Hoare Govett and Dresdner Kleinwort Benson, with general profit-taking following last week's strong performance in the grey market cited as reason for the disposals.

In addition, some specialists suggested there had been US selling, largely for tax reasons. There was also some switching out of Centrica and into BG, a factor that also played a part in the day's decline.

By the close a hefty 54m had been dealt, by far the most heavily traded FTSE 100 stock of the day. Turnover in BG, the day's second busiest stock, was 19m.

Unilever was the best performer in the FTSE 100, climbing 67 to 1,694 1/2p, an all-time high. The rise came in the wake of a very strong performance last week, particularly in the US.

One analyst said Unilever's finance director had recently been visiting investors in the US, who for some time have been warm to the stock. In comparison, UK investors have remained lukewarm. The analyst cited Unilever's recent better-than-expected results and evidence of a change in culture.

Sector strategists downplayed any impact on the share price of remarks by Mr Morris Tabaksblat, the Anglo-Dutch group's chairman, that the company could return some of the pro-

ceeds from the planned sale of its specialty chemicals business if substantial takeovers did not occur. One analyst said that Unilever may return the proceeds to shareholders if it could not find anything better to do with the money, but he remained sceptical.

There was also talk of a possible takeover of Colgate Palmolive. Analysts said Unilever would probably love to own it but would face huge hurdles because of monopoly concerns.

It was a mixed day for banking stocks. Lloyds TSB, which reported bumper preliminary figures on Friday, was the toast of the market as analysts upgraded current year profit expectations following a meeting with the company.

Having retreated on Friday in general profit-taking, the shares yesterday jumped

15 to 518 1/2p, with 10m traded by the close. NatWest Securities was among those said to have upgraded profit forecasts. It is believed to have raised its estimate for the current year from £2.96bn to £3.12bn, while it upgraded the following year's from £3.45bn to £3.68bn.

There seemed to be little to celebrate at Barclays, which reveals figures today. The shares tumbled yesterday, losing 16 1/2 to 1,189 1/2p, as dealers focused on a weekend press report suggesting that BZW, the investment banking arm of Barclays, will surprise the market with news of a sharp profits setback.

The word is that profits at BZW will fall by around a third to around the £100m mark. Dealers suggested only the prospect of a share buy-back had prevented a

further retreat in the shares. In the rest of the sector, National Westminster was wanted and gained 5 1/2 to 834 1/2p.

Great Universal Stores hardened 14 1/2 to 650p after British Land confirmed that the duo were in talks regarding the formation of a joint venture to purchase and manage most of the investment property interests of GUS. British Land rose 4 1/2 to 522p.

GUS was also buoyed by positive comment from NatWest Securities. The broker said it was warming to the stock, with further strategic changes anticipated. It said that, over the next six months, investors should be looking to buy as the market focuses on the downgrades.

Rank Group hardened 10 1/2 to 422p ahead of results later this week and on hopes of the early sale of its films distribution business.

London Clubs, owner of seven casinos, fell 6 1/2 to 378 1/2p after unleashing a hostile bid, worth £18m, for Capital Corporation, which rose 15 1/2 to 186 1/2p. Capital Corporation, which rejected the bid, owns Crocksford and the Colony Club, two of London's leading casinos.

Matthew Clark, the alcopops and cider maker, hardened 17 1/2 to 309p with one analyst suggesting a couple of substantial sell programmes had finished and there was a bit of speculative interest in the stock.

Shares in BT improved 5 1/2 to 441p, with sentiment cheered by news of a world pact to liberalise the international telecommunications market. The agreement should open up the world's \$600m-a-year industry.

Dealers also reflected on weekend press reports suggesting BT is planning fresh attempts to get clearances from the government to

take full control of Cellnet, the mobile phones operator it owns with Securicor. Shares in the latter gained 8 to 311 1/2p.

Last week's speculation that Williams Holdings was to buy Chubb Securities, talk later confirmed with an agreed bid for the UK alarms and locks company, appears to have taken an unexpected toll on the industrial conglomerate.

Williams shares fell heavily on the talk and declined further following the offer with analysts uneasy about the terms of the offer.

Yesterday came the consequences of that retreat when the stock was ejected from the FTSE 100 index to be replaced by Centrica. The shares eased 1 1/2 to 299p, having traded 8.7m.

Shares in the FTSE 100 index were mixed, with some gains and some losses.

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## FUTURES AND OPTIONS

■ FTSE 100 INDEX FUTURES (LFFE) 125 per full index point (AFT)

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	4322.0	4325.0	-7.0	4330.0	4320.0	663	6906
Jun	4335.0	4340.0	-5.0	4351.0	4335.0	0	1801

■ FTSE 250 INDEX FUTURES (LFFE) £10 per full index point

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	4610.0	4610.0	0.0	4610.0	4610.0	0	6436

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■ EURO STYLE FTSE 100 INDEX OPTION (LFFE) £10 per full index point

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Mar	4610.0	4610.0	0.0	4610.0	4610.0	0	6436

■ EURO STYLE FTSE 350 INDEX OPTION (LFFE) £10 per full index point

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	2140.9	2140.9	0.0	2140.9	2140.9	0	1801

■ EURO STYLE FTSE All-Share INDEX OPTION (LFFE) £10 per full index point

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	2113.7	2113.7	0.0	2113.7	2113.7	0	1801

■ EURO STYLE FTSE 100 INDEX OPTION (LFFE) £10 per full index point

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	4322.0	4325.0	-7.0	4330.0	4320.0	663	6906
Jun	4335.0	4340.0	-5.0	4351.0	4335.0	0	1801

■ EURO STYLE FTSE 250 INDEX OPTION (LFFE) £10 per full index point

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	4610.0	4610.0	0.0	4610.0	4610.0	0	6436

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Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
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■ EURO STYLE FTSE All-Share INDEX OPTION (LFFE) £10 per full index point

Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
Mar	2113.7	2113.7	0.0	2113.7	2113.7	0	1801

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Month	Open	Sett price	Change	High	Low	Est. vol	Open int.
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Month	Open	Sett price	Change	High	Low	Est. vol	Open int
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Highs &amp; Lows shown on a 52 week basis

## WORLD STOCK MARKETS

EUROPE									
AUSTRIA (Feb 17/Sec)									
ATX	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
BELGIUM (Feb 17/Sec)									
BEI	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
DENMARK (Feb 17/Sec)									
DMI	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
FRANCE (Feb 17/Sec)									
CAC	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
GERMANY (Feb 17/Sec)									
DAX	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
GREECE (Feb 17/Sec)									
ASE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
IRELAND (Feb 17/Sec)									
ISEQ	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
ITALY (Feb 17/Sec)									
FTSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
NETHERLANDS (Feb 17/Sec)									
AEX	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
POLAND (Feb 17/Sec)									
WSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
PORTUGAL (Feb 17/Sec)									
BVL	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
SPAIN (Feb 17/Sec)									
IBEX	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
SWEDEN (Feb 17/Sec)									
OMX	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
SWITZERLAND (Feb 17/Sec)									
SIX	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
TURKEY (Feb 17/Sec)									
BIST	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
UNITED KINGDOM (Feb 17/Sec)									
FTSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
UNITED STATES (Feb 17/Sec)									
DOW	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
JAPAN (Feb 17/Sec)									
Nikkei	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
KOREA (Feb 17/Sec)									
KOSPI	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
HONG KONG (Feb 17/Sec)									
HSI	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
TAIWAN (Feb 17/Sec)									
TSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
THAILAND (Feb 17/Sec)									
SET	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
MALAYSIA (Feb 17/Sec)									
FTSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
SINGAPORE (Feb 17/Sec)									
STSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
NEW ZEALAND (Feb 17/Sec)									
NZSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
AFRICA									
SOUTH AFRICA (Feb 17/Sec)									
JOSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
NORTH AMERICA									
CANADA (Feb 17/Sec)									
TSE	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00

One thing hasn't  
changed about Rockwell  
- our hallmark is still  
technology leadership.

Rockwell

## INDICES

Index	Feb 17	Feb 16	Feb 15	High	Low	1996/97	Low
Argentina (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Australia (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Belgium (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Canada (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Denmark (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
France (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Germany (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Greece (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Ireland (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Italy (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Netherlands (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Poland (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Portugal (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Spain (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Sweden (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Switzerland (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Turkey (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
United Kingdom (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
United States (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Japan (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Korea (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Hong Kong (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Taiwan (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Thailand (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Malaysia (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Singapore (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
New Zealand (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Africa	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
South Africa (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
North America	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
Canada (Feb 17/Sec)	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00

## US INDICES

Dow Jones	Feb 14	Feb 13	Feb 12	1996/97	Low	High	Stop completion
Industrials	6888.96	7022.64	6961.63	7037.01	5002.54	7222.44	41.2%
High				7329.97	182.09	132.67	(617.16)
Home Bns	105.10	103.38	103.29	106.08	100.99	109.77	13.1%
Transport	2368.55	2383.24	2346.91	2400.34	1852.71	2365.36	13.2%
Utilities	223.04	223.16	223.59	223.62	183.66	226.46	18.1%
DJ Ind. Day's high	7074.77	7077.43	7077.43	7077.43	7077.43	7077.43	0.0%
Day's high Low	7074.77	7074.77	7074.77	7074.77	7074.77	7074.77	0.0%
Low				6888.96	5002.54	7222.44	41.2%
Commodities	838.48	811.82	802.77	811.82	598.48	811.82	4.0%
Industrials	942.22	947.38	938.62	947.38	702.07	947.38	3.3%
Financial	94.99	94.86	92.51	94.99	51.87	94.99	45.8%
NYSE Comp.	423.48	424.42	419.88	424.42	371.41	424.42	13.2%
NYSE Comp.	594.15	595.40	588.10	595.40	514.26	595.40	13.2%
AMSD Comp.	1387.16	1370.81	1363.10	1370.81	1215.68	1370.81	12.1%
NASDAQ Comp.	1387.16	1370.81	1363.10	1370.81	1215.68	1370.81	12.1%
■ RATIOS							
Dow Jones Ind. Div. Yield	1.92	1.85	1.96	1.96	1.96	2.18	
S & P Ind. Div. Yield	1.73	1.78	1.78	1.78	1.78	1.89	
S & P Ind. P/E Ratio	24.63	24.09	24.09	24.09	24.09	24.09	
■ NEW YORK ACTIVE STOCKS							
Friday	Stocks	Change	Close	High	Low	Open	Close
Micro	5,527,520	33%	+				
Micro	5,527,520	33%	+				
Basic One	4,780,240	24%	+				
Stock Store	4,674,720	12%	+				
Market	4,674,720	87%	+				
Utility Fin	3,830,240	4%	+				
Medical Fin	3,830,240	2%	+				
High Priced	3,830,240	52%	+				
Low Priced	3,830,240	145%	+				
First USA	3,830,240	50%	+				
■ TRADING ACTIVITY							
Friday	Stocks	Change	Close	High	Low	Open	Close
Micro	5,527,520	33%	+				
Micro	5,527,520	33%	+				
Basic One	4,780,240	24%	+				
Stock Store	4,674,720	12%	+				
Market	4,674,720	87%	+				
Utility Fin	3,830,240	4%	+				
Medical Fin	3,830,240	2%	+				
High Priced	3,830,240	52%	+				
Low Priced	3,830,240	145%	+				
First USA	3,830,240	50%	+				
■ S&P 500							
Open	814.07	814.15					
High	817.45	817.45					
Low	814.07	814.15					
Close	814.07	814.15					







# Singapore

Despite its enormous achievements, the city-state still suffers from deep-rooted insecurity. And fresh challenges are emerging as its society develops. James Kynge reports

## Tough lap ahead on ambitious marathon

Singapore has been defying conventional wisdom for years. Its economy is managed in meticulous detail by the government, but it has suffered few, if any, of the ill-effects usually associated with central planning.

The country's income per head has climbed above \$24,000 - more than double that of many nations in the developed world - but its industry shows few signs of hollowing out and Singapore remains the most advanced manufacturing nation in south-east Asia.

The island is only 646 sq km in size. It has a chronic shortage of land and labour but its economic growth rates are impressive: 7 per cent in 1996, 8.8 per cent in 1995 and 10 per cent in 1994. It continues to grow as a regional economic power and is the top foreign investor in neighbouring Malaysia.

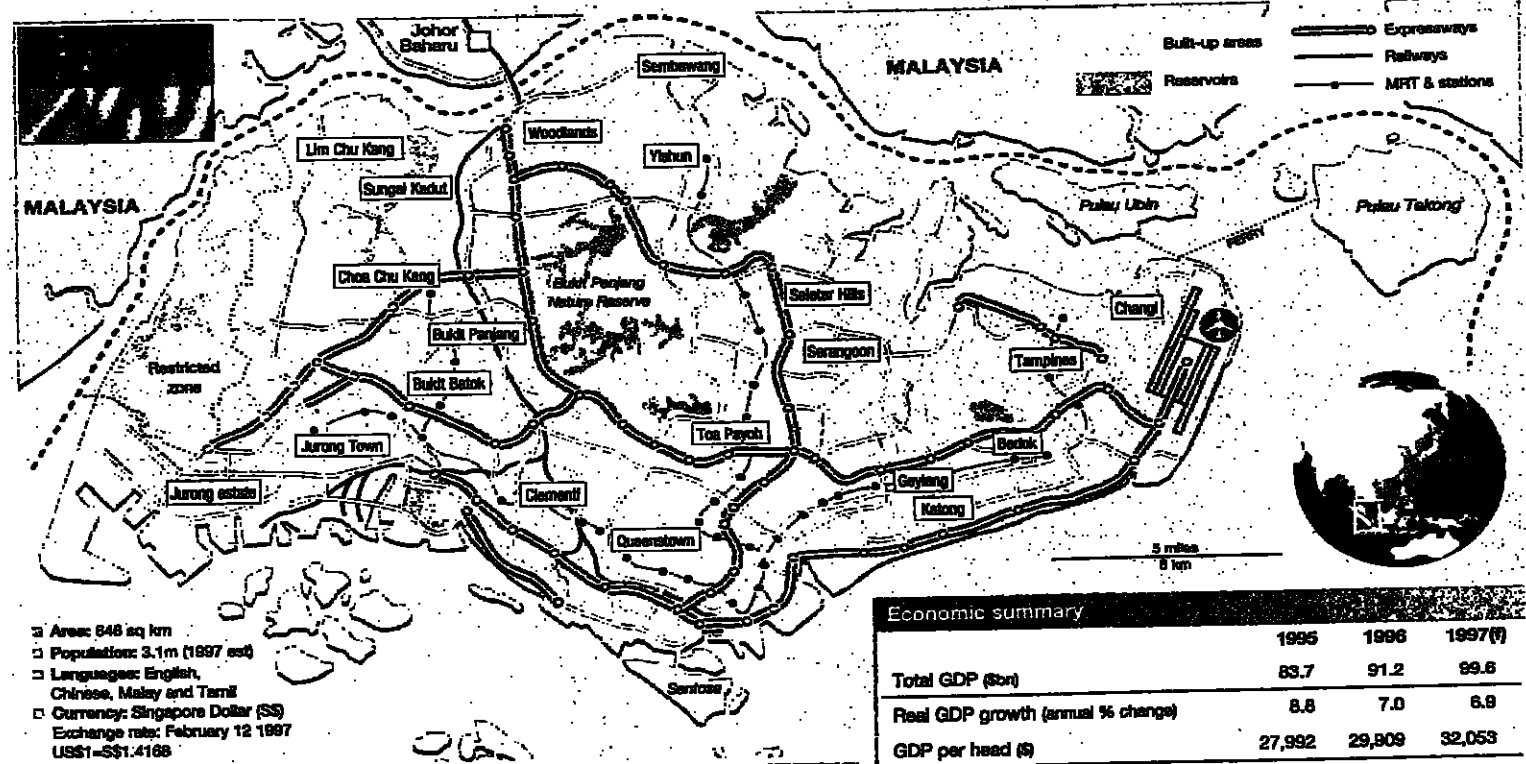
Its population of 3.1m people means that domestic demand is relatively weak. Yet it boasts the world's second-busiest port; makes more than half the world's computer disc drives and

is now at a critical point in the marathon of material well-being. The next lap is tougher, even given the best weather, because many runners already feel stressed and exhausted," said Mr Goh Chok Tong, the prime minister, in a speech last year.

"We can become the first developed country in the tropics, if we do not let up," he said.

Observers say that although Singapore seems assured of being proclaimed a developed nation in the near future, the island faces challenges of considerable magnitude in many aspects of its society.

The economic success of the past sprang primarily from an obedient, diligent workforce. The education system was tailored to produce graduates with pride in their country (and a keen sense of its vulnerability) who would dedicate themselves to the task in hand. Any questioning of commands which originated ultimately from the cabinet was strongly discouraged. Singapore has barely had a strike since its independence in 1965.



Area: 646 sq km  
Population: 3.1m (1997 est)  
Languages: English, Chinese, Malay and Tamil  
Currency: Singapore Dollar (S\$)  
Exchange rate: February 12 1997  
US\$1=S\$1.4188

### Government and constitution

#### Head of state

The president, Ong Teng Cheong, was directly elected on August 28 1995, for a five-year period

#### Head of government

Prime minister Goh Chok Tong

#### National legislature

The ruling People's Action Party (PAP) won 85 per cent of the valid vote in 1997 and now holds 91 seats in parliament. The last cabinet reshuffle was in January 1997.

#### National elections

Next election due by mid-2002

#### Main political parties

Government: People's Action Party (PAP)

Opposition: Singapore Democratic Party (SDP)

Workers' Party (WP)

National Solidarity Party (NSP)

Singapore Justice Party (SJP)

Singapore Malay National Organisation (SMANO)

Singapore People's Party (SPP)

Investment commitments

By industry 1996

Electronics \$3,442.4m

Manufacturing \$603.0m

Light industry \$535.2m

Engineering \$358.8m

Aerospace \$121.5m

Chemicals \$2,964.4m

Total \$8,065.3m

\* Includes pharmaceutical and biotechnology

Source: Ministry of Trade and Industry

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### Economic summary

1995 1996 1997(f)

Total GDP (\$bn) 83.7 91.2 99.6

Real GDP growth (annual % change) 8.8 7.0 6.9

GDP per head (\$) 27,992 29,809 32,053

Inflation (annual % change in CPI) 1.7 1.4 1.6

Manufacturing production (annual % change) 10.3 5.0 6.0

Unemployment rate (% of workforce) 2.7 2.7 2.7

Money supply, M2 (annual % change) 8.5 16.8 10.4

Foreign exchange reserves (\$bn) 88.7 75.8 83.8

Government expenditure (% of GDP) 12.6 12.7 12.9

Total external debt (% of GDP) 8.3 8.3 8.2

Current account balance (\$bn) 15.6 14.4 14.5

Merchandise exports (\$bn) 120.7 130.7 139.7

Merchandise imports (\$bn) 117.5 129.2 138.9

Trade balance (\$bn) 3.2 1.5 0.8

Main trading partners (Share of total trade to world, 1995)

19.6% Malaysia 15.8%

18.5% United States 15.1%

7.9% Japan 21.5%

8.8% Hong Kong

China 5.2%

Exports Imports

Source: Ministry of Trade and Industry

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## 2 SINGAPORE

FINANCE AND MARKETS • by Justin Marozzi

## Lure of the Lion City

Singapore's role as a regional financial hub raises some crucial questions

When Commercial Union was deciding early last year where to locate its Asia-Pacific fund management headquarters, it took the somewhat unusual step of choosing Singapore. Unusual because although many financial institutions have located their south-east Asian headquarters there, few have seen it as a beachhead for the whole of the Asia-Pacific.

Commercial Union's move was, however, indicative of an important trend. Several banks, fund managers, insurance companies and other financial institutions have opened or beefed up offices in the Lion City in recent months. Bankers Trust opened a fund management operation and Rothschild's office is set to double or triple its managed funds business to \$840bn when it shifts its Asian funds previously managed in Europe and Australia to Singapore.

Evidence of the influx abounds. Rents for the type of quality apartments that expatriate bankers prefer have risen sharply. Harry's Bar, where Mr Nick Leeson used to imbibe (they named their "Bank Breaker" cocktail after him), is filling up at lunchtime with Caucasian currency dealers and the restaurants on "Boat Quay" - near the financial district - are doing a roaring trade despite the island's flagging tourist industry.

The new arrivals provide a clear endorsement of Singapore as a regional financial hub and are a source of some pride for the government. But they also raise some crucial questions that appear to highlight some of the island's inherent weaknesses.

The size of Singapore's domestic economy has meant that the local stock market is smaller, less liquid and growing at a slower rate than some of its neighbours. The government's desire to

manage the economy, a strategy which multinational manufacturers applaud, has led to a reluctance to liberalise and diversify local financial markets, economists say.

In the opinion of many, the number of financial institutions in Singapore now has meant that there is sometimes not enough domestic business to go round.

"A lot more needs to happen to make Singapore a financial centre which has the dynamics to make businesses stay long-term, and that involves creating liberal economic regulation and sound prudential supervision so that the market can venture ahead into new businesses without constantly running into regulatory obstacles," said Mr Bernhard Eschweiler, head of economic research at J.P. Morgan.

Singapore's stock market provides a good example of some of the pressures in play. Authorities want the market to grow but the size of the domestic economy has limited the number of initial public offerings.

"Indonesia can grow very rapidly. It is such a large country. But for us it is not so easy to grow," said Mr Lim Choo Peng, president of the Stock Exchange of Singapore (SES).

Economists say that another problem is that many of the listed companies are foreign-owned and their shares are listed in US dollars. Generally speaking, local investors are less likely to invest in the shares of a foreign company with which they have little familiarity and which involves some exposure to currency risk.

To address this problem, the SES last year launched the Singapore Regional Index which groups local and foreign companies together. Foreign companies were also permitted to list themselves in Singapore dollars, provided they met certain criteria such as 35 per cent of their income or expenditure originating within Singapore.

The criteria are considered by many to be too stringent

and so far only one foreign company has won approval to be listed in Singapore dollars. Financial authorities say that the criteria may be relaxed and, in another move to boost the regional index's popularity, an index futures contract is planned for some time over the next two years. But typically, the index futures are to be traded not in Singapore's currency but in US dollars.

The government has said it plans to internationalise the Singapore dollar but that the process will happen gradually. The reluctance

Pressures to liberalise are also coming from competition outside Singapore

towards rapid liberalisation is deep-rooted, and for understandable reasons. The exchange rate is the central bank's only effective means of controlling inflation in a country where 70 per cent of goods consumed are imported. The currency volatility which could follow liberalisation would be a blow to many of the island's manufacturers, most of whom are dependent on exports. There are other perceived problems, too.

"Our problem in internationalising the dollar is that we don't want foreigners to borrow Singapore dollars to use offshore in projects which are totally unrelated to the Singapore economy," said Mr Richard Hu, finance minister. He said he expected the Singapore dollar to appreciate gradually this year.

Pressures to liberalise are also coming from competition outside Singapore. Malaysia in 1996 launched the Kuala Lumpur Options and Financial Futures Exchange and last year the Malaysian Monetary Exchange began trading the first interest-rate contracts denominated in

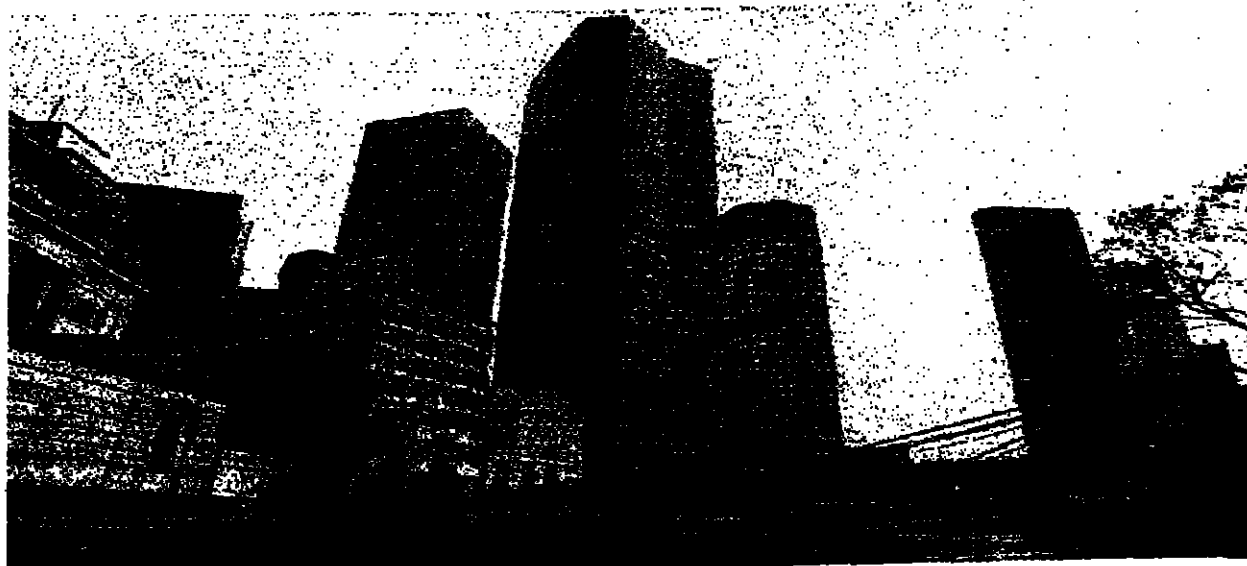
Malaysian ringgit. By comparison, Singapore has no futures contracts based on domestic stocks and no interest rate futures with which to hedge local currency risk. In the field of initial public offerings, too, Singapore was eclipsed last year by its neighbours. Several local initial public offerings (IPOs) flopped ignominiously during the second half of the year (the market has since recovered well), while those in Malaysia brought large returns.

Overall, Singapore's stock market underperformed Hong Kong and all south-east Asian markets except Thailand. Turnover fell 10.7 per cent from 1995 to \$87.9bn. The Singapore International Monetary Exchange, the first financial futures exchange in Asia, has been finding creative solutions to the country's limited size ever since it was established in 1984. None of the contracts it trades are based on the local economy and none are denominated in Singapore dollars.

In January it launched a futures and options contract based on Taiwan's main stock index. Many in Singapore's financial community hope to see more of such initiatives but the experience of the Taiwan contract shows that this may not be so easy.

Authorities in Taipei, which has its own ambitions to build a vibrant futures market, objected strongly to the launch. Turnover in the contract has so far been lacklustre, partly because Taipei's ban on its citizens trading futures contracts appears to be holding - despite predictions that Taiwanese would soon find ways to circumvent the prohibition.

Observers said that while Singapore was prepared to put up with objections from a country such as Taiwan, which has few diplomatic allies, the launching of futures contracts based on the currencies of south-east Asian nations - for which there could be considerable demand - would be much more difficult. As a member of the Association of South East Asian Nations, Singa-



Singapore's financial district: the stock market is smaller, less liquid and growing more slowly than some of its neighbours. (Photo: Open Globe)

pore tries to keep relations within the grouping on a harmonious footing.

Many of the financial institutions in Singapore have been drawn more by expectations of regional rather than local opportunities. Bankers say that the region offers lucrative possibilities in advising on mergers and acquisitions, lending for infrastructure projects, helping an increasing number of companies issue bonds overseas and several other operations. One star per-

former last year was treasury operations.

"We made about 90 per cent of our [currency trading] profits last year in dealing the [Indonesian] rupiah, the [Thai] baht and the [Malaysian] ringgit," said one currency dealer.

Political change in Thailand, unrest in Indonesia and relatively high interest rates in all three countries has helped to make dealing attractive. Such interest is expected to intensify as the launch of a single European

currency draws nearer.

"A lot of European banks have taken a far greater interest in this part of the world because of the anticipation that with the introduction of the euro, the amount of intra-European currency trade will drop to zero and hence they want to position themselves in a growth area where there is a lot of volatility," said Mr Hu.

The handover of Hong Kong to China in June could also have positive spin-offs for Singapore. Some 15 Hong

Kong-based companies are listed in the country and more are expected in the run-up to the handover and afterwards, officials say.

Some companies which do the bulk of their business in China like to spread their risk with a primary listing in Singapore. However, the share values of a Taiwanese company, Want Want Holdings, proved relatively resilient last year when Taipei's stock market plunged as China test-fired missiles across the Taiwan strait.

FOREIGN RELATIONS • by James Kynge

## Domestic issues spill over

International developments often reflected closely the state's internal affairs

Singapore appears at times to serve as a text-book example of the old adage that foreign policy is merely an extension of domestic politics. On several occasions last year, sensibilities within Singapore found their reflection in the international arena.

A curious saga between Singapore and its closest neighbour, Malaysia, was perhaps the most delicate. It started with remarks made by Mr Lee Kuan Yew, the senior minister, over a rare lunch with journalists in June. Mr Lee raised the possibility of rejoining Malaysia, which threw Singapore out of their two-year union in 1965.

But, Mr Lee added, such a reunification would be possible only as long as Malaysia adopted a meritocratic system in which no race held a privileged position.

His comments cut deep in Malaysia, where it is virtually taboo to debate the privileges accorded to the ethnic Malay majority over the minority Chinese and Indians. But Kuala Lumpur's indignation did not find full expression until comments by Mr Goh Chok Tong, the prime minister, appeared to rub salt into the wound. Mr Goh explained that reunification with Malaysia was not on his agenda but warned: "If we fall behind and cannot make a living, we may have to ask to rejoin Malaysia."

Dr Mahathir Mohamad, the Malaysian prime minister, said that Malaysians were offended by the comments, which he called insincere and racist. He added that Singapore was using the spectre of reunification with Malaysia as a "bogyman" to scare Singaporeans into working harder.

The tiff, which has now subsided, served to illustrate that although ties between Singapore and Malaysia are close, the relationship is also complicated by historical and cultural undercurrents, as well as by intensifying economic competition.

The disagreement was also

important in a wider context because both countries are leading lights in the Association of South East Asian Nations (Asean), a grouping of seven south-east Asian countries which prides itself on solving disagreements by quiet diplomacy, eschewing public outbursts.

Another domestic issue which spilled over into foreign policy was the government's attacks on Mr Tang Liang Hong, a candidate for the opposition Workers' Party in the January general election.

Mr Goh and others called him a "Chinese chauvinist", a term which evokes resonances of the race riots in the 1950s and 1960s between Singapore's Chinese majority and the Malay and Indian minorities.

In his victory speech, Mr Goh made clear that there

with Beijing that was closer than those of its Asean allies. This was because many Asean countries are also investing in China at a rate equal to Singapore's, he said.

Asian diplomats said that China's growing political and military strength is also a factor behind Singapore's unambiguous support for a continuation of the US military presence in Asia.

"South-east Asia has never in its long history been more cohesive, confident and prepared to meet the future. This would not have been possible without America's leadership and efforts in the last half century," Mr Jayakumar said in a recent speech.

Singapore has the opportunity to engage both the US and China at the Asean Regional Forum, which

first mooted by Mr Goh Chok Tong, the prime minister - was scheduled to hold its first foreign ministers' meeting in Singapore. Few concrete results may emerge from the Asean conference but the fact that it will take place at all is seen by many as important.

The European Union will be able to confer with China, Japan, South Korea, as well as Asean nations, on a wide range of economic and foreign policy issues.

However, some difficulties lie ahead for Asean. The group's intention to admit Burma into its ranks, along with Cambodia and Laos, this July is sure to anger the EU and the US. From Asean's point of view too, there are some vexing dimensions to the inclusion of the three newcomers.

Senior officials say the group may grow unwieldy when it has 10 members, becoming slower to react and more fuzzy in its proclamations. But to outsiders, an "Asean 10" may make the group an even more attractive entity to engage. Japan recently made known its desire to hold regular summits with Asean - a proposal which Singapore supports but which has not yet been accepted by the group as a whole. Japan's motivation in seeking the closer co-operation with Asean was, at least in part, to seek a counterbalance to China's burgeoning power, diplomats said.

From Singapore's point of view, too, closer contacts with Japan would add an extra layer of comfort in the region at a time when debate over the US strategic presence in the region is unlikely to subside. But for all Singapore's support for the US presence in Asia and its warm ties with Washington, tiffs sometimes erupt.

One such disagreement - attributable again to domestic politics - burst forth during the election campaign in January. The State Department issued an implicit criticism of Mr Goh's strategy to link the promise of housing renovations to votes. In a memorably acid riposte, Mr Goh described his reaction when he heard of the State Department report.

"I can tell you I was furious. I was flabbergasted, floored," he said.



Goh Chok Tong: reunification was not even on his agenda



Dr Mahathir Mohamad said Malaysians were offended

were wider issues at stake: he said that as China becomes more powerful over the next 20 years, there will be an increasing temptation among some ethnic Chinese citizens to stress their Chinese heritage.

This would run the risk of alienating Singapore's neighbours and closest allies in Asean, for many of whom China is a potential military threat, diplomats said. Singapore's government has made clear since the election that it is not moving into China's orbit.

"We are not a Chinese nation," said Mr S. Jayakumar, the foreign minister. "We should bear in mind that our destiny is with south-east Asia and Asean. That is a key point."

Mr Jayakumar added that there was little likelihood of Singapore's growing economic ties with China resulting in a political relationship

meets annually after Asean meetings. The fact that Asean comprises seven economically vibrant nations speaking with a unified voice projects their influence considerably. This was apparent when senior Asean officials met Chinese counterparts near Shanghai in 1996 to discuss the disputed Spratly Islands in the South China Sea.

Asean assertiveness was also on display at the World Trade Organisation's first ministerial meeting, which was efficiently hosted by Singapore in December last year. Asean made its opposition to the linkage of labour standards and trade clearly understood during the meeting, and was seen as partly responsible for reducing the mention of labour standards in the WTO's final declaration to vague generalities.

In mid-February, the Asia-Europe Meeting - a concept

## Tough lap on marathon

Continued from Page 1

the 33 seats in parliament. But the campaign strategies it employed may have provoked a significant level of resentment, especially among the type of young professionals upon whom the country pins its hopes.

The ruling party made clear to the electorate that the government-sponsored renovation of their apartments - which for most families represents a key hope for greater wealth - would be deferred in those areas which voted for the opposition.

Mr Goh warned that they ran the risk of letting their houses turn into "slums".

A post-election deluge of 13 libel suits against Mr Tang Liang Hong, a candidate for the opposition Workers' Party, was also a focus of attention.

The writs were served by leading PAP members

including Mr Goh, Mr Lee Kuan Yew, the founding father of Singapore and now "senior minister", Mr Lee Hsien Loong, the deputy prime minister and other members of the cabinet.

Regardless of how the election was fought, the victory was an important confirmation for Mr Goh. Observers said that the prime minister might start to emerge fully from the shadow of his illustrious predecessor.

Although Mr Lee Kuan Yew still exerts considerable influence in the cabinet, Mr Goh's bolstered standing may now lead to an infusion of his personal style into government.

His rise to power in 1990 was said then to presage a softer, more consultative approach. In the event, little changed.

There are times, too, when economic imperatives appear to clash with values which

the government holds dear: "Asian Values" - personal decorum, respect for the family and the state - are being challenged by some of the material available on the Internet.

The Singapore Broadcasting Authority, the media regulatory body, acknowledges that the Internet cannot be controlled.

Equipment installed to block access to certain pornographic and other "undesirable" sites should only be seen as a "symbolic" gesture, said one SBA official. But the Internet's existence means that people are becoming increasingly exposed to the type of hard-hitting political comment (as well as to pornography) which is unthinkable in the mild mannered local media.

Once again defying expectation, Singapore is fast becoming a hub for western media companies

- despite its notorious sensitivity to foreign media reporting.

Some of the new arrivals have relocated from Hong Kong, partly because of the high costs in the British colony and partly because of uncertainty over how China will treat the media after it takes over the territory.

A few banks have also moved operations from Hong Kong to Singapore over the past year, and some wealthy individuals have taken money out of the colony and deposited it in the city state, bankers said. Observers say that although Singapore may gain somewhat from those that quit Hong Kong, the island is far removed from China geographically and psychologically.

It cannot hope to assume Hong Kong's role as a gateway and conduit for Asia's rising power.



The projected rise in Asian productivity over the next 20 years will have little to do with longer working hours.

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THE ECONOMY • by James Kyng

## Slowdown ruffled planners

There are fears of an over-reliance on an industry known for its volatility

Singapore's vaunted economic planners are not fond of the unexpected. At the first sign of a disruption to their meticulously conceived scenarios, they spring into action. Studies are commissioned, committees formed and mountains of statistics are collected.

Last year's two important studies on the island's competitiveness were launched — a sure sign that something was amiss. One of them — on manufacturing competitiveness — was to look into whether land rents, wages and other costs were too high. The other, due to be published at the end of February, was charged with making recommendations on the island's trading patterns.

The cause of such activity was a rare event. The government had to revise downward its forecast for gross domestic product growth during the year, from an original prediction of between 7.5 and 8.5 per cent to a final forecast of 6 per cent. In the event, the economy grew at a healthy 7 per cent. That compares with 8.8

per cent in 1995 and 10 per cent in 1994.

The main reason for the slowdown was the global slump in demand for many electronics products. Several Asian Tiger economies were affected by this downturn, but none were punished as severely as Singapore.

About 70 per cent of the country's non-oil exports are in electronics goods. Consumer electronics output contracted by 20 per cent last year compared to the year before, and semiconductors — the emerging mainstay of the local industry — managed only a 3 per cent expansion.

Global demand patterns are beyond the influence of Singaporean planners, but last year's experience has aroused fears of an over-reliance on an industry known for its volatility.

Economists worry that the economy may soon be a virtual hostage to the monthly ticks in the US "book-to-bill" ratio, a key measure of semiconductor demand. Such uncertain fortunes are anathema to Singapore's tradition of comforting predictability and could undermine the local stock market's reputation as a relatively safe haven in an uncertain region.

The government, however, sees no viable alternative to

electronics. Mr Philip Yeo, chairman of the government's Economic Development Board (EDB), said that any measure of retreat from a sector with such bright long-term prospects was unthinkable.

"Either you have the guts to ride the world economy as a surf rider, or you sit down and meditate. For Singapore we just ride the wave. If the wave goes up, we go up; if the wave goes down, so be it," Mr Yeo said.

But this is not to suggest that Singapore has suddenly espoused laissez-faire economics. Far from it. As the two competitiveness studies show, the government is trying hard to limit cost increases.

At the moment, an electrical engineering technician earns \$22,101 a month; industrial land rent is \$19 a sq metre; and the cheapest cars on the market go for about \$40,000. Such costs make Singapore significantly more expensive than other south-east Asian countries such as Malaysia, Thailand, Indonesia and the Philippines.

The country is determined, however, to maintain its manufacturing base at not less than its current level of 25 per cent of GDP. Officials fear that if industry "hollows out", people will forfeit

familiarity with new technologies and start to lag behind.

Mr Ho Meng Kit, the EDB's managing director, outlined two main areas which Singapore is now emphasising as its competitive advantages:

● **Speed:** the country hopes to be quicker than regional competitors to design and start manufacturing new products. It hopes then to make full use of its efficient airport and port to dispatch them to the world's shops before competitors.

● **Capability:** With intensive programmes to train local talent and relaxed rules on the hiring of foreigners, Singapore hopes to become a leading centre for the innovation and conceptualisation of new products.

Supporting both these initiatives are various new funds worth a total of \$4.5bn which are ready to be disbursed as grants to both local and foreign companies to spur research and development over the next five years.

Some companies, notably Packard Bell of the US, chose to invest in neighbouring Malaysia last year after considering Singapore for many months. Nevertheless, statistics show that industry is not hollowing out. It attracted a record \$8.1bn in manufacturing investment

commitments in 1996, most of them from foreign multinational companies. And it predicted that this year it should be able to draw \$8.5bn and about \$10bn annually by the year 2000. These figures compare with total commitments in 1995 of \$9.8bn.

Value added per worker in the electronics sector rose to a projected \$133,000 in 1996 from \$119,000 a year earlier. This contrasted, however, with the picture in the wider economy where productivity fell 2.8 per cent in the third quarter of the year, compared with an increase in the whole of 1995 of 3.6 per cent.

But although last year's problems were brought on by a cyclical sag in global demand, structural factors also acted to depress some parts of the economy.

Shipyards had another bad year as competition from the Middle East and China undercut them for cost. The tourism and retail sectors recorded a lacklustre performance as higher prices tarnished the country's reputation as a "shoppers' paradise".

The strong Singapore dollar has done much to make life difficult for the retail and tourism businesses, although the currency remained stable for most of



The strong Singapore dollar has done much to make life difficult for the retail and tourism businesses

Picture: Sarah Murray

last year at around \$1.41 to the US dollar.

Mr Richard Hu, finance minister, said that a gradual appreciation in the Singapore dollar would be "desirable". Although some parts of the economy may suffer

In May last year, the government took steps to curb speculation in the property market, with the result that residential prices fell over the year, by as much as 2 per cent at the luxury end of the market.

Mr Hu said there were plans to lift the measures implemented last year because the declines in value have so far been "modest". The falling property values have been welcomed by many, especially young Singaporeans who have been worried that they would never be able to afford their own apartment.

The high prices of apartments and cars are the main reasons behind the prodigious savings habits of Singaporeans. Economists estimate that savings last year amounted to some 45 per cent of GDP. A large surplus in the current account of the balance of payments — which was \$21.8bn in 1996 — was another factor applying upward pressure on the exchange rate.

Recycling the surplus into one of the government's main preoccupations and lies behind its drive to expand into the region. Not only are private companies being encouraged to branch out into the markets of south-east Asia and beyond, the government is also blazing a trail of its own. It has set up industrial parks in China, Vietnam, India and Indonesia, each one seeking to be an oasis of Singaporean efficiency in an otherwise difficult environment.

ELECTRONICS • by Elizabeth Robinson

## Focus on restructuring

Although the slowdown was predicted, its rate caught some by surprise

Singapore has plugged itself into electronics in a big way. Electronics output accounts for some more than 50 per cent of the island's manufacturing and the industry employs 35 per cent of workers in the country. Most of the big names have a presence there, either as a regional headquarters to coordinate sales and marketing, or as a manufacturing operation.

With so much of the economy invested in one area, last year's slowdown in electronics probably caused a few jitters, although Singapore is not letting it show. Growth in the country's manufacturing sector slowed from 13 per cent to 9 per cent thanks to the global downturn in consumer electronics and a slump in D-Ram prices, according to Singapore's Economic Development Board. Analysts say the problem was compounded by inventory write-offs but they expect 1997 to be less volatile.

Mr Yeo Cheow Tong, min-

ister for trade and industry until January's cabinet reshuffle, said that although the slowdown in the sector was predicted, the speed caught some by surprise.

"The downturn confirmed for us the need to speed up the restructuring of the industry," he says. This restructuring is aimed at moving Singapore up the technological and value-added ladder and to the forefront of research and development.

The bias towards higher value-added products such as data storage and disc drives cushioned Singapore against the worst effects of the slowdown. A 31 per cent

increase last year in the output of data storage and office automation products helped lift the industry's total output from the island to \$63bn, compared with \$58bn in 1995.

Mr Lioo Voon Kheong, head of electronics at the EDB, confirmed the need for Singapore to diversify, especially given the slowdown in consumer electronics. But he said Singapore was "not going to give up" on that sector. The diversification is focused on retaining high value-added products and being the home to the development stage of the industry.

Mr Lai Yew Hin, head of

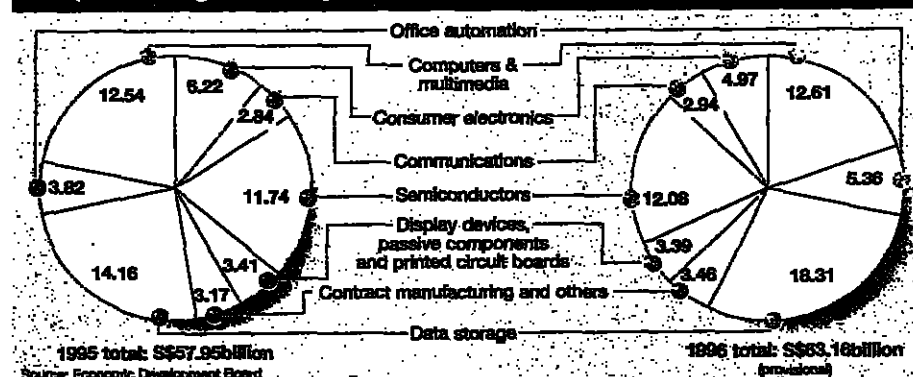
electronic systems at the EDB, says foreign companies should take advantage of Singapore's highly skilled workforce by designing new products there and exploiting the island's facilities for the early stages of production. This would allow the high profit margins that newly-launched goods often attain to offset Singapore's high production costs. As such products age, and their profit margins narrow, production should be moved offshore to parts of Asia where labour and rental costs are cheaper.

Mr Ho Meng Kit, the EDB's managing director, says that as product life cycles shorten, whichever company can bring its products to market first will gain the advantage.

He cited Seagate, which was assembling its 21 gigabyte disc drive in Singapore, as being able to command high prices because of the lead manufacturing in Singapore gave it. He conceded, however, that when the time came to drop the product's price, Singapore might not be so competitive.

"We are not just about providing (manufacturers) with a stable environment," he said. "We must be able to

Output and growth by cluster



provide the speed to respond to the industry."

The development of these products fits with Singapore's desire for more research and development. Last year, the EDB granted \$22m to 17 electronics innovation projects being conducted by companies including Western Digital, the US disc drive maker, and SCI Manufacturing, the US contract manufacturer.

Such initiatives are aimed at Singapore being well positioned for what analysts expect will be strong growth in south-east Asian electronics. They say Asia-Pacific markets will increase in importance in the longer term as companies shift their production there to take advantage of the skilled labour and growing market for the end-products.

Hewlett-Packard, the US electronics group, abides by this school of thought. It is one of the biggest private sector companies in Singapore, employing 8,500 people and accounting for 1 per cent of the island's GDP. Its operations in Singapore include the manufacture of wafers, personal computers, inkjet printers as well as regional hub services.

Hewlett-Packard aims to lift revenues from south-east Asia to \$3.5bn by the year 2001, compared with \$23m last year. This increase, it says, will largely come about by focusing on high value-added products such as personal computers, as well as growth in areas such as Indonesia. The company says PCs sales are the fastest growing part of its business in the region.

Mr Cheah Kean Hunt, Hewlett-Packard's managing director for the region, confirmed that the Singapore government was actively trying to move up the value chain and had identified some industrial clusters such as high value-added products and low labour utilisation that fitted Singapore's economic and demographic conditions.

He said that his company was also driven by these economics to search out lower costs of manufacturing. The company was making inkjet printers in China, using research and planning conducted in Singapore. "Singapore is regarded as a strategic location for Hewlett-Packard overall," he said. This will cheer the EDB. Last year several companies moved off the island, espe-

cially to Malaysia, or retrenched their operations as labour costs or price fell hit margins.

In June, Syquest moved its manufacturing operations to existing facilities in Malaysia with the loss of about 1,000 jobs, citing high labour costs and the desire to be more competitive. The move was mirrored by Maxtor, the US disc drive maker, which shed 500 jobs.

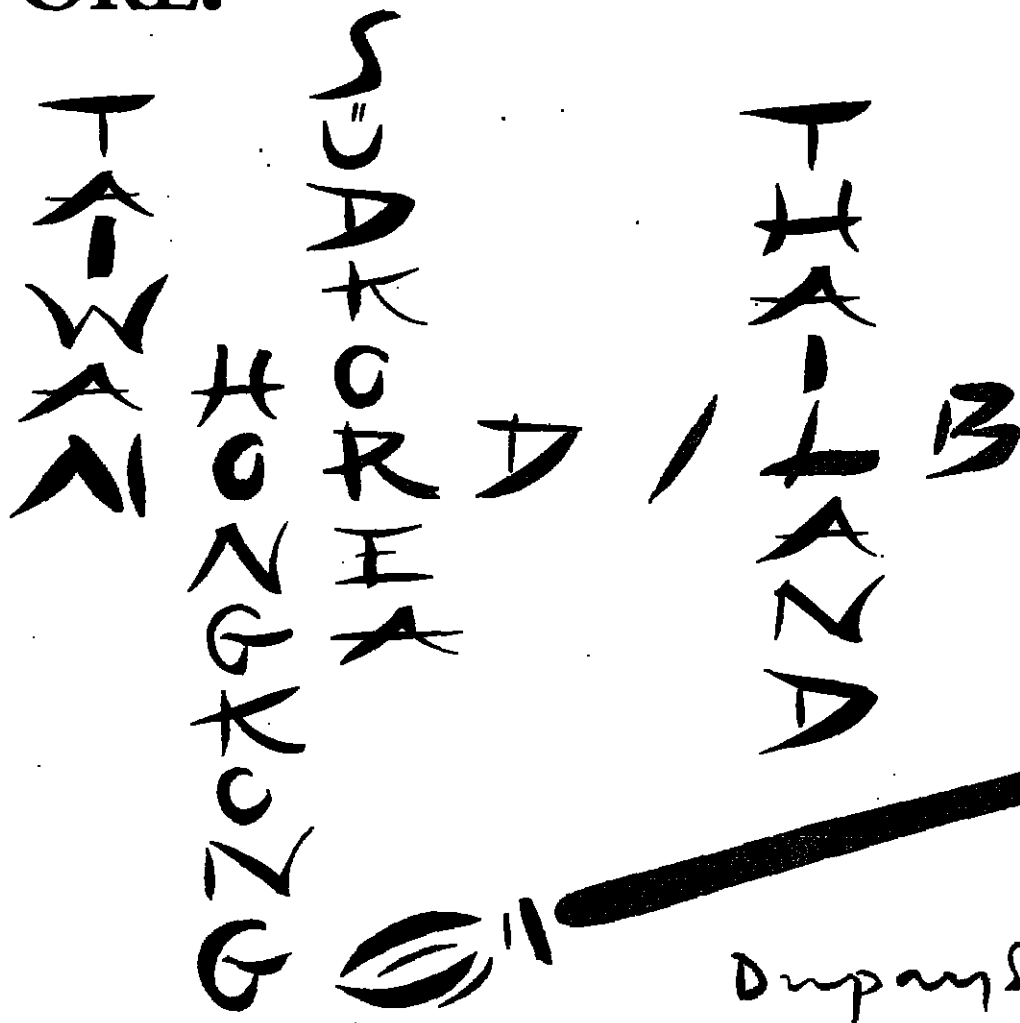
Mr Lai acknowledged that "companies are moving to Malaysia basically to take advantage of cost" but said Singapore hoped to combat this by competing on "time-base" and "capability-base" — offering a one-stop manufacturing environment and a highly skilled workforce. He forecast that Singapore's electronics industry would grow 10-15 per cent this year, a figure described as "moderate" by one analyst.

Certainly, companies are continuing to underline their confidence in the island's industry: last year some \$83.29bn was committed to fixed assets, almost equally from Japan, the US and Singapore.

Analysts also point to a brighter outlook, saying D-Ram prices are unlikely to fall at the same rate as last year and that the industry has been forced to move towards a more stable supply and demand situation.

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## 4 SINGAPORE

TELECOMMUNICATIONS • by Catherine Ong

## Competition takes off

Some of the world's leading operators are believed to be interested

"No price was please, we are Singaporean."

This is not quite how the Telecommunications Authority of Singapore (TAS) describes its policy on competition. But in essence it is the kind of scenario the regulator would like to see when the first challenge to the monopoly of Singapore Telecommunications (SingTel) is mounted on April 1.

The TAS wants sustainable competition rather than predatory pricing and new entrants to the republic's fast-growing telecoms industry will find themselves with less room to manoeuvre than was the case when liberalisation took place in other markets such as in Britain.

In less than two months' time, MobileOne (Asia), a mobile phone and paging operator, and two paging companies, ST Messaging and Hutchison Intrapage, will roll out their networks. They will pave the way for fully-fledged competition in the fixed-line domestic and international services in the year 2000 when SingTel's monopoly on basic telecoms expires.

Mr Neil Montefiore, chief executive of MobileOne, rules out aggressive UK-style promotions when his company launches its network.

He says: "Singapore is different from the rest of the world in that there will not be a distortion of the handset market. The regulators have said that the handset market will be left alone; you are not allowed to cross-subsidise, so you wouldn't see the very rapid reduction in handset prices that was the characteristic of Australia, UK and US markets."

"What we will see is a gradual erosion of handset prices as world volumes build up."

"The easiest thing in the world to get rapid growth, to bring in people, is to subsidise handset prices. But that brings in people who can't sustain the cost of the cellular service. They get the first bill and they say 'wow' and they drop out."

MobileOne plans instead to give SingTel a run for its money on the network service front. Here, its ability to underprice the dominant carrier is also limited. Singapore's mobile phone charges are already among the lowest in the world. SingTel's rates, for example, are half those of Hong Kong's market leader, Smartcom. Its classic package is S\$45 a month with calls during peak hours at 20 cents a minute and 10 cents a minute at off-peak rates, compared to Smartcom's basic package at HK\$400 (S\$75) and HK\$1.20 (S\$0.22) a minute.

MobileOne is owned by two of Singapore's largest corporations, Keppel Corporation and Singapore Press Holdings, Cable and Wireless and Hongkong Telecom.

**MobileOne aims to capture 30-50 per cent of the market share in three years**

Mr Montefiore, an Englishman with more than 20 years' experience in the telecoms business, joined the company last year from Hongkong Telecom CSL where he was director of mobile services. Before that, he had worked for Cable & Wireless Systems (Hong Kong), Paknet (UK), and Chevalier Telepoint (Hong Kong).

He believes that MobileOne can win new customers and attract existing ones from SingTel with better packaging of its tariffs to suit individual lifestyles, a higher quality of service, and with frills such as messaging, voice mail and use of data services.

A basic form of number portability which mechanically forwards calls to a new number will allow MobileOne subscribers to retain their existing SingTel numbers. Mr Montefiore admits that

MobileOne will not have any significant technological edge over SingTel Mobile-Link. "It's hard for anyone to say there's a technology story these days; there isn't really. We have the advantage of a clean sheet of paper; we haven't got any legacy system. We have a wealth of experience in our shareholders in operating communications."

"Cable and Wireless operates 30 mobile systems around the world so we can get the data from all the systems. With a clean sheet of paper, we have the chance to buy the very latest technology to suit the environment. For example, we can place our base stations where we want to place them, and not co-locate with perhaps an earlier technology."

MobileOne will offer customers the GSM (Global System for Mobile Telephony) system when it launches and Code Division Multiple Access later in the year. Restricted competition notwithstanding, the company aims to capture 30-50 per cent of the market share in three years' time. By then, it hopes that lower mobile phone charges and an increase in type and awareness as a result of competition, will raise the current penetration rate of 12 per cent of the population to 30 per cent.

There are currently 300,000 mobile subscribers in Singapore and SingTel signs up more than 7,000 new users each month. Last year it raked in \$645m in revenue from its mobile operations. SingTel is not taking the impending competition lying down. The government-controlled company began preparing for the competition five years ago when it changed its legal status and corporate culture from that of a statutory board to a corporate entity.

A spokesman says: "To stay ahead of the competition, we have focused on three key areas: coverage, customer service and competitive pricing."

It has put in more base stations as well as using "microcellular, hierarchical cell structures" to expand its

mobile phone network coverage. It plans to invest another \$5100m over the next two years in its digital mobile networks, and has a five-year plan to invest \$8131m to boost its paging infrastructure.

To spruce up customer service, it employs technology for tracking customers and has also put in place a 24-hour customer care hotline.

"Our pricing will be competitive and this includes having pricing packages that will suit the usage patterns and lifestyles of our customers," the spokesman added.

Although its monopoly for basic telecoms, including international calls, will only expire in the year 2000, SingTel has been compelled by the TAS to lower its international direct dial (IDD) calls tariffs through a price control mechanism which regularly checks the international competitiveness of its charges.

The average charge for an IDD call has dropped 36 per cent in the past five years, from \$82.67 a minute to \$51.70 a minute. But this has been more than compensated by an increase in volume. SingTel ran up \$81.5bn in revenue from international telephone calls in the financial year 1996-97, representing a 32 per cent rise from \$61.4bn in the financial year 1995-96. International calls traditionally account for half of its earnings. The group's net profit stood at \$81.5bn last year, up 48 per cent from three years ago.

Another round of IDD rate cuts, effective from January 1, will cost the company \$8120m a year. To mitigate the impact of falling rates, the spokesman said SingTel has been stepping up its marketing efforts, and also examining ways to lower the accounting rates - that is the charges it pays to other countries for calls going into those countries from Singapore.

Interconnection will provide a new source of revenue when the competitors come on board. Mr Montefiore said the interconnection rates were "reasonable." The TAS, he added, had learnt from the experience of countries such as the UK where it was



Singapore's mobile phone charges are already among the lowest in the world

shown that the incumbent carrier could make life difficult for competitors.

Interconnection arrangements will be negotiated with SingTel soon for basic telecoms services which will be freed up seven years before the company's original 2007 monopoly deadline. SingTel has agreed to \$81.5bn compensation from the government which said it decided to terminate its

exclusive rights in domestic and international services earlier than required because of rapidly advancing technologies and because it wants to make Singapore a regional telecoms hub.

The early expiry was tabled in Geneva as part of the republic's offer to help move forward the World Trade Organisation's telecommunications negotiations. The government will award up to

two new licences in domestic and international services in mid-1998 and plans to call pre-qualification tenders on March 1.

Some of the world's leading telephone companies, including British Telecom, C&W, Sprint, MCI, Deutsche Telekom, Japan's NTT and French Telecom, are believed to be talking to potential local partners including the MobileOne

THE RETAIL SECTOR • by Justin Marozzi

## 'Paradise' is in dire straits

Structural problems must be addressed before the general gloom begins to lift

Behind the gleaming facades of department stores on Orchard Road, the Oxford Street of Singapore, there are a lot of empty shops and anxious retailers struggling to avert a fourth successive year of losses.

Hampered by a Singaporean dollar which has appreciated by 13 per cent against a trade-weighted basket since 1992, the retail sector of the former "shoppers' paradise," heavily dependent on spending by overseas visitors, continues to find itself in dire straits.

Orchard Road itself relies on tourists who account for up to 80 per cent of its sales. And, although average tourist expenditure has started to pick up, at \$526 per head for 1995-1996 it is still a long way below the \$761 recorded in 1990. From a high of \$8358 per person per day in 1989, spending of the average Japanese visitor fell to \$529 in 1995.

Last year witnessed the departure of Lane Crawford, one of the island state's better-known department stores, which had posted heavy losses during the first six months of the year. Galeries Lafayette, the French retailer, and Kmart added to the list of those departing.

The strong domestic currency has two negative spin-offs for the retail sector. First, the attractiveness of Singapore as a shopping destination for the country's neighbours inevitably diminishes. Tourist arrivals

increased only 2.2 per cent to 7.3m in 1996, missing the government's target of 9.5 per cent. The all-important Japanese market recorded its first year-on-year decline, prompted in part by an above-average hardening of the Singaporean dollar against the yen. The number of Taiwanese visitors, another important spending group, also slipped 6 per cent.

Second, Singaporeans themselves are increasingly likely to make trips to Kuala Lumpur or Jakarta, newly-emerging challengers to Singapore's traditional pre-eminence as a shopping destination, where they can find the same products at lower prices. And, as previously closed neighbouring economies gradually liberalise and relax import tariffs, Singapore further loses its competitive edge.

"This problem isn't going to go away," says Mr PK Basu, director of regional macroeconomics at Union Bank of Switzerland in Singapore. "It can be temporarily relieved by the reduction of retailing capacity as I believe it now has been, but problems will always re-emerge because structurally there will always be the real appreciation of the Singaporean dollar to contend with - and consequently the sector will be losing competitiveness to neighbours like Kuala Lumpur."

One bright spot on the horizon, says Mr Basu, is the flattening out of non-car retail prices which have been in steady decline for the past 18 months. Other structural problems, however, must be addressed before the general gloom begins to lift. Despite last

year's departures from the retail scene, the recurring problem of overcapacity may continue to haunt the sector.

The average rental value for prime upper storey units fell 11 per cent last year. Between now and 1999 another 4.2m sq ft of new retail space will come on stream, adding to the existing 19.8m sq ft which Edmund Tie & Company, the property group, estimates at 10 per cent oversupply.

"There are not enough retailers and new concepts from existing retailers to absorb that space," says Ms Wang Look Tsui, executive director for retail at Edmund Tie & Company. "Fresh ideas are not coming from foreign retailers because they are not attracted by a small market of 3m people. Unless they have plans to enter Singapore to tackle regional markets, it's just not worth it for them."

After meetings with the Singapore Retailers' Association, the government has said it will put a brake on the amount of land it releases for retail development. But observers believe retailers themselves need to sharpen up their act and improve the poor levels of service by attracting higher calibre sales staff and enhancing the image of the work.

Steepest labour costs combined with an undersupply of qualified sales personnel remains a structural malaise from which retailers have yet to recover. Retailers, so the argument goes, should begin tracking and predicting new shopping trends, focus on making shopping fun and offer varied concepts such as "lifestyle" products which cater to the busy and stressed executive.

shareholders, Keppel Corporation and Singapore Press Holdings, Sembawang Corporation, and Singapore Technologies which is partnering Singapore Power, to bid for the licences.

Industry observers do not expect to see more than half a dozen bids. As one telecoms consultant says: "The local partners are confined to the three or four GLCs (Government-Linked Companies). Companies without the political clout and financial strength of the GLCs don't stand a chance in hell. Foreign companies want to get in but they are not stupid so they all want to go to bed with Singapore Technologies, Sembawang or Singapore Press Holdings."

Foreign carriers which are part of a global alliance are said to be particularly attractive to local bidders because they would want partners which can give them immediate access to the global public switched network. At stake is a lucrative S\$30m market. The winners will also be able to gain a foothold in one of Asia's most important telecom hubs.

Ms Tsui points to the success of niche stores and brands as one area which retailers have been slow to exploit but which have produced healthy returns. The arrival of Starbucks, Spinnelli Coffee and Coffee Bean & Tea Leaf has brought "coffee culture" to Singapore and brands such as Guess? and Armani cater to the status-driven youth market.

One of the government's latest initiatives to attract visitors is Tourism 21, a blueprint for the development of the industry which includes the "Mall of Singapore" project, designed to increase the number of tourists to 10m a year and annual tourism receipts from \$811.6bn in 1995 to \$816bn by 2000.

Beginning in Japan, the tourist promotion board will launch a series of "Singapore Fever" campaigns targeting overseas spenders. But there are limits to what it can do to assist the sector.

"I have no magic formula to help the industry turn around," Mr Yeo Cheow Tong, the former trade and industry minister told retailers last year. "Individual retailers will have to examine their individual circumstances and business plans, while keeping in mind the larger forces at play."

Fresh challenges such as on-line shopping through the internet will continue to test Singaporean retailers. Some electronics products sell in the US for half the price.

Billed by one analyst as "the year of the shake-up", 1996 left a lot of problems unresolved. The sector is still in need of extensive restructuring and rationalisation before it can return to the pink.

REGIONALISATION • by Elizabeth Robinson

## Long-term investments

The Economic Development Board co-ordinates industrial parks

The outline of Singapore may be barely discernable on a map of Asia, but the country has over the past few years burst out of the physical confines of its island to clone itself in other parts of Asia and expand its economic zone.

This "regionalisation" drive has in particular seen Singapore attempt to create industrial parks in selected pockets of Asia that use Singapore's expertise in management and production at local rates of pay and property prices.

This allows Singapore-based companies to extend the depth and scope of their domestic operations while providing them and foreign tenants with the infrastructure, facilities and management they have come to expect in Singapore. It also provides Singapore with access to a wider market and a cheaper workforce. In this way, Singapore companies can concentrate their high-margin and headquarters operations in the island, but move manufacturing to cheaper, but equally well-run, areas.

The scheme is co-ordinated by Singapore's Economic Development Board which facilitates and focuses this overseas investment. The project is an extension of what companies were already doing when they set

up operations in areas of China, India or Vietnam, according to Mr Chua Tan Fim, director of the EDB's international business development division.

"Business moved in before government. The EDB thought: 'Why should we not go in as well in a more organised manner?'" He added that in those parks where the EDB was now involved there was a brand name and the expectations that went with it.

Last month saw the topping-out ceremony of the EDB's latest such development - an information technology park in Bangalore, India. Other parks are already in operation in Suzhou in China and in Vietnam. Indonesia has the Karimun Marine Industries Complex, the Bintan Beach International Resort and the Bintan Industrial Estate.

The Bagship projects are long-term investments to reposition Singapore's companies in the heart of Asian markets and it may be some years before the Singapore consortiums involved in the various parks see a return on their substantial overseas investments.

The Suzhou park, which is expected to be 70 sq km in size when fully developed, is "not making the kind of money bankers would be happy about", according to the EDB, but 78 projects have already been established, and a total of \$2.1bn has been invested. Although Suzhou is at present a "huge drain on resources", the EDB is confident it will see healthy returns when the

whole park is operational in five to 10 years. "If China can sustain growth, the going is good for that industrial park," said Mr Ho Meng Kit, EDB managing director.

Although the long-term goal for these parks to be profitable in their own right, may be some way off, they are yielding other gains. They are helping to attract business to Singapore itself from foreign manufacturers as companies feel that they can set up manufacturing operations in Singapore with the option of moving with low risk into one of these parks should their Singapore operations become too expensive.

The Bangalore park, which should be officially opened this summer, has so far signed up 13 companies including Hitachi Asia, Hitachi Microsystems, and Tata Consulting Services. Mr Lim Neo Chian, chairman of the park's executive committee, tries to ensure a smooth entry for tenants. He deals with many of the local rules and regulations "so that when our tenants come in, they will not have to face more of these difficulties."

Mr Lim says that Bangalore should make a profit by 1999 when the first stage of its development will be mostly full. He says that an occupancy rate of over 60 per cent would allow it to break even.

There is always the risk that these sites, with their low labour costs and efficient structures, will provide no enhancement but competition to Singapore. Mr Lim says: "In the longer term, it

is not just economic benefits but political benefits too. We are really thinking about long-term political and economic linkages."

The parks helped make Singapore the fifth-biggest foreign investor in China last year and the 12th-biggest in India. A recent development in Vietnam, opened last year, has already received commitments of \$75m from 13 international tenants.

These projects form the ramp of Singapore's direct investment in Asia, which last year totalled \$3bn. More than a quarter of the investment was directed into Indonesia where two flagship projects - Karimun Marine Industries Complex and the Bintan Beach International Resort - became operational last year, joining the Bintan Industrial Estate which has already established itself as an electronics site with tenants such as Sumitomo Metal Mining.

This regionalisation programme is still in its early days, but the EDB has no current plans for more flagship parks, having reached a ceiling of what it can manage. Besides, it says, Singaporean companies occupy industrial parks all over Asia where the EDB is not involved.

Although Singapore's regionalisation is concentrated on Asia, its inspiration comes from much further afield. "We compare ourselves with Norway or Sweden," says Mr Ho Meng Kit. "They have many world-class companies. Why can't we follow them?"

## Exhibition Centre Singapore

Date	Event	No. of Exhibitors	Date	Event	No. of Exhibitors
1-5 Apr	Food Ingredients Asia '97	225	12-14 May	Oceanology International Pacific Rim	150
2-4 Apr	Mets Asia '97	250	13-16 May	Tax Free Asia Pacific '97	242
	Energy Week Asia '97	200	14-17 May	SIBEX '97: 15th South East International & Construction Exposition	200
5-6 Apr	Cosmetics, Hair, Beauty & Fashion '97 Singapore	100		Incorporating: AIHDEX '97: 3rd S E Asian International Building Services Exposition	
9-11 Apr	Interlog DotCom	80		AIDEX '97: 3rd SE Asian International Hardware Exposition	
	NetWorld + Interop - the Networking Summit in Asia	300		REHVAC '97: 2nd S E Asian International Refrigeration, Heating, Ventilation & Air-con Exposition A/E/C Systems '97	
9-12 Apr	Security Asia '97	280	16-18 May	Asian Drive Exhibition & Conference '97	250
	Fire Safety & Rescue Asia '97	80	22-25 May	Zoorama 1997 Aquarama '97	52
10-13 Apr	Boat Asia '97	250	27-30 May	Asia Pack '97/Asia Print '97 (AIP)	400
	Incorporating: Tackle Asia '97			The Annual Meeting of the International Society for the Study of Lumber Spine	25
	Marine Asia '97		3-4 June	Pharmaceutical Ingredients Asia '97	120
	Commercial Craft Asia '97		6-11 June	19th International League Against Rheumatism (ILAR) Congress of Rheumatology	220
22-25 Apr	Asian International Gift Fair '97 (held in conjunction with Asian International Handicraft Fair '97)	630	9-14 June	Asia Telecom '97	400
	Asian International Stationery Fair '97 (AISP)		11-15 June	11th International Symposium on Contact Dermatitis	15
23-25 Apr	Asia Card Technology '97	50	17-20 June	Shop Design Asia	200
	Incorporating: Asia Banking Technology '97		15-20 June	Gamma '97: The International Can/Making Technology Exhibition	180
	InterAirport Asia '97	150	20-24 June	World Book Fair '97	300
	ScamTech Asia '97	50		Incorporating: 12th World Chinese Book Fair	
23-27 Apr	Consumer Goods Asia '97 - A Showcase of Products from Asian SMEs	230		World English Book Fair	
	Art Expo '97	150		World Electronic Book Fair	
24-29 Apr	TRFSORS '97 - International Fine Art & Antiques Fair For Asia (AIFA)	150	20-29 June	The PC Show '97 Singapore	350
26 Apr - 4 May	Homemakers '97	120		The Software Show '97	
28-29 Apr	EDICOM '97 Conference and Exhibition on Electronic Data Interchange	20			
6-8 May	SEMICON Test, Assembly & Packaging	170			
6-9 May	IDDEX Asia '97 - International Maritime Defence Exhibition & Conference Asia 1997	150			

Information is correct at the time of printing. Please contact the respective organisers for the latest details.

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EDUCATION • by James Kynge

## A gentle revolution

By the year 2000, it is hoped that all schools will have classes on how to think

Mr Edward de Bono, the master of lateral thinking, has become something of a messiah in Singapore.

His books are selling rapidly in the city-state's book shops; children are taking extra-curricular classes to learn his methods; and when education officials speak his name they do so with a respectful solemnity.

The reason for his burgeoning popularity is a gentle revolution in Singapore's educational philosophy. The island's schoolchildren have for years outdone others in international maths and science tests, and their average of 4.6 hours of homework a

day puts most pupils in the west to shame.

But, of late, a realisation has dawned that these students are expending too much energy in the wrong direction. They memorise and regurgitate too much, but are not given enough chance to create and think critically, teachers say.

This is where Mr de Bono comes in: his assertion that creativity can be taught and his prescriptions on how to do so have been taken to heart.

The motivation for the change is economic. Mr Goh Chok Tong, the prime minister, voiced his concerns at a Teachers' Day rally last year.

"Employers felt that our school-leavers and graduates are hard working and co-operate well as team members. But most required too much hand-holding and had difficulty working inde-

pendently. They were also not strong on initiative and in persuading others to new ideas," Mr Goh said.

The pace of technological change and the deluge of information available to modern businessmen has made it important that children do not just amass facts and figures in school but learn how to prioritise information, generate new ideas and apply them quickly.

"The knowledge that [children] pick up in school could be obsolete in a few years," Mr Goh said.

The reforms have been gradual so far but the pace is picking up. Pupils in five secondary schools last year were taught "thinking skills" lessons once a week.

This year 20 more schools will enter the programme. By the year 2000, it is hoped that all schools will have classes on how to think, says Mr Tan Yap Kwang, director of the planning division in the ministry of education.

The lessons are based on Mr de Bono's books and involve teachers asking "provocative questions" such as "Think of a sausage and design an umbrella" or "Design cars with their engines on the roof", teach-

ers said. But they acknowledged that such tutorials would have a limited impact unless elements of creative thinking were introduced into examinations.

Progress on this front has been limited. The National University of Singapore (NUS) has experimented with some "open" examinations in which students are allowed to consult reference books during the exam. In schools, though, meaningful ways of testing creativity and critical thought are still being devised.

Mr Bernard Tan, dean of the faculty of science at NUS, said that several initiatives have been taken in universities with the ultimate aim of producing graduates who are able to compete in the workplace with the world's best. Flexibility has been introduced into degree courses, whereby a student can now take five years to complete a three-year programme.

More significant, perhaps, is the Talent Development Programme - an attempt to address a perennial criticism that while Singaporean students on average were more knowledgeable than their counterparts in the west, the



De Bono: burgeoning popularity



Singapore's schoolchildren have for years outdone others in international tests

Picture: David Hayes

island produces far fewer high flyers. Two dozen gifted students picked to pioneer the programme this year will be exposed to a more interdisciplinary approach than other students. Thus students of physics will be given tutorials in areas of biology, chemistry and other subjects that might bear some relevance to physics.

There will be other perks too. Nobel prize winners visiting Singapore will be asked to talk to these students, Mr Bernard Tan said.

It is a measure of the synchronisation of Singapore's planning machine that the initiatives being pursued in

schools and universities find their mirror image in industry. Last year, the government launched two programmes to promote research and development in industry.

One of these is a \$4bn fund which was allocated late last year to spur more R&D over the next five years. Under the programme, which is administered by the National Science and Technology Board, the government will meet up to 50 per cent of the costs of an R&D project, and the grants will not necessarily be tied to results. The scheme is open to both local

and foreign companies and companies such as Sony and Hewlett Packard have already benefited from it.

Another initiative is the \$600m Innovation Development Scheme which stumps up money for new product development. Launched last year, it has already committed \$131m in grants and is almost certain to be topped up before its five-year life expires. An unlimited number of foreign researchers will also be allowed into the country.

But all this presents a real challenge to the government. It is widely recognised that Singapore's education sys-

tem has been the foundation of the island's extraordinary economic success, as well as its obedient, conformist society. Tinkering with the system, then, risks causing the economic engines to wheeze and sputter. It could also groom a new, more adversarial generation less willing to accept the ruling party's directives.

And what would happen if children begin en masse to ape the icons of rock music creativity or, even worse, the punks? The establishment has other role models in mind.

"Bill Gates is not a punk," says Mr Tan Yap Kwang.

POLITICS • by James Kynge

## Doubts seem to have evaporated

January's poll victory may help Mr Goh emerge from the shadow of Mr Lee

Mr Lee Kuan Yew, Singapore's founding father, is not one to mince his words. Before he handed over the job of prime minister to Mr Goh Chok Tong in 1990, he worried aloud about the character of his successor.

He suggested that Mr Goh should consider seeing a psychiatrist to overcome a somewhat wooden style when speaking in public. He was also concerned that Mr Goh tried too hard to accommodate too many people.

But any lingering doubts in Mr Lee's mind appeared to evaporate in January when Mr Goh fought the toughest of campaigns to lead the ruling party to a resounding election victory. The prime minister publicly staked his reputation on winning a clear endorsement from the people.

"Having gone through such a searing heat when everything was at stake, you either come out genuine porcelain or you're cracked. They [the party leaders] came out porcelain," said Mr Lee. "So I'm very pleased. I'm very satisfied that he [Mr Goh] has it in him," added Mr Lee, 73, who still wields considerable influence as senior minister in the cabinet.

The ruling People's Action Party (PAP) put in its best electoral performance for 16 years, seizing 61 out of 83 seats in parliament and winning 65 per cent of the popular vote. The triumph erased memories of Mr Goh's first election in 1991, in which the party gained only 61 per cent of the vote - its lowest ever - and lost four seats to the opposition.

Observers say that the win will do much to enhance Mr Goh's stature in the ruling elite and may help him emerge at last from the shadow of Mr Lee, who is 73. The precise balance of power between Mr Lee and Mr Goh is difficult to ascertain, but with Mr Lee's health somewhat in doubt, the younger generation of ministers are looking increasingly towards Mr Goh, 55, for advancement.

The win should also help put to rest any residual notions that Mr Goh was a mere "seat warmer" who will vacate his position when Brigadier-General Lee Hsien Loong, the deputy prime minister and son of the elder Mr Lee, is ready to accede. Indeed, some observers now believe it is no longer a certainty that Brig-Gen Lee - who is said to have recovered fully from the lymphatic cancer he had in 1992 - will ever hold the top job. Since the election, Mr Goh has announced that he will serve out his full term until mid-2002. He did not say whether he plans to run again.

It was, however, the manner rather than the margin of the election victory which proved more revealing about Singaporean politics. A few months before the polls, electoral boundaries were redrawn and the number of single-seat constituencies was reduced to make way

for more multi-seat constituencies.

The effect of such changes was to disadvantage the opposition parties, which have a few well-known individuals but lack the depth to field an impressive team for the multi-seat races.

When the nine-day campaigning period got under way, Mr Goh - who was returned unopposed in his own constituency - threw himself into the fray. He made it clear that not only those constituencies but also those residential precincts which did not vote for the PAP would have the renovation of their government-built flats deferred. It was a potent ploy; some 86 per cent of Singaporeans live in such flats and renovations to them can add about \$10,000 to the value of a property.

"In 20 or 30 years' time, the whole of Singapore will be bustling away, and your estate, through your own choice, will be left behind. They become slums," Mr Goh warned voters.

The tactic got results; few householders can be expected to vote against their interests. But many young Singaporeans, as well as senior commentators in the usually pro-government newspapers, criticised the strategy for limiting their freedom to choose. Others, meanwhile, made the point that the government's approach appeared to encourage them to put their own material interests above those of the state - reversing one of the core "Asian values" upon which Singaporean society is founded.

Since the election, several PAP leaders have announced that they intend to sue two losing candidates from the opposition Workers' Party: Mr Tang Liang Hong and Mr Joshua Jeyaratnam, with numerous legal suits. Mr Tang, who fled abroad after the polls, was facing 13 libel actions and Mr Jeyaratnam was facing six. Mr Tang has been told to set aside \$11.2m to cover liabilities which may arise from the legal cases.

It is unlikely that the election will prestage any change in the way Singapore runs its government. A limited cabinet reshuffle in January appeared to lay greater stress on education with the appointment of Mr Teo Chee Hean, a 42-year-old rising star, as the new minister.

But the reforms in schools and universities are not about to be mirrored in the political arena.

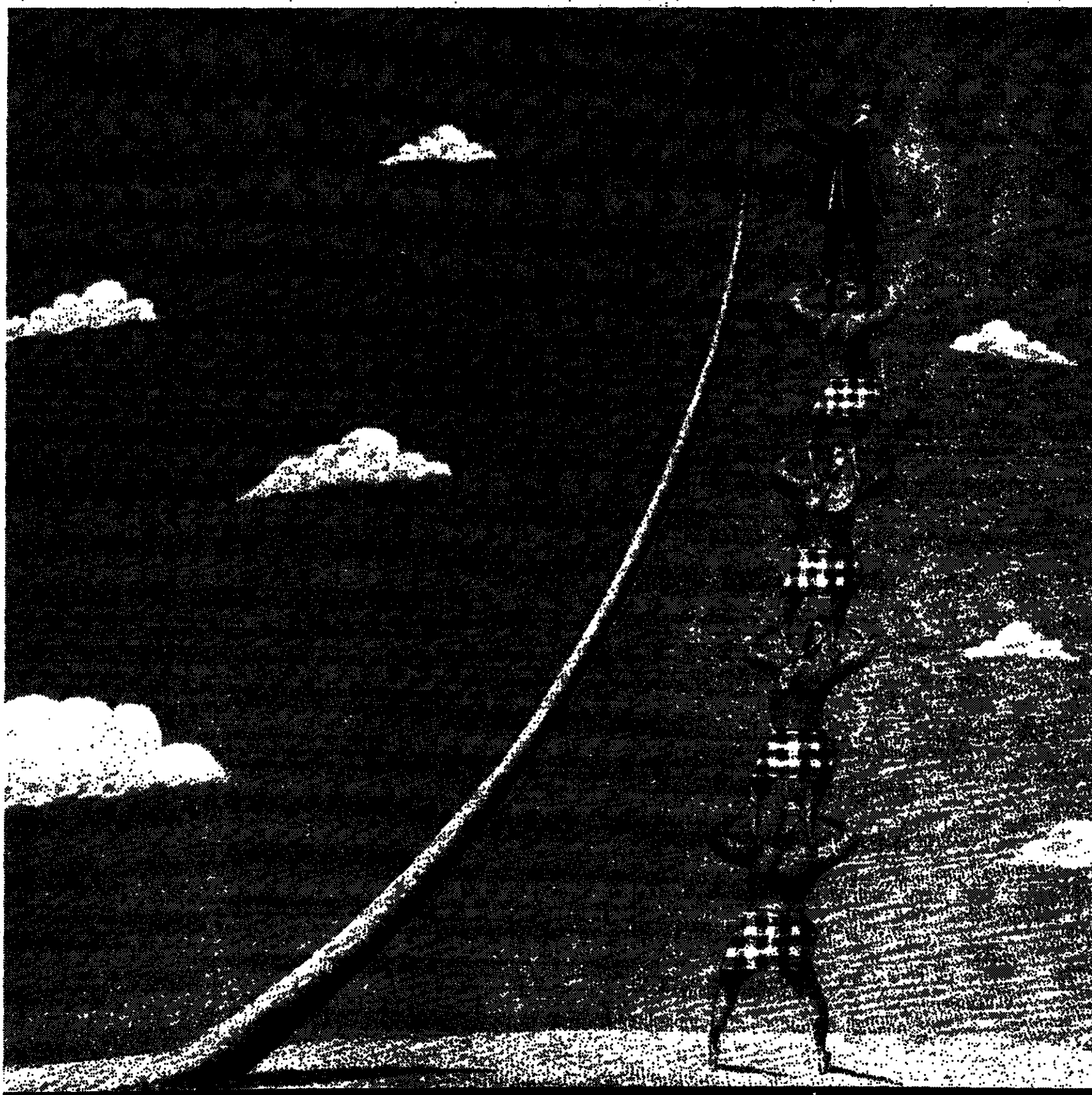
Mr Goh said the election result was a repudiation of "western-style" liberal democratic values.

"Do you think we could have done even half of what was achieved in the last 30 years if we had a multi-party system and a revolving-door government?" Mr Goh asked during the campaign.

"Do you think we could have done just as well if we had a government which was constantly being held in check by 10 to 20 opposition members in the past 30 years?"

Few Singaporeans would quarrel with the government's record over the past 30 years but many do argue that the authoritarianism which served the nation well in the past is not necessarily a guarantee of future success.

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## 6 SINGAPORE

PORT OF SINGAPORE • by Elizabeth Robinson

## Gateway to the region

Competition is increasing but new technology helps Singapore to stay ahead

There are not many people hanging around the world's second-busiest port. That is because the Port of Singapore is increasingly using information technology and automation to position itself as the gateway to south-east Asia.

Lorries entering the port barely hesitate at the entrance as they are scanned and instructed by computer where to leave or collect their load. Similarly, approaching ships, of which there are about 300 a day, are allocated their berths well in advance and are required to give details of their cargo so that the cranes can immediately start the load turnaround. Last year this operation was cut from an average of 14 hours to 11 hours 12 minutes.

The IT drive is only one of many steps planned by the Port of Singapore Authority. There are also plans to expand the port's expertise to other geographical areas, by forming joint ventures to create ports in its own image in south-east Asia and beyond; and a move towards a stock exchange listing, perhaps as early as next year.

The main reason for the expansion is that the port sees rapid growth in shipping in south-east Asia and it wants to harness this. Mr Khoo Teng Chye, the PSA's chief executive officer, estimates that in terms of volumes, the Asia-Pacific shipping market is currently around 60m teus - 20ft equivalent units, the industry's container measurement - and this could double by the year 2000. "With such good growth in the region, it is essential all ports in the region upgrade. We can't handle all this growth ourselves," he says.

But the port aims to handle a great deal of the growth, beating regional competition from ports such as Malaysia's Port Klang, by upgrading efficiency and

expanding to other locations. The "regionalisation" of the port has already begun. Last year saw the signing of its first overseas joint venture. The operation in Dalian, northern China, is "part of our international expansion strategy", says Mr Khoo.

Under the deal, the port of Dalian is 49 per cent owned by a Singapore consortium of which the PSA is the biggest shareholder. Since the signing in July last year, growth has increased 17 per cent, according to Mr Khoo, and "operations have improved tremendously".

"We are hoping to develop Dalian into a major hub in northern China, and possibly in northern Asia," he says.

The total Singapore investment in the project was \$800m. Now the PSA is looking to repeat the venture at other ports in China, India, the Philippines, Indonesia and even Malaysia.

Meanwhile, until such ventures are established, the

PSA has been promoting itself throughout the region by providing consultancy and training. It has lent some equipment to ports in the Philippines while it claims that "many regional port managers come to Singapore for port training". The PSA hopes that the goodwill this establishes will lead to business partnerships.

Inevitably the upgrading of neighbouring ports will increase competition in the region, but Singapore starts from a long way ahead. It is the world's second-busiest port, after Hong Kong, in terms of volumes, but the busiest in terms of shipping. It serves 400 lines, connecting to 600 ports and rightly claims to be south-east Asia's transshipment hub, whereby mother ships deliver cargo to smaller feeder ships that serve the region.

Last year's growth was 9 per cent, compared with 5.6 per cent at Hong Kong, and

Singapore expects to do even better this year. Its naturally deep 15m channel means it can comfortably handle the world's biggest ship, the 81,000-ton Regina Maersk which can carry 6,000 teus. Not every port can accommodate such a vessel, either because of depth, or because its cranes cannot stretch across the width of 17 containers on board the ship.

Mr Khoo believes the industry is moving towards bigger and bigger ships: "The feeder ships of today are the mother ships of yesterday," he says.

Competition is increasing, especially from Malaysia which this year will further galvanise authorities to promote and market more aggressively its ports. Singapore shrugs this off. "We are still the most efficient hub and we will try to stay that way," says Mr Khoo.

This efficiency has come about through technology such as the "Portnet" sys-



The Port of Singapore: the world's second-busiest port, after Hong Kong, in terms of volumes, but the busiest in terms of shipping

tem, used to service shipping lines and do away with paperwork for billing, and the "FastConnect" information system that accelerates the procedures for loading or unloading containers. Last year, the speed for this was increased from an average of 79 teus an hour to 84, which the port says is the industry's highest average.

Singapore can therefore market itself on these initia-

tives, claiming that they provide efficiency and enhance value.

It claims that its tariffs are still half those of Hong Kong and higher than ports in the rest of the region. For example, it costs \$970 less per container to dock at West Klang Port in Malaysia. Singapore is therefore in talks with some shipping lines on ways of adding value and is reaching 10-year

tariff agreements. In return, the port promises to share its productivity gains with the customer so that even quicker throughput of cargo will make the rates more attractive. "The more they bring, the lower the cost," it says.

The port is also increasing its capacity with the construction of a new container terminal at neighbouring Pasir Panjang, to begin

operations in 1998. When completed, Pasir Panjang will add 26 berths with a capacity of more than 18m teus to Singapore's port.

The physical and technological advances at Singapore's port are being matched by a more fundamental change. The port is being turned into a company, in preparation for a stock exchange listing. The transformation into a company unshackles the port from the public service system and the port believes that "as a corporation we will be less bound by the state as to what we can or cannot do".

A privatised port will be one of the biggest names on the Singapore stock exchange: last year its turnover was more than \$82m and it is sitting on a net surplus of more than \$800m. Moreover, some 25 per cent of companies on Singapore's stock exchange are already maritime industry or transport-related stocks. There may be spin-offs however, and Mr Khoo does not rule out splitting the international operations, the marine services and the container activities.

One of the advantages of the corporatisation, which is due to be completed this year, says Mr Khoo, is that the PSA will have more flexibility to remunerate staff and link performance to pay. A small consideration, perhaps, because increased automation has already seen the port transformed into a ghostly city inhabited only by containers, with even the lorry and crane traffic directed by computer.

## PROFILE Keppel Corporation

## From ship-building to mobile phones

Keppel Corporation is probably Singapore's best advert for successful diversification.

In 1968 it started life as a shipyard. Today, having survived the challenges of the early 1980s, it is a broadly-based group with assets of \$16bn and 10 listed subsidiaries, encompassing operations from banking, property and stockbroking to mobile phones, engineering and insurance.

In 1982, two years after its listing on the Singapore stock exchange, a storm hit Keppel Shipyard. With a depressed oil market, shipowners were in no hurry to repair their vessels; yards were competing desperately for reduced business; high labour costs were crippling competitiveness; and the industry reported a decline in earnings.

In 1984, after divesting non-core operations and writing down the book value of non-performing vessels - then the largest write-off in the island state's history - Mr Sim Kue Boon, Keppel's chairman, announced a loss of \$173.8m. The following year, for the first time since independence, the Singaporean economy experienced a downturn of 1.6 per cent.

"We were really in dire straits because all sectors of the business collapsed," says Mr Sim. "The debt level was very high so we had to take very draconian measures." These included cutting the shipyard labour force from 3,800 to 2,300. Group strategy switched to rationalisation at home and "prudent" diversification in Singapore and overseas.

A decade later, Keppel

Corporation is a very different animal. Pre-tax profits reached a record \$445m in 1996, of which ship repair and shipbuilding, suffering another difficult year, accounted for only 12 per cent.

Banking and financial services and property, now the two pillars of the group, together made up 70 per cent of the group's profits. The banking division, from its humble beginnings as an in-house financing facility for yard contractors in 1978, has grown to become the group's largest contributor with pre-tax profits of \$190m. Straits Steamship Land, the property group, with domestic operations bolstered by work in China, Vietnam, Indonesia and the Philippines, lifted profits over 50 per cent to a record

\$138m. The most visible evidence of the continued diversification is at the group's shipyard headquarters at Telok Blangah where SSL is planning a prime waterfront residential and commercial development to replace the existing shipyard business.

Mr Sim refutes the suggestion that shipbuilding and ship repair are sunset industries in Singapore, pointing to the port's favourable location, the wide spread of supporting industries and the track record of expertise, combined with a new emphasis on the higher end of the market with the advent of more sophisticated technologies.

At the same time, in response to the challenging domestic climate, the regionalisation strategy has

taken Keppel shipyards to the Philippines, India, United Arab Emirates, Vietnam and Australia.

Keppel's latest foray into a new market is MobileOne, the paging and mobile phone operator, which puts it into direct competition with the government-controlled Singapore Telecommunications.

MobileOne, whose foreign partners are Cable and Wireless and Hong Kong Telecom, is due to start operations in April.

"It will be profitable within three years if we're lucky," says Mr Sim. "If not, we're prepared to stay the course because this is something where you can't hit and run."

With margins in the fiercely competitive mobile phone market fast declining, the main

motivation for entering the sector was to position Keppel for a much bigger potential prize: a fixed line license which Singapore will award to one, and perhaps two, of SingTel's competitors by the year 2000. Keppel, which also has found foreign partners for this bid too, stands a good chance of winning one of the licenses, said one industry analyst.

The way ahead for Keppel is likely to distance it still further from its original industrial core. The government's policy of maintaining a manufacturing base at not less than 25 per cent of gross domestic product is only viable if it is sufficiently flexible to remain competitive, says Mr Sim.

Justin Marozzi

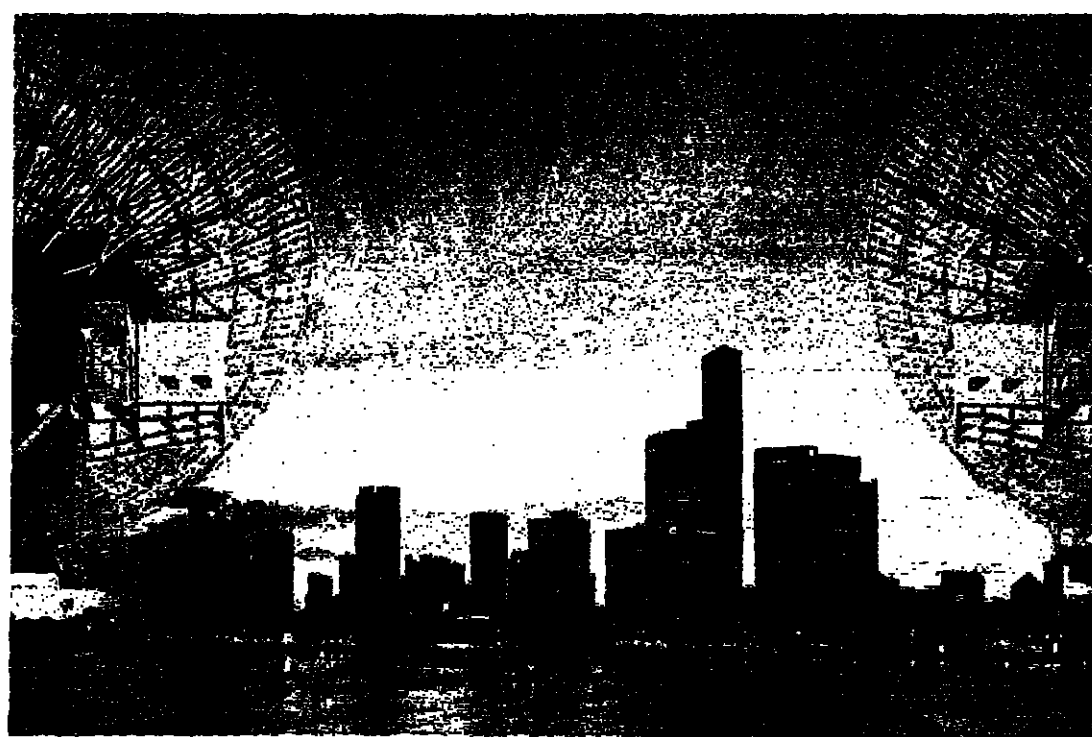
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The scheme is co-ordinated by Singapore's Economic Development Board which facilitates and focuses this overseas investment. The project is an extension of what companies were already doing when they set

expected to be 70 sq km in size when fully developed, is "not making the kind of money bankers would be happy about", according to the EDB, but 78 projects have already been established, and a total of \$2.1bn has been invested. Although Suzhou is at present a "huge drain on resources", the EDB is confident it will see healthy returns when the

1999 when the first stage of its development will be mostly full. He says that an occupancy rate of over 60 per cent would allow it to break even.

There is always the risk that these sites, with their low labour costs and efficient structures, will provide not enhancement but competition to Singapore. Mr Lim says: "In the longer term, it

industrial parks all over Asia where the EDB is not involved. Although Singapore's regionalisation is concentrated on Asia, its inspiration comes from much further afield. "We compare ourselves with Norway, of Sweden," says Mr Ho Meng Kit. "They have many world-class companies. Why can't we follow them?"